

**WOMEN'S INTRAMURAL PROGRAMS  
IN THE BIG EIGHT UNIVERSITIES**

by 679/

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## INTRODUCTION

Intramurals is a phase of the modern concept of recreation that is striving toward meeting the challenge of individual fulfillment. The term intramurals conveys the idea of more informal student participation in various kinds of physical recreation and non-strenuous activities involving special interests and skills. Every student, regardless of ability, is offered the opportunity of participating in scheduled, competitive and free play sports activities. Such activities are fostered in an effective intramural program.

Intramural programs vary throughout many universities depending upon location, organization, administration, financing, facilities, and student participation, but most include sport programs for both men and women. Whether initiated within walls of the women's physical education department or another form of administrative organization, women's intramurals is a recognized student recreational activity on a majority of campuses.

Women's intramural programs within the universities of the Big Eight Conference involve unique situations, favorable ideals, recognizable differences, and valuable developments, but all have a similar goal in mind -- meeting the needs and interests of the female college students.

To achieve this broad objective, the women's intramural programs must be constantly evaluated. Discussing and reviewing programs from various other schools aids in effective evaluation. Therefore, a study which combines the elements of the eight designated programs would seem to be a contribution to the profession.

## PURPOSE OF STUDY

The purpose of this study was to compile the individual descriptions of the existing women's intramural programs in each university of the Big Eight Conference, thus providing a source of information that women's intramural directors or co-ordinators of women's intramurals may refer to for obtaining ideas and suggestions for program improvement and methods of implementation.

## METHOD OF STUDY

A thirty-item questionnaire (Appendix A) was prepared and sent to each university in the Big Eight Conference, excluding Kansas State University. All questionnaires were returned filled out according to what was applicable to each school's situation.

The questionnaire, in rough form, was first reviewed and discussed by the seven women representing their schools at the Big Eight Conference for Intramural Directors on February 11 and 12, 1971.

The title 'Women's Intramural Director' is an accepted and inclusive title used in this study, but was not applicable to all the school philosophies, thus the names of the individual women concerned with intramurals and their exact titles are listed in Appendix C.

The questionnaire consisted of nine parts concerning the women's intramural programs: organization, finances, administration, sports program, facilities and supervision, publicity, points and awards, student participation and the women's intercollegiate program.

An organizational chart explaining the line of staff for each intramural program was typed and displayed according to the university's original form. Tables for all parts except one and seven were set up to illustrate the responses from each university director. The point and awards system from each university was typed exactly as it was explained on the questionnaire.

#### LIMITATIONS OF STUDY

A questionnaire type survey was used in obtaining information for the study. A more desirable method, a personal interview with each Women's Intramural Director, was not used because of the limitations of time and money.

#### DEFINITION OF TERMS

Consolation Tournament:	all losers in the first round play another single elimination tournament.
Double Elimination Tournament:	a team or entrant plays a minimum of two games and is not eliminated until the second loss.
Extramurals:	sports or programs which take place outside the confines of the school.
Intercollegiate:	college varsity sports involving a season of scheduled competition between two or more schools.
Intramurals:	athletic activities carried on within the walls of a school.
Recreation:	voluntary action taken during leisure.

Round Robin Tournament:	each person or team plays every other person or team.
Single Elimination Tournament:	each time a game is played within the tournament, the losing team or individual is eliminated.

#### REVIEW OF LITERATURE

An investigation was conducted of literature in the Kansas State University Library and the library of the Department of Physical Education at Kansas State University to produce results relative to this study. Additional information was investigated in conjunction with the 1971 Conference for Big Eight Intramural Directors, at which time a similar short report by Carol Harding and Judith Falls of Michigan State University entitled, "Big Ten Intramural Programs for Women in 1968," was reviewed.

#### RESULTS AND ANALYSIS

The questionnaire was divided into nine parts and is so indicated in the study by the following:

Part 1	- - - - -	Organization
Part 2	- - - - -	Finances
Part 3	- - - - -	Administration
Part 4	- - - - -	Facilities and Supervision
Part 5	- - - - -	Sports Program
Part 6	- - - - -	Publicity
Part 7	- - - - -	Points and Awards
Part 8	- - - - -	Student Participation
Part 9	- - - - -	Women's Intercollegiate Program

Tables illustrate the responses on all parts except one and seven.



