## AN ANALYSIS OF TEACHER EMPLOYMENT AS FOUND IN 135 KANSAS HIGH SCHOOLS

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#### INTRODUCTION

The teacher in the small high school is faced with many professional problems. First, he must secure the training necessary to qualify for the position and then apply himself effectively in order to retain it. A reasonable income is desired. The adequacy of it may depend upon pension plans or other means of retirement with pay. Other problems include the spirit of service of the teacher and his superiors, the altruism or lack of it, and the basic principles upon which promotions depend.

Because of the comparative ease of entering the teaching profession and of the uncertainty of tenure, it seemed
desirable to make a study of the teacher situation in a
group of Kansas high schools. Such factors as training,
salary, experience, tenure, and demand were considered.

### REVIEW OF LITERATURE

Tenure, salary, and working conditions are important to any wage earner. Supply and demand are certainly major factors affecting the status of high school teachers.

Wars, depression, and migrations perhaps have affected the number entering training schools, and thus the number available to teach. Certification laws are a constant agency

affecting the supply of teachers.

The demand for teachers is being adversely affected by our declining birth rate. Frazier (6, p. 19) stated, in 1935, that the most significant cause of the decrease in number of teachers is the fact that the birth rate has been long declining and fewer teachers are needed. The lengthening of teaching life and longer teacher tenure will decrease the number of openings for inexperienced teachers.

That there was an oversupply of teachers in virtually every field of teaching was maintained by Anderson (1, p. 364) in 1932. Several causes contributed to this oversupply. School and college budgets were reduced. Many former teachers returned to the profession because of reverses in other occupations. The number of college graduates who had qualified for teaching rapidly increased. There had been no substantial reduction in the output of teacher-training institutions.

Teachers' organizations have encouraged better certification laws, minimum salary laws, and legislation in favor of long tenure. Baldwin (2, p. 43) held that it might be well to recognize that tenure is, or should be, a two-way proposition. It should guarantee to a community the services of a capable teacher, as well as guarantee to the capable teacher his position. Indefinite requirements for

the certification of teachers could be made more specific. Candidates could be more carefully selected and trained. Teacher preparing institutions could try to approximate more closely their output to the actual needs of the public schools. Board members could be elected on a non-partisan basis. The reservation of the right to nominate for appointment, transfer, promotion or dismissal of all employees of the school district could be granted to the superintendent. The teacher should anticipate the long-time view of his profession and his particular position. Enactment of the principle of the continuing contract would accomplish this.

Buckingham's study (4, p. 1) in 1926, revealed that the law of supply and demand governs teachers' salaries, tenure, and training. When an oversupply of teachers exists, according to Buckingham, salaries are lowered, and persons trained for teaching leave the field for more remunerative occupations. On the other hand, when certain types of teachers are in demand, salaries rise and teacher employment conditions in such positions become easier.

Teachers trained by the state often leave to teach elsewhere or engage in other occupations. Several determinations have tended to show that the average length of teaching service is not more than five or six years.

In 87 schools in Nebraska, Scott and Reed (9, p. 31) found that there was a 56.6 per cent turnover of teachers between 1936-37 and 1937-38. Of the teachers who changed positions, 57.5 per cent did so for salary reasons. Approximately 30 per cent of those changing positions failed of reelection. Boards are able to reduce their total salary expenditures by the migration of teachers from the smaller to the larger schools. It is obvious from the study that the salary factor affecting teacher movement is of major importance.

Du Shane (5, p. 42) in 1936, spoke of efficiency and quality of freedom of its classroom teachers. Unfortunately, teachers enjoy very little freedom in many of the high schools of the United States. Each year thousands of reports are received by the N. E. A. tenure committee concerning the unjust discharge of thousands of competent, experienced teachers, principals and superintendents. Tenure laws are for the benefit of the teachers and the communities they serve.

#### METHOD

To secure data for the study, information from three sources was utilized. These sources were the Kansas State Educational Directories for 1928 to 1940 (8), administra-

tors' annual reports for the school years, 1934-35 to 1938-39, inclusive, and check sheets submitted to and returned by cooperating administrators.

The Kansas Educational Directory for 1938-39 listed 76 second class city high schools and 590 third class city, village and rural high schools. It was decided to study all of the 76 second class city high schools, but only ten per cent of the 590 other schools mentioned. The ten per cent were selected by taking every tenth school in the list of third class city and rural high schools. The administrators of these 59 schools were asked if their school would cooperate in the study. Alternates were selected for those who did not reply to this request for cooperation in the study. For example, if number ten in the directory did not reply, number 11 became the alternate.

Letters of request and later letters containing data sheets were sent to the alternates where such were necessary. The data sheets were mailed on December 4, 1939, to the administrators of the 135 schools. Of these administrators, 106 cooperated by filling out the data sheets and returning them for the study. These, together with the data from the State Superintendent's office, furnished the material for the present study which included information on demand, tenure, salaries, employment and failure of

employment, advanced training, ages, and experiences of certain teachers of specified subjects in the 135 schools.

An annual report blank, a tabulation blank for gathering information from the annual administrators' reports, and check sheets submitted to the high school administrators are included in the appendix.

