SCHOOL FORMS IN CITIES OF SECOND AND THIRD CLASS

by

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ACKNOWLEDGMENT

The writer has endeavored to present a cross-section of school forms and some administrative practices in smaller schools of the Middle West. If even one form is of some help in the many duties which a principal is called upon to perform, the work will not have been in vain. The writer wishes to give grateful acknowledgment to Dr. G. V. Williams, Professor of Vocational Education, Mansas State College, for his timely suggestions and other assistance, and to the many school principals and superintendents who aided him in his work.

REASONS FOR MAKING STUDY

The writer, in common with many other teachers who are embarking upon administrative duties for the first time, found it necessary to have more complete information regarding forms and practices which might be used to the best advantage in running a school. So many problems present themselves to a new principal that he feels the need of the experience that is to be gained by learning of the methods

used by others in handling a school situation. Mistakes may be avoided and time saved by taking advantage of the devices that are already in use.

A principal is usually limited in his own work by knowing only of the practices in his own locality. By gathering
data from other parts of his own state and by securing information from other states, the administrator is enabled to
secure much data which is highly useful to him in handling
his own job and in meeting new situations that arise from
time to time.

Every administrator is confronted by the necessity of setting up a series of school forms that will aid in the proper administration of the school as well as give the needed records that must be kept in every school.

TECHNIQUE USED

With such a need in mind questionnaires were sent to thirty-five superintendents in seven states asking them to send samples of such forms as they had found especially helpful in their work. Questionnaires were sent to Kansas, Golorado, Nebraska, Missouri, Oklahoma, Minnesota, and Ohio. The three largest cities were 7,000, 5,000, and 4,000 respectively. All schools in Kansas and Mebraska were under 600 in population. Schools from Minnesota had slightly more than 100 pupils enrolled in the high school. Colorado schools had from seven to ten teachers in the high school. The methods used were surprisingly uniform with little difference between large and small schools. Twenty-eight replies were received and the forms herein presented were selected from these letters.

FINDINGS

Curricular Forms

Emrollment. The first form that comes to one's attention is the enrollment card. The cards all showed the same essential detail including name, address for both pupil and parent, telephone number, age of pupil, year in school, and subjects to be taken in the coming year. The use of the enrollment card is almost universal as only three made the enrollment on the permanent record, three did not answer, and twenty-two used the regular enrollment card. The forms of some typical enrollment cards follow. Figure 1 is a card that carries a wealth of worthwhile information especially in the matter of transportation to school and work done

Form No. 5 REGISTRATION CARD Use Ink Check Course You (General Last Name First Name (7-12 incl.) Address.		City Address, If not Living With Parents	School Last AttendedNonthDayAge in Years	Distance From School	Do You Work Outside of School?	Church Preference of Parents
Form No.	Occupat If not	City Ad	School L	Distant	Do You	Church What S

ontside. Since it comes from the largest system studied, it might be needed more than in a small system where the contact between school and pupil is more intimate.

The next card, Figure 2, is included because it combines several features not found on the other card. It is compact for filing, a different color is used for each class in high school, and it contains a blank for the student's home district—an essential feature in Kansas where the tuition laws in tuition counties make it necessary to have such information for tuition claims.

	Hie	h School	Enrollme	nt	
Name			Dat	e Entered	19
School Ad	(reversed	1)		Phone No.	
MirthY	. No.	Day	Previou	s School	
Parent or	Guardian		Oceu	pation	
Address			Home Dist	. Phone	No.
Course			Da	te of Leaving	19
Period	Subject	Room	Period	Subject	Room
lst Hr.			5th Hr.		
2d Hr.			6th Hr.		
3d Hr.			7th Hr.		
4th Hr.			8th Hr.		

Figure 2

	Last Name	First Name	9			-
	Schodule			Schodule Change	957	
Period	Subject	Teacher Room	Period	Subject	Teacher Room	moc
-		0 0 0 0 0 0 0 0 0	prof		0000000	
63	000000000000000000000000000000000000000	00000000000	03		0 0 0 0 0 0 0	
ottvit	Activity	0 0 0 0 0 0 0 0 0	Activity	***************************************		
10	000000000000000000000000000000000000000		כט	000000000000000000000000000000000000000		
1	9 0 0 0 0 0		1			
-		0000000000000	p-1			
00	000000000000000000000000000000000000000	0000000000000	00			0 0 6

	Sehedi	equie		
perlod	Subject	Te	Teacher Room	Room
p=0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0 0	0000
03		0 0 0 0 0		
Activity		0 0 0 0 0 0	00000	0000
כש		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0
-	0 0 0 0 0 0 0 0 0 0 0 0	000000000000000		
0		00000000		0000

Figure 5

The enrollment blank shown in Figure 3 consists of two parts which are perforated to allow the pupil to take the right hand part for his copy (shown below the main part).

Other cards showed home room programs, extracurricular activities, student's occupational inclinations, and information as to vaccinations, inoculations, and the like. One card gave the name of the family physician. The birthplace of both father and mother was asked for in one instance.

Subject Cards. When the student has been enrolled, he can be given a subject eard, Figure 4, to take to his teacher. This assists the teacher in making out her permanent roll. The fact that only one school sent such a blank may or may not indicate that most smaller schools do not find it necessary to use it.

Subject Card Grades 10 to 12 inclusive
Pupil will fill out one card for each subject and present to teacher of subject
Pupil
Subject
PeriodRoom
Instructor
To be inspected by enrollment teacher and initialed.

Figure 4

Census Cards. In addition to school enrollment, a school census is taken annually and two schools sent samples