## ORGANIZATION

There are a variety of programs existing at the universities of the Big Eight Conference, but all have an organizational plan that best fit their aims and objectives. Some Big Eight schools are similar in their administrative organization and others have rather unique situations.

The organizational plans involve five programs classified directly under Physical Education Departments: Oklahoma State University, Iowa State University, the University of Missouri, the University of Kansas, and the University of Oklahoma. Kansas State University, the University of Nebraska, and the University of Colorado are administered under the Recreation and/or Intramural Departments.

The organizational charts (Appendix B) explain the direct line of staff for each university except for the University of Oklahoma, whose chart is not included in the study.

### University of Colorado

The women's intramural sports are scheduled by the Co-ordinator of Recreation Programing, who also schedules the men's intramural sports and is responsible to the Director of Recreation. The Director is then responsible to the Vice President of University Relations.

### Iowa State University

The women's director is responsible to the Head of the Department of Physical Education for Women. The head of the department is responsible to the Dean of the College of Home Economics. The dean is responsible to the Vice President for Academic Affairs who in turn is

responsible to the President. The student organization is the Women's Intramural Association.

#### Kansas State University

The women's intramural director is directly responsible to the Director of Intramurals and Recreation (future name change - Department of Recreational Services). The director is responsible to the Vice President of Student Affairs who in turn is responsible to the President. The advisory board, the Intramural Council, is consisted of students, faculty, and the administrative staff.

#### University of Kansas

The chain of responsibility leads from the women's intramural director to the Chairman, Department of Physical Education and Recreation, who is directly responsible to the Dean, School of Education. An executive board, the Women's Recreation Association, composed of students, is directly responsible to the Women's Intramural Director.

#### University of Missouri

The women's intramurals are administered by the professors in the Women's Physical Education Department. An Intramural Coordinator is responsible to the Chairman of the Department of Health and Physical Education, who in turn is under the Dean of the College of Education. The dean is responsible to the Chancellor. The student organization involved with women's intramurals is the Women's Athletic Association.

#### University of Nebraska

Nebraska has not yet determined their organizational plan. The proposed plans do indicate that the Women's Recreation and Intramural

Coordinator will be responsible to the Assistant Director and Director of Recreation and Intramurals, who in turn will be responsible to the Dean for Student Development. An advisory committee composed of students, faculty, and administrative staff is also being determined. The student organization is the Women's Athletic Association.

#### Oklahoma State University

The administrative organization of the Colvin Physical Education Center and the Vice President for student and Auxiliary Service oversees the Director of Women's Intramurals. The Vice President is responsible to the President. The student organization at OSU is the Women's Recreation Association.

#### University of Oklahoma

The Director of the Women's Recreation Association, which is a student directed association, oversees the women's intramural activities. Direct responsibility is to the Physical Education Department.

### FINANCES

Table I illustrates the source of revenue for the women's intramural program, number of students employed, their jobs and amount they are paid, and the total expenditures (excluding professional salaries) of the women's intramural program for each Big Eight university.

TABLE I  
FINANCES

	SOURCE OF REVENUE	STUDENTS EMPLOYED			TOTAL EXPENDITURES (excluding prof. sal.)
		No. of Stu.	Jobs	Pay	
CU	Student Fees Awards fee used for purchase of trophies	1	Super- visor Needed Officials	Super- visor Officials \$1.80 to \$2.25/hr.	Approx. \$1,000
ISU	Dept. of Women's Phys. Ed.	3		Officials for CoRec Volleyball \$1.60/hr.	\$1,150
KSU	Student Fees Entry Fees	22		Officials \$1.60 to 1.95/hr.	\$3,000
KU	Student Appro- priations Entry Fees	1-2		Assistants to IM Dir. \$1,000/yr.	\$1,050
MU	Equipment and Expense Budget of Dept. of Health & Phys. Ed.	None			\$800
NU	Student Appro- priations	30		Officials Supervisors Lifeguards Case Workers \$1.70/hr.	\$3,000
OSU	Student Appro- priations General Fees Student PEC Fees	25		Supervisors Officials \$1.60 min. wage	\$4,000
OU	Student Appro- priations Entry Fees Alumni Gift	2		Office Secretary Equipment Room Attendant \$1.60/hr.	Approx. \$1,004

The source of revenue differs greatly from one university to another. Iowa State University and the University of Missouri are completely financed by the physical education departments. The other six universities receive monies from students' fees or student appropriations. Kansas State University, the University of Kansas, and the University of Oklahoma also have entry fees, while the University of Colorado has an awards fee used for purchasing trophies. The University of Oklahoma is unique in that they receive an alumni gift, but no other comment was given on this source of revenue.