#### FINDINGS

Data for the 12 year period, 1928-40, from the Directories of the State Department of Education on numbers of teachers in second class and third class city high schools and rural high schools are given in Table 1.

Table 1. Number of teachers in the two classes of schools for the 12 years, 1928-40.

Years	Number of second class city high school teachers		Number of third class city and rural high school teachers
1928-29	946	:	185
1929-30	904	•	306
1930-31	891	:	284
1931-32	1,085	:	335
1932-33	Not published	:	
1933-34	856	:	287
1934-35	952	:	291
1935-36	1,137	•	<b>31</b> 8
1936-37	1,106	•	337
1937-38	1,263		320
1938-39*	1,256		<b>3</b> 51
1939-40**	1,105	:	332

<sup>\*</sup>Russell was listed as a second class city in 1939-40. Previous to this date, it had been listed as a third class city. Russell High School reported 20 teachers for 1939-40. This will account for the teacher decrease in third class city and rural high schools for 1939-40.

<sup>\*\*</sup>The transfer of senior high school teachers to the junior high school departments would decrease the number of senior high school teachers reported. There were 43 second class city junior high schools reported in 1938-39, and 47 reported in 1939-40.

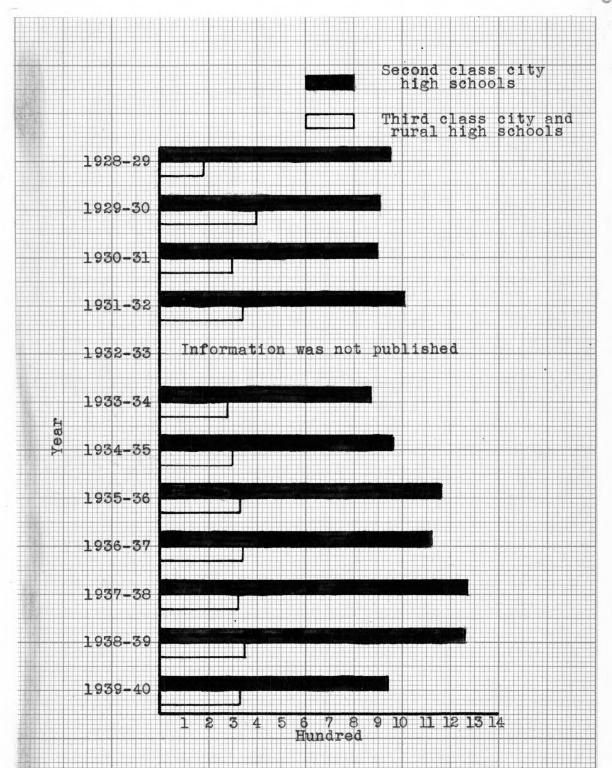


Fig. 1. Number of high school teachers
for each school year 1928-40
in the 135 high schools studied.

Rather wide fluctuations occurred in the numbers of teachers in the second class city high schools. In 1931-32, there were 1,085 in this group. Two years later, there was a drop of 229. By 1935-36, the number of teachers had increased to 1,137, thus showing further fluctuation in the second class city group.

On the other hand, the number of teachers in the third class city and rural high schools was more constant. After an increase of 121 teachers in 1929-30, no well defined trend is evident. A rather sharp decrease in the number of teachers employed is indicated in 1937-38, and again in 1939-40. Variation in the number of teachers employed was more pronounced in the second class city high schools than in the third class city and rural high schools. The number of teachers for the year 1931-32 was only 20 less than for the year 1939-40 in the second class city high schools; whereas, in the third class city and rural high schools, the number of teachers for the year 1931-32 was three more than for 1939-40.

Tables 2 to 6, inclusive, and the accompanying discussion cover the five year period from September, 1934, to May, 1939. The data in Table 2 show that of the 2,989 teachers, 44 per cent were men. This is a somewhat higher percentage than that of Griffith (7, p. 105), who reported

that 39 per cent of teachers in the smaller accredited high schools of Kansas were men. Rambo's 1926 study referred to by Griffith, revealed that in 1926, less than 29 per cent of the high school teachers were men.

Table 2. The number, tenure, and experience of men and women teachers employed in the 135 high schools studied.

	Second class : city high schools	Third class : city and rural: high schools :		
Men Women	: 1,029 : : 1,240 :	280 440	1,309 1,680	
Total no. of teachers Total exper-	2,269	720	2,989	
ience in yrs. Total tenure	22,120	3,620	25,740	
in yrs. Average exper-	12,889	2,010	14,899	
ience in yrs.		5.02	8.60	
Average tenure in yrs.	5.68	2.79	5.16	

The average experience indicated in the two classifications of high school teachers would denote a decided superiority of the second class city high school teachers, if experience is a factor in determining qualifications of any certain individual for classroom work. The average tenure found in the second class city high schools, though seemingly low, is more than twice that found in the third class city and rural high schools.

The number of schools reporting for each of five years September, 1934, to May, 1939, varied (Table 3). This irregularity in reporting will in part account for the fluctuation in the number of high school teachers indicated in the study.

Table 3. Salaries for high school teachers in second class cities for the five-year period beginning in September, 1934, and ending in May, 1939.

Date	: : : :	Number of teachers	:	Number of schools reporting	: : : Aggregate : Average : salaries : salary
1934-35 1935-36 1936-37 1937-38 1938-39		911 1,150 1,058 1,160 1,146	•	71 76 70 72 73	\$1,089,914. \$1,196.00 1,437,363. 1,249.01 1,357,596. 1,283.16 1,540,275. 1,327.70 1,568,275. 1,368.47

Table 3 shows that there was almost a continual increase in aggregate salaries and average salaries. Average salaries increased during this five year period from \$1,196 in the school year, 1934-35, to \$1,368.47 for the school year, 1938-39. This average salary paid for the school year 1938-1939, in the second class city high schools, was \$282.12 above the highest average salaries paid by the third class city and rural high schools (Table 4). This marked difference shows that inequalities occurred between salaries of high schools in second class cities and those

of third class city and rural high schools. In 1937-38, the third class city and rural high schools paid the highest average salaries of the five-year period (Table 4).

Table 4. Third class city and rural high school teachers salaries for the five years, 1934-39.

Date	Number of teachers	: sch	er of : ools : rting :	Aggregate salaries	:	Average salary
1934-35 1935-36 1936-37 1937-38 1938-39	254 243 230 272 270	:	57 : 55 : 51 : 58 : 55 :	\$236,566 231,814 225,655 295,761 290,045	: : : : : : : : : : : : : : : : : : : :	\$ 927.42 953.96 981.11 1,087.35 1,037.20

Aggregate salaries shown in Table 4 do not indicate any well defined trend. If this group of 59 schools studied had reported consistently for the five-year period, the data would not have been so erratic. Average salaries increased each year for four years and then for the year, 1938-39, decreased nearly as much as was gained from the year, 1934-35, through the year, 1936-37.

Comparison of Tables 4 and 3 shows the inequalities of salaries in high schools of the two classifications. Average salaries for the school year, 1938-39, in second class city high schools exceeded by \$331.27 the average salaries paid by the third class and rural high schools for the same year.

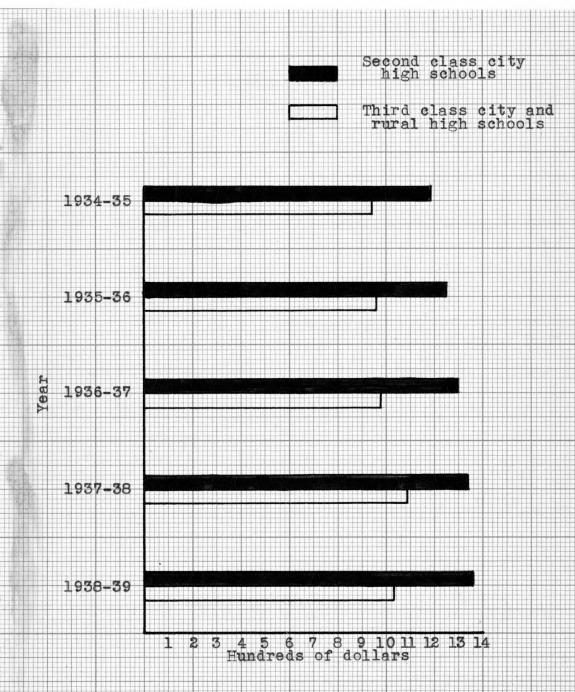


Fig. 2. High school teachers' salaries for the school years 1934-39.

Barnard's (3, p. 4) study revealed a similar situation; he suggested that payment on the basis of training, experience, and general efficiency, regardless of the department in which teachers taught, would tend to equalize the status of teachers.

Table 5. Teachers not reemployed in the second class city high schools from September, 1934, to September, 1938.

Date	: : : :	Number of schools reporting	:	Number of teachers reported	: 1	eachers n	ot:	Percentage of teachers not reemployed
	:		:		:		:	00.4
1934-35	:	71	:	911	:	206	:	22.6
1935-36	:	76	:	1,150	:	284	:	24.7
1936-37	:	70	:	1,058	:	260	:	24.5
1937-38	:	72	:	1,160	:	270	:	23.2
1938-39	:	73	:	1,146	:		:	
Total	:		:	•	:	1,020	:	
	:		:		:		:	

If teachers are not reemployed in any certain school, their name does not appear in the administrator's annual report for the following year. Four reemployment periods are shown in Table 5. Those teachers not reemployed may not have been replaced, and in that case, a retrenchment process may have been in progress. The figures do reveal that over 20 per cent of the teachers were not reemployed. If the true turnover could have been determined, the results may have been altered. Of the 2,269 second class city high school teachers, (Table 2), 1,020 (Table 5) were

not reemployed from September, 1934, to September, 1938, inclusive. No significant trend is indicated in the percentage of teachers not reemployed (Table 5).

Table 6. Teachers not reemployed in the third class city and rural high schools, during the period from September, 1934, to September, 1938, inclusive.