Most of the Big Eight universities employ students for specific duties such as officiating and supervising. The number of employees for the women's programs range from none employed to thirty employees. Pay for employees range from \$1.60 per hour to \$2.50 per hour and \$1,000.00 per year.

Various amounts of expenditures for the women's intramural programs are illustrated in the table and range from \$800.00 to \$4,000.00.

#### ADMINISTRATION

Eight items of administrative nature were used on the questionnaire and are shown on Table II. Listed is the salary for the Women's Intramural Director from each Big Eight university on a monthly basis, the work load of each campus to compare with the working hours of the director, the professional staff involved with the women's programs, the qualifications for a women's director at each school, the immediate supervisor of the women's director, the responsibilities of the director, and time spent in intramurals, teaching, or coaching or a combination of such duties.

TABLE II

## ADMINISTRATION

	Salary of Women's Intramural Director	Number of Months Salary Based On	Approx. Working Hours/Week	Hrs./Wk. for Full Work Load at University	Professional Staff Members Involved in Women's IM Program
CU	\$8,000	12 months	40	40 hr./wk.	Intramural Coordinator (full time)
ISU	\$8,500	9 months	70-80	Activity 7 or 8 classes 24 points	Women's Director of IM (full time)
KSU	\$2,646 (part time)	9 months	15-20	40 hr./wk.	Women's IM Director (part time)
KU	\$6,300 ( $\frac{1}{2}$ for IM)	9 months	8-10 (IM)	40 work units or 12 credit hr. per week	Women's IM Director (part time)
MU	No such full time position	-	-	-	Full Time Teaching Staff
NU	\$7,000	9 months	55	40 hr./wk.	Women's Rec. and IM Coordinator (part time)
OSU	\$8,500	10 months	44 (part teaching)	12 hour lecture 18 hrs. activity classes	Women's IM Director (part time)
OU	\$8,200	9 months	40+	12 semester hrs.	Women's Director

TABLE II (continued)

	Qualifications for Women's IM Director	Immediate Superior of Women's Director	Responsibilities of Women's IM Director	Coaching
			Intramurals	Teaching
CU	Master's Degree	Director of Recreation	Office IM & Rec Administrative	-
ISU	Master's Degree Experience in teaching and intramurals Strong int. in Admin. Natl. Rating in Volleyball and Basketball	Women's PE Dept. Head	Supervision Office IM & Rec	Officiating
KSU	B. S. in PE Teaching experience	Director of IM & Rec	Supervision IM Office IM	-
KU	Minimum - Bachelor's Master's in process or completed	Chairman of PE Dept.	Supervision IM Office IM	Swimming WSI Officiating of swimming
MU	Not applicable	Not applicable	Supervision Office IM	Required program 7 classes
NU	B. A. Experience in teaching	Director of Rec. & IM	Supervision IM & Rec Office IM & Rec	-
OSU	No written requirement Master's	Head - HPER & Dir. of Colvin PEC	Supervision Office IM	Golf, first aid, tennis, body mech., bowling
OU	M. S. in PE 4+ yrs. teaching experience intramurals	PE Dept. Chairman	Supervision IM & Rec Office IM & Rec Public relations & dir. extramural pro. Sport days, sponsor sports and teams	Required program 7 classes
				Basketball
				Basketball
				Volleyball Basketball Tennis

Salaries varied from \$2,646.00 (9 months) for part time employment to \$8,500.00 on a nine or ten month basis for full time employment. The average salary on a nine month basis for full time employment was \$7,450.00.

Each school, except for the University of Missouri, had only one professional staff member for the direction of women's intramurals. At the University of Missouri a number of the women physical education teachers took the responsibility for a particular sport.

Qualifications and responsibilities for the Women's Intramural Director vary considerably at each university and responsibilities are divided into three parts: intramurals, teaching, and coaching.