Date	:::::	Number of schools reporting	: : :	Number of teachers reported :	teachers	not:	Percentage of teachers not reemployed
20.11	:		:	:		:	
1934-35	:	57	:	254 :	98	:	38.5
1935-36	-	55	:	243 :	107	:	44.0
1936-37		51	:	230 :	109	:	47.3
1937-38		58	:	272 :	103	:	37.8
1938-39		5 <b>5</b>	•	270 :		:	
Total	-	30	:		417	-	
* .	:		:	:		11.7.7	

Teachers in the third class city and rural high schools would be very much concerned with the possibility of reemployment. The percentages of teachers not reemployed, shown in Table 6, ranged between 37.8 per cent and 47.3 per cent. Nearly two-fifths of these teachers were not reemployed in the spring of 1934-35, and almost one-half were not reemployed in 1936-37. Of the 720 third class city and rural high school teachers (Table 2), from September, 1934, to September, 1938, inclusive, 417 were either replaced or the service they rendered was discontinued (Table 6). The percentage of teachers not reemployed was smallest in 1937-38.

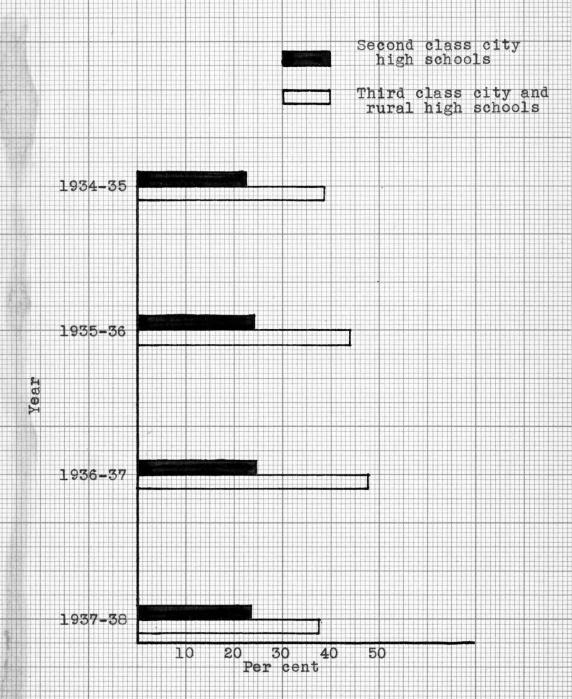
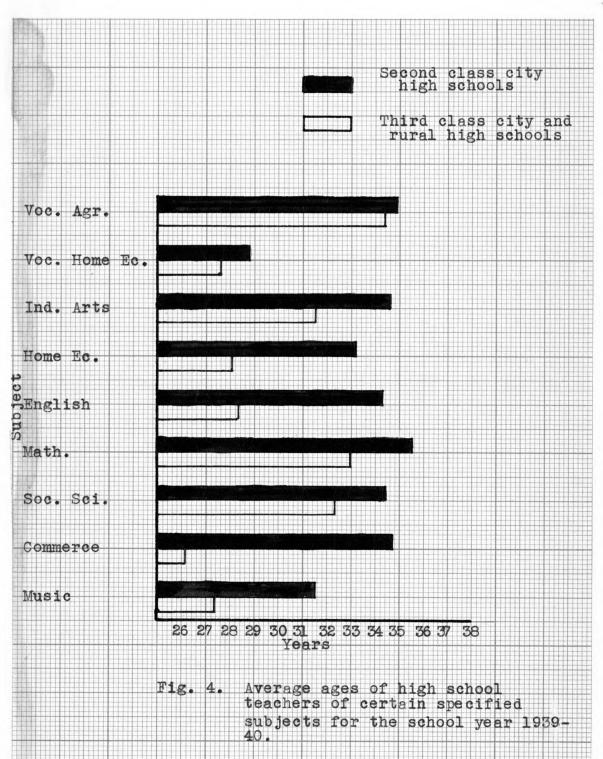


Fig. 3. The percentage of high school teachers not reemployed from September, 1934, to September, 1939.

Table 7. Ages of high school teachers of certain specified subjects for the school year, 1939-40.

	Number of teachers	Total ages of	Mean group
Subject	reported	teachers	age
	Second class	city high schools	
Voc. Agr.	23	803	34.9
Voc. Home Ec.	15	432	28.8
Ind. Arts	35	1,214	34.6
Home Ec.	27	89 <b>9</b>	33.2
English	81	2,785	34.3
Mathematics	48	1,707	35.5
Soc. Science	58	1,996	34.4
Commerce	54	1,875	34.7
Music	53	1,669	31.5
Totals	394	13,380 bined 33.95	
Average age	for groups com	prined 20.00	
Th1:	rd class city a	nd rural high schools	1
Voc. Agr.	7	241	34.4
Voc. Home Ec.	5	<b>13</b> 8	27.6
Ind. Arts	27	852	31.5
Home Ec.	<b>3</b> 0	843	28.1
English	41	1,164	28.3
Mathematics	37	1,222	33.0
Soc. Science	40	1,295	32.3
Commerce	34	910 086	26.1 27.4
Music	<u>36</u> 257	986 7,651	61.4
Totals	for groups com		1



In a comparison of ages of teachers in the two classifications of high schools, the average age of those in the second class cities was found to be 4.18 years greater than those of the third class city and rural high schools (Table 7). A comparison is also shown in the nine different departments included in the study. The greatest average age discrepancy was in the case of commerce teachers. The average age of these teachers in the second class city high schools was 8.6 years more than the average of those in the third class city and rural high schools.

Experience seems to be a factor in determining the school in which one may teach. Second class city high school teachers had an average experience of 11.44 years; whereas the average experience of third class city and rural high school teachers was 6.4 years (Table 8). Second class city high school mathematics teachers, with an average experience of 13.1 years, were more experienced than any other group. Vocational home economics teachers were least experienced of any group in both classifications of schools. Social science teachers, with an average experience of 9.2 years, were the most experienced group in third class city and rural high schools (Table 8).

Table 8. Experience of high school teachers of certain specified subjects for the school year 1939-40.

Subject	Number of teachers reported	Total exper- ience	Mean group experience in years
	Second class	ity high school	s
Toc. Agr.	28	303	10.8
Toc. Home Ec.	23	145	6.3
Ind. Arts	5 <b>3</b>	667	12.5
Home Ec.	<b>3</b> 8	421	11.0
English	104	1,312	12.6
Mathematics	69	905	13.1
Soc. Science	82	1,012	12.3
Commerce	75	88 <b>0</b>	11.7
Music	74	606	8.1
Totals	546	6,251	
Average exp	erience for gro	oups combined	11.44
Thi	rd class city a	and rural high	chools
Toc. Agr.	10	56	5.6
Voc. Agr. Voc. Home Ec.	10 7	24	3.4
		2 <b>4</b> 219	3.4 7.5
Voc. Home Ec.	7	24 219 167	3.4 7.5 4.7
Voc. Home Ec. Ind. Arts	7 29	24 219 167 280	3.4 7.5 4.7 5.3
Voc. Home Ec. Ind. Arts Home Ec.	7 2 <b>9</b> 35	24 219 167 280 411	3.4 7.5 4.7 5.3 8.9
Voc. Home Ec. Ind. Arts Home Ec. English	7 2 <b>9</b> 35 52	24 219 167 280 411 451	3.4 7.5 4.7 5.3 8.9 9.2
Voc. Home Ec. Ind. Arts Home Ec. English Mathematics	7 29 35 52 46	24 219 167 280 411 451 211	3.4 7.5 4.7 5.3 8.9 9.2 4.8
Voc. Home Ec. Ind. Arts Home Ec. English Mathematics Soc. Science	7 29 35 52 46 49	24 219 167 280 411 451 211	3.4 7.5 4.7 5.3 8.9 9.2
Voc. Home Ec. Ind. Arts Home Ec. English Mathematics Soc. Science Commerce Music Totals	7 29 35 52 46 49 44	24 219 167 280 411 451 211 185 2,004	3.4 7.5 4.7 5.3 8.9 9.2 4.8

Greatest differences in average experience were shown by English teachers, in which those of the second class cities had 12.6 years of experience, and those of the third class city and rural high schools had 5.3 years of experience.

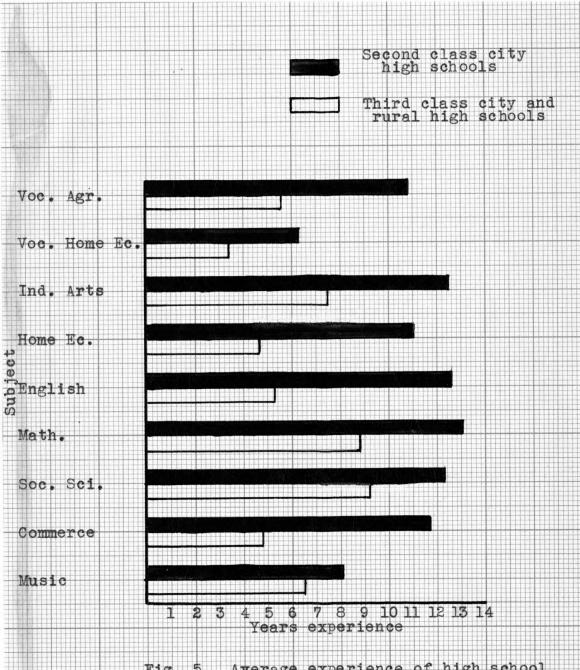
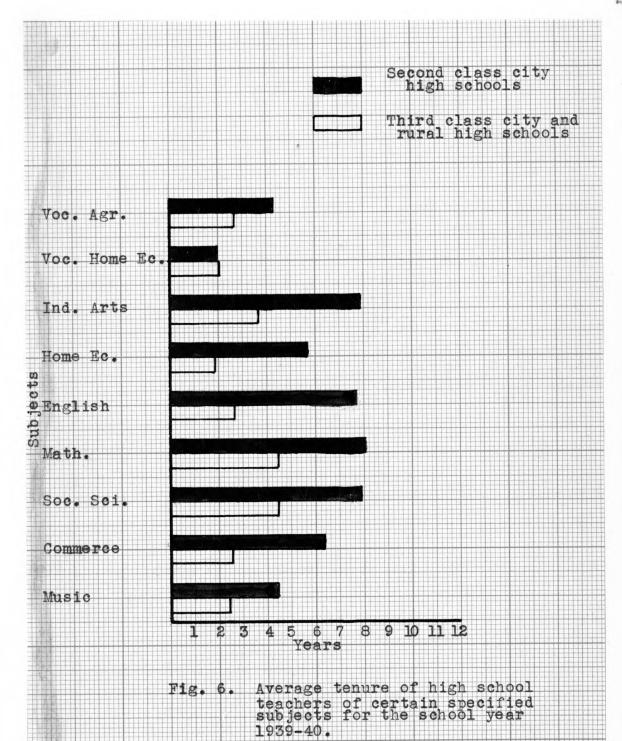


Fig. 5. Average experience of high school teachers of certain specified subjects.