#### FACILITIES AND SUPERVISION

Table III shows responses given to the following items: how women's intramural activities are supervised, availability of equipment, order of precedence for facilities, number of hours facilities are available for intramural competition and what facilities are used for women's intramurals.



TABLE III

FACILITIES AND SUPERVISION

	How Women's IM Activities are Supervised	Equipment for Women's Intramurals	Order of Precedence for Facilities	Total No. Hours Facilities Available for IM Competition	Facilities Used by Women for Intramurals
CU	Paid student supervisor per sport Building supervisor	Furnished by the Dept. and shared with the men	<ol style="list-style-type: none"> <li>1. Physical Ed.</li> <li>2. Men's Var. Sports</li> <li>3. Women's Var. Sports</li> <li>4. Men's &amp; Women's Intramurals</li> </ol>	105 hrs./wk.	Women's gym Men's gym Field house
ISU	Women's Director	Furnished by Women's PE Dept.	<ol style="list-style-type: none"> <li>1. Academic Program</li> <li>2. Varsity Sports</li> <li>3. Intramurals</li> </ol>	10 hrs./wk.	Outdoor Tennis Cts. Softball fields Golf course Archery range Small gym 1 (2 ct. BB) gym
KSU	Director of Intramurals Asst. Dir. Intramurals Women's Dir. Intramurals Paid student supervisor	Furnished by the Dept. and shared with the men	<ol style="list-style-type: none"> <li>1. Phys. Ed. Program</li> <li>2. Men's Varsity Sports</li> <li>3. Women's Var. Sports</li> <li>4. Intramurals</li> </ol>	24 hrs./wk.	Intramural fields and tennis cts. Pool Bowling lanes PE building
KU	Women's Director 1 non-paid student mgr. 1 paid student supervisor Building supervisor Student Activity Director	Shared by Men's & Women's PE Dept. (Changing to furnished by IM Dept. for women only)	<ol style="list-style-type: none"> <li>1. Instructional</li> <li>2. Intramurals</li> <li>3. Intercollegiate</li> <li>4. Recreational</li> </ol>	12 hrs./wk.	Swimming pool 1-2 gyms Gymnastics rooms 3 baseball diamonds Tennis courts
MU	Professional Staff Non-paid student mgrs.	Furnished by Women's PE Dept.	<ol style="list-style-type: none"> <li>1. Instructional Program</li> <li>2. Intramural Program</li> <li>3. Intercollegiate</li> </ol>	25 hrs./wk.	Women's gym & field

TABLE III (continued)

	How Women's IM Activities are Supervised	Equipment for Women's Intramurals	Order of Precedence for Facilities	Total No. Hours Facilities Available for IM Competition	Facilities Used by Women for Intramurals
NU	Women's Director Professional Staff Paid student supervisors	Furnished by Women's PE Dept.	1. PE classes 2. Intramurals 3. Recreation 4. Extramurals	Approximately 10 hrs./wk.	Women's Physical Ed. Building
OSU	Women's Director Paid Student Managers Paid Student Supervisors	Furnished by IM and Rec. Depts. and shared with men	1. Classes 2. Intramurals 3. Extramurals 4. Recreation	12 hrs./wk.	2 gyms Table tennis room Bowling lanes 3 playing fields Pool
OU	Women's Director	Shared by the Women's PE Dept.	Areas shared with men: 1. Men's athletics 2. Men's intramurals 3. Classes 4. Women's intramurals Areas designated for women 1. ROTC (Tuesday) 2. Classes 3. Women's intramurals	4 hrs./wk. Some special night events	Women's intramural fields Women's building one court one pool table tennis tables North Base Gym South Base Gym

Members of the professional staff supervise the facilities at all the universities except the University of Colorado, where a paid student and a building supervisor are responsible for supervision.

At three schools, the University of Colorado, Kansas State University, and Oklahoma State University, the equipment is furnished by the Recreation and/or Intramural Department and shared with the men. Four schools, Iowa State University, the University of Missouri, the University of Nebraska, and the University of Oklahoma obtain equipment from the Women's Physical Education Department. The equipment for women's intramurals at the University of Kansas is shared by the men's and women's physical education departments.

Note should be taken that the order of precedence of facilities at all universities does not allow intramurals (or recreation) at the top of the list. At five of the Big Eight schools, intramurals is listed last.

The University of Colorado tops the list with their facilities available 105 hours per week as shown on Table III.