Table 9. Tenure of high school teachers of certain specified subjects for the school year 1939-40.

Subject	Number of teachers reported	Total tenure in years	Mean group tenure in years
	Second class ci	ty high schools	
Voc. Agr. Voc. Home Ec. Ind. Arts Home Ec. English Mathematics Social Science Commerce Music Totals	28 24 54 38 105 68 81 73 76	123 48 440 219 810 556 641 473 332 3,642 bined 6.6	4.3 2.0 8.1 5.7 7.7 8.1 7.9 6.4 4.3
	re for group com	rural high school	
Voc. Agr. Voc. Home Ec. Ind. Arts Home Ec. English Mathematics Soc. Science Commerce Music Totals	10 6 30 35 52 47 46 44 42	27 13 113 69 143 215 210 114 106	2.7 2.1 3.7 1.9 2.7 4.5 4.5 2.6 2.5

<sup>+</sup>Tenure is probably low for vocational home economics and vocational agriculture in the second class city high schools because many of these departments are of comparatively recent origin.



The department in which one teaches seems to be a factor in determining his tenure. The average tenure in the second class city high schools and third class city and rural high schools shown in Table 9, ranges between 2.0 and 8.1 years. The average tenure in the second class city high schools of 6.65 years is more than twice the average tenure of 3.23 years in the third class city and rural high schools. The mathematics teachers in both classifications of schools had the longest tenure. Vocational home economics teachers in the third class city and rural high schools experienced a slightly longer tenure than those in the second class city high schools. The home economics teachers in third class city and rural high schools had the shortest average tenure of any department in the two classifications of schools. The average tenure of second class city high school home economics teachers was three times that of the home economics teachers in the third class city and rural high schools.

The amount of graduate training or credit possessed by second class city high school teachers was 21.98 semester hours, whereas that of the third class city and rural high school teachers was 16.5 semester hours (Table 10). Those teachers with Master's degrees were credited with 30 hours of graduate credit in order to complete the tabulations.

Table 10. Graduate preparation of high school teachers of certain specified subjects for the year 1939-40.

Subject	Number of teachers reported	Total number of graduate hours	Mean group num- ber of graduate hours
	Second class	city high school	ols
Voc. Agr. Voc. Home Ec. Ind. Arts Home Ec. English Mathematics Soc. Science Commerce	15 11 30 19 75 43 52 45	234 230 539 379 1,894 1,029 1,269 856	15.6 20.9 17.9 19.9 25.2 23.9 24.4 19.0
Music Totals	<u>34</u> 324	7,115 ars for groups	20.1 combined 21.98
Third	d class city and	nd rural high s	chools

Thi	rd	class c	ity	and	rural	high	schools		
Voc. Agr.		6				75		12.	5
Voc. Home Ec.		3				32		10.	6
Ind. Arts		13				214		16.	4
Home Ec.		11			*	94		8.	5
English		19				<b>31</b> 8		16.	7
Mathematics		22	;			461		20.	
Soc. Science		27			.4	604		22.	3
Commerce		12	;			101		8.	4
Music		8	1			108		13.	7
Totals		121				007			
Average no.	of	gradua	te l	nours	for	group	s combine	ed :	16.58

English teachers led all others in both school classifications in the average amount of graduate credit. The social science teachers in third class city and rural high schools were better prepared with graduate credit than those of any other department in that school classification. Home economics and commerce teachers in the third class

city and rural high schools had the smallest average graduate preparation with 8.5 and 8.4 semester hours, respectively.

Information from the same sources, and of such a nature that it does not lend itself well to tabulation, showed that in the second class city high schools 30 teachers had Master's degrees, and 92 other teachers had 30 or more hours of graduate preparation. In the third class city and rural high schools, four teachers with Master's degrees were reported, and 27 other teachers had 30 or more semester hours of graduate preparation.

The 324 second class city high school teachers with graduate credit represent 43 per cent of the 753 teachers employed in these schools for the year 1939-40 (Tables 10 and 11).

One hundred twenty-one third class city and rural high school teachers with graduate credit (Table 10) represent 42.3 per cent of the 286 teachers employed in these schools for the year 1939-40 (Table 11). Concerning additional training, Table 11 is indicative of the number of teachers taking advanced studies in the summers of 1938 and 1939. The percentage of second class city high school teachers attending summer schools was much larger for both years than the percentage of teachers attending from the third

class city and rural high schools. Both the number and percentage of teachers attending summer schools increased in 1939 over that indicated for 1938.

Table 11. High school teachers doing advanced work in the summers of 1938 and 1939.