#### SPORTS PROGRAM

Grouping individuals or teams into divisions for competitive purposes allows more effective scheduling and more participation by the students. The common grouping divisions are sorority, dormitory or residence hall, and independent. Listed below are groupings of each school.

University of Colorado - Sorority, Independent, Dormitory.

University of Nebraska - Sorority, Independent.

Oklahoma State University - Sorority, Independent, Pledge.

University of Missouri - Sorority, Independent, Off Campus teams.

Iowa State University

University of Oklahoma

- All participate in one division.

Kansas State University

University of Kansas

Part 5 of the questionnaire has been divided into four tables for ease in differentiating between participation numbers in each activity, type of tournament for each activity, the season for each activity in scheduled intramural competition, and participation number of co-recreational activities.

Table IV will illustrate both team and individual participation numbers for each activity listed under the respective universities. Table V illustrates the type of tournament for each intramural activity, Table VI illustrates the season, and co-recreational activities are illustrated in Table VII.

TABLE IV

WOMEN'S COMPETITIVE INTRAMURAL ACTIVITIES  
INCLUDING NUMBERS OF TEAMS AND INDIVIDUALS IN EACH ACTIVITY

Activity	CU Teams Ind.	ISU Teams Ind.	KSU Teams Ind.	KU Teams Ind.	MU Teams Ind.	NU Teams Ind.	OSU Teams Ind.	OU Teams Ind.
Archery	34	10			9	10	40	
Badminton	34	35	22	116	9	10	40	10
Basketball	27	49	27	305	9	16	89	37
Bowling	9	50	25	88	21	80	185	12
Canoeing			21	42				
Fencing								
Field Hockey		5			4		13	5
Flag Football								
Golf	10	10			7	14	402	22
Gymnastics	0	0			20	27	10	7
Kickball			25	341				
Paddleball								
Softball	16	232	16	210	26	293	278	14
Swimming		7	19	52	16	98	56	10
Table Tennis		45		57	18	96	83	16
Tennis	19	19		44	33	88	86	23
Track & Field	New	New	19	103				
Volleyball	30	174	37	424	43	395	737	17
		57	812	43	502	400	43	120

TABLE V

WOMEN'S COMPETITIVE INTRAMURAL ACTIVITIES  
INCLUDING THE TYPE OF TOURNAMENT FOR EACH ACTIVITY

ACTIVITY	CU	ISU	KSU	KU	MU	NU	OSU	OU
Archery		x			5 ends-30yds. 5 ends-20yds.		High Score	
Badminton	SE with Consol.	SE	SE	DE	Elim. Consol.	RR	SE	SE
Basketball	RR	RR	RR to SE	SE	DE	RR	Leagues Finals SE	SE
Bowling	RR	Two games	High Score Elim.		Total pins		RR	SE
Canoeing								
Fencing		Bouts						RR
Field Hockey								
Flag Football								
Golf		9 Holes			9 Hole Medal		Leagues One Round 9 Holes	SE 9 Hole Medal
Gymnastics		Events			DGWS Meet			
Kickball			RR to SE	RR to SE				
Paddleball							SE	
Softball		RR	RR to SE	SE	RR	RR	Leagues	SE
Swimming		Meet	Meet	Meet	2 Meets	x	Team Total	Sync.&Speed
Table Tennis		SE	SE		Elim. Consol.		SE	SE
Tennis	SE with Consol.	RR	SE	DE	Elim. Consol.	RR	SE	SE
Track & Field		x	Meet					
Volleyball	RR	RR	RR to SE	RR to SE	DE	RR	Leagues-Finals	SE

Code: Consol. - Consolation  
 Elim. - Elimination  
 Sync. - Synchronized  
 DGWS - Division of Girls and Women's Sports  
 RR - Round Robin  
 DE - Double Elimination  
 SE - Single Elimination