Year	Number of schools reporting	Number doing advanced work	Number of teachers employed	Per cent of teachers employed
	Secor	nd class city h	igh schools	
19 <b>3</b> 8 19 <b>3</b> 9	49 49	<b>2</b> 8 <b>9</b> <b>31</b> 8	775 <b>7</b> 53	37.27 42.23
	Third cla	ass city and ru	ral high sch	ools
19 <b>3</b> 8 19 <b>3</b> 9	<b>3</b> 5 <b>4</b> 1	80 10 <b>0</b>	<b>2</b> 86 <b>2</b> 86	27.97 34.96

If teachers were not reemployed they either resigned or a contract was not offered. A presentation of these classes of unemployment is made in Table 12. The spring of 1938 seems to have been a much better year to secure salary increases than the spring of 1939. Slightly less than one-fifth of these teachers not reemployed did not have their contracts renewed.

Table 12. Second class city high school teachers not reemployed for the school years 1938-39 and 1939-40.

Spring of		Resigned	Contract not offered	:	Salary:	Total number not: reemployed:	tenure
1938 1939	::::	6 <b>9</b> 57	16 15	:::::::::::::::::::::::::::::::::::::::	35 : 21 :	85 72	3.85 4.45

As shown in Table 12, a larger percentage of teachers not reemployed were able to secure salary increases in 1938 than in 1939. A reverse in economic trends may have been responsible for this situation. More than 80 per cent of the teachers not reemployed for the two years resigned. The tenure shown for teachers not reemployed (Table 12) is somewhat less than the average tenure for all second class city high school teachers (Table 2).

Table 13. Third class city and rural high school teachers not reemployed for the school years 1938-39 and 1939-40.

Sprin	: g:	:	Contract not	:	Salary	number not:	Average tenure
of	:	Resigned:	offered	:	increase	reemployed:	in years
19 <b>3</b> 8 19 <b>3</b> 9	: : : :	35 23	39 25	: : : :	<b>29</b> 9	7 <b>4</b> 48	3.07 2.84

With reference to those teachers not reemployed in the third class city and rural high schools, it was found that 35 teachers resigned and 39 were not offered contracts in

1938 (Table 13). Of this total of 74, 29 received a salary increase by changing their positions. In 1939, 23 teachers resigned and 25 were not offered contracts. Nine of the 48 teachers not reemployed secured a salary increase by a change in position. The average tenure for 1938 and 1939, shown in Table 13 for teachers not reemployed, was slightly greater than the average tenure shown for all of the third class city and rural high schools studied (Table 2).

During the two-year period, 122 teachers were not reemployed in the third class city and rural high schools (Table 13). During the same two-year period, the second class city high schools did not reemploy 157 teachers (Table 12). A comparison of the data in the two tables shows that the number not reemployed in the third class city and rural high schools was 75 per cent of those not reemployed in the second class city high schools; yet the second class city high schools employed more than three times as many teachers as the third class city and rural high schools (Table 1). Of the total number of teachers not reemployed in the two school classifications, 184 or 65.9 per cent had the privilege of resigning, and 95 or 34.08 per cent did not have their contracts renewed (Tables 13 and 14).

Table 14. Activities of teachers not reemployed in 1938-39.

	: c	d class ity schools	: city ar	Third class city and rural high schools		
Activity	1938	1939	19 <b>3</b> 8	1939	: Totals	
Teaching Marriage Farming Advanced study Social work Home dem. agent Business Unemployed CCC teacher Missionary Illness Gov't work Church work Retired	45 10 1 2 1 2 1 2 1	24 16 6	17 16 2 1	8 11 2 1 1 1	94 53 4 10 2 3 2 1 1 1 1	
County sup't Not given	17	: 22	38	21	98	
Totals	: : 85	72	74	<b>4</b> 8	279	

A distribution of the activities of the teachers not reemployed is shown in Table 14. Of these teachers, 94 or 33.7 per cent were shown as continuing their teaching, and 53 or 19 per cent of them married. Marriage could be considered as an automatic elimination from the profession. Only one individual was reported retiring from the profession. Ten individuals forfeited the advantages of employment to take advanced studies. It is regretted that the activities of 98, or approximately 35 per cent of the teachers not reemployed, were not enumerated. It would seem

that a much larger percentage of those not reemployed in the reporting schools would continue teaching.

#### SUMMARY AND CONCLUSIONS

An analysis of teacher employment was made of 135 Kansas high schools. In the last 12 years, the second class city high schools have quickly adjusted the number of teachers needed for the prevailing conditions. The number of teachers in the third class city and rural high schools studied has not changed much from year to year during this period.

Salary increases, in the aggregate, for the five-year period, 1934-39, are quite impressive, but when viewed as individual raises, do not look so favorable.

Demand is an important factor in the price paid for a teacher. Results of the study showed greater demand in the second class city high schools for qualified instructors than in the third class city and rural high schools. The study also revealed that the second class city high school instructors were more adequately prepared than the third class city and rural high school instructors.

Average salaries for each year of the five-year period were between \$260 and \$330 more in the second class city schools than in the third class city and rural high schools. Average salaries of teachers were \$50.15 less in the third class city and rural high schools for the school year 1938-

39, than for the school year 1937-38. This average decrease for the last year of the study was very little less than the \$53.69 gain in average salaries for the first three years of the study, 1934 to 1937.

Nearly 25 per cent of the second class city high school teachers were not reemployed in each of the four reemployment periods of the study; whereas, nearly 40 per cent of the teachers in third class city and rural high schools failed of reemployment during these periods.

A marked difference in teaching experience in the two classifications of schools is evident. The teachers of second class city high schools had almost twice as much experience as the third class city and rural high school teachers.

The average teacher tenure in the second class city high schools was 6.65 years as compared with a 3.23 year average for the teachers of the third class city and rural high schools. These periods appear to be too short for satisfactory home making.

of the teachers reported with graduate credit, those in the second class city high schools had the equivalent of approximately one more summer's work than those in the third class city and rural high schools. The percentage of teachers reported as attempting to better their training

status by attending summer schools also was larger for the second class city high schools than for the third class city and rural high schools.

In the two-year period, 1938 to 1940, more than one-third of the high school teachers not reemployed in the second class city high schools may have changed positions for salary reasons. The average tenure for these two groups who were not reemployed was considerably less than the average tenure reported for the teachers of certain specified subjects for the school year, 1939-40. Fewer than one-fifth of these teachers not reemployed during the two-year period were not offered contracts.

More than one-half of the teachers not reemployed during the two-year period in the third class city and rural high schools were not offered contracts. Nearly one-fourth of those teachers not offered contracts during the two-year period may have changed positions for salary reasons.

Data for the two school years, 1937-38 and 1938-39, indicate that approximately one-fifth of the teachers not reemployed expected to marry. In slightly less than 19 per cent of the cases, marriage was given as the activity engaged in when they were not reemployed. Ten of the group of 279 not reemployed for the school years 1938-39 and 1939-40 were reported pursuing additional studies.

Only one teacher was reported retired by the 106 cooperating schools for the school years 1938-39 and 1939-40.

The results of this study indicate that teacher employment is rather unstable. Large numbers of changes in the teaching personnel are evident from the percentages shown for teachers not reemployed. However, the percentage of teachers not offered contracts was much smaller in the second class cities than in the third class city and rural high schools. The percentage of men teachers has increased in the high schools. There are marked differences in favor of the second class cities in age, experience, tenure and salaries of teachers. Large numbers of teachers are improving their training by attendance in summer schools.

#### ACKNOWLEDGMENT

Indebtedness is acknowledged to Dr. C. V. Williams, Professor of Vocational Education, for counsel throughout the study; to Dr. Roy C. Langford, Associate Professor of Psychology, for assistance in interpreting results; to Dr. J. E. Ackert, Dean of the Division of Graduate Study, for aid on the manuscript; and to the cooperating administrators of Kansas high schools for submitting data.

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#### SECONDARY SCHOOL TEACHERS

HIGH SCHOOL

SCHOOL YEAR, 193.....-193.....

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## **EDUCATIONAL PROGRESS**

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(2)	Equipment?			
(3)	Teaching force?			
(4)	Courses of study?			
(5)	Organization?			
(6)	Library?			
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### APPENDIX

FORM 1

## Administrator's state report form

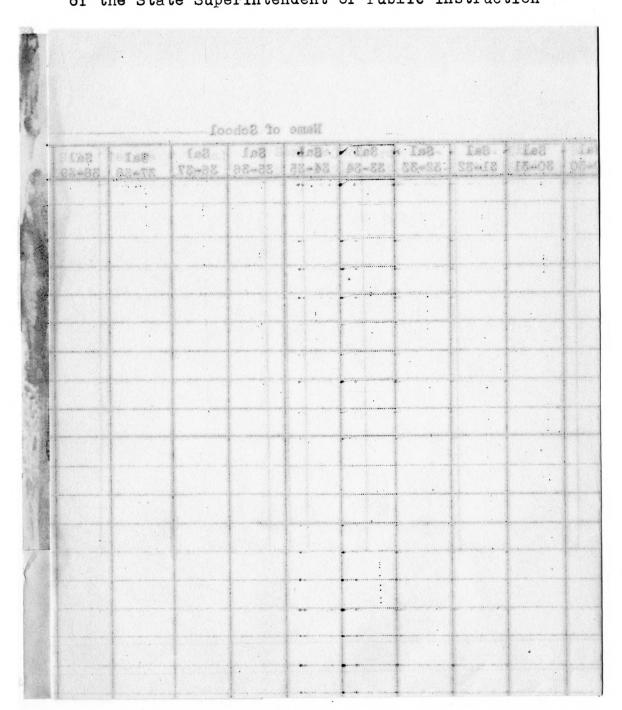
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Tabulating sheet for material in files of the office of the State Superintendent of Public Instruction

FORM 2



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### FORM 3

# Part one of check sheets sent to 135 high school administrators

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#### SENIOR HIGH SCHOOL TEACHERS NOT REELPLOYED FOR 1938-39

Check marks under the headings of Unknown and Retired are all that is necessary. Please check under Teaching Elsewhere those securing other teaching positions after contracts were not offered in your school. The name of the New Occupation, whether marriage or whatever it may be will be greatly appreciated.

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FORM 4

# Part two of check sheets sent to 135 high school administrators

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