TABLE VI

WOMEN'S COMPETITIVE INTRAMURAL ACTIVITIES  
INCLUDING THE SEASON FOR EACH ACTIVITY

ACTIVITY	CU	ISU	KSU	KU	MU	NU	OSU	OU
Archery		Spring				April	Oct.	Oct.
Badminton	Fall	Spring	Jan.	Fall		Dec.	March	March
Basketball	Jan.-Mar.	Winter	Jan.-Feb.	Winter		Feb.	Jan.-Feb.	Feb.-Mar.
Bowling	Jan.-Mar.	Winter	Nov.				Oct.	Feb.-Mar.
Canoeing			Apr.-May					
Fencing		Winter					Dec.	April
Field Hockey								
Flag Football							Sept.	Sept.-Oct.
Golf		Fall				April		Sept.-Oct.
Gymnastics		Winter						
Kickball			Sept.-Oct.	Fall				
Paddleball							March	
Softball		Fall	Mar.-Apr.	Spring		March	April	Apr.-May
Swimming		Winter	Sept.	Fall		April	Nov.	March
Table Tennis		Spring	Feb.-Mar.				Nov.	Nov.-Dec.
Tennis	Fall	Fall	Mar.-Apr.	Fall		March	Sept.	Sept.-Oct.
Track & Field		Spring	April					
Volleyball	Fall	Fall	Oct.-Nov.	Late Fall		Nov.	Oct.	Nov.-Dec.

TABLE VII  
CO-RECREATIONAL ACTIVITIES  
INCLUDING THE NUMBER OF PARTICIPANTS IN EACH ACTIVITY

ACTIVITY	CU	ISU	KU	NU
Archery				(New)
Badminton	18		10	16
Bowling		60		(New)
Football				377
Softball	(New)			(New)
Table Tennis				(New)
Tennis	(New)			(New)
Track and Field	325			
Volleyball	410	459	481	450

The most popular intramural activity as determined by the number of participants, at six universities was volleyball. The most popular activity at the University of Oklahoma was flag football with 189 participants, and at the University of Colorado, the most popular activity was basketball with 275 participants. Flag football is offered at the University of Oklahoma and Oklahoma State University as a women's intramural activity and at the University of Nebraska as a co-recreational activity. All universities offer badminton, tennis, and volleyball in their intramural sports programs.

The total number of competitive intramural activities offered at the University of Colorado is five, thirteen activities are offered at Iowa State University and Oklahoma State University, eleven at Kansas State University and the University of Oklahoma, seven at the University of Kansas and the University of Nebraska and twelve activities offered at the University of Missouri.





All the universities use the bulletin board and announcements as a source of publicity for the women's intramural program. All except the University of Missouri use the student newspaper and all except Iowa State University use an intramural handbook. The University of Colorado was the only school that used local television to publicize their program.

#### POINTS AND AWARDS

There is a close relationship between point systems and awards but each must be selected or constructed to coincide with the objectives of the intramural program. A variety of systems exist in the Big Eight.

The University of Kansas and the University of Nebraska do not have point systems but award trophies to the winners of the tournaments. An over-all team trophy for the year is presented at four universities, the University of Oklahoma, the University of Missouri, Kansas State University, and Oklahoma State University. Individual awards vary from engraved mugs at the University of Colorado to plaques and charms. Oklahoma State University also has additional awards besides winners of tournaments, such as senior award, sportsmanship award, and "O" award.

The University of Colorado and Oklahoma State University have very simple point systems in that a certain number of points are given for the respective individual or team places. The University of Missouri is somewhat the same but has additional points given in certain cases. Iowa State University and Kansas State University have a more complicated system where a varied number of points are given for the different tournaments and a certain number of points are also given for participation.

## UNIVERSITY OF COLORADO

POINT SYSTEM

<u>Team Sports</u>	<u>Individual Sports</u>
1st place - 24 points	1st place - 14 points
2nd place - 22 points	2nd place - 12 points
3rd place - 20 points	3rd place - 10 points
4th place - 18 points	4th place - 8 points
5th place - 17 points	5th place - 7 points
6th place - 16 points	6th place - 6 points
Etc.	

AWARD SYSTEM

1. Team trophies are presented to the 1st and 2nd place teams in each league - or - 1st, 2nd, and 3rd place teams depending on the type of tournament.
2. Members of the 1st place teams receive individual engraved mugs.
3. Each year engraved plaques for each sport are displayed in a trophy case.

## UNIVERSITY OF OKLAHOMA

POINT SYSTEM

A cumulative number of points are kept on each team for the entire school year.

AWARD SYSTEM

1. Individual and team trophies are presented to the 1st place winners in intramural events.
2. Names of the 1st place winners are written on a display board.
3. An over-all team trophy is presented to the team with the most points at the end of the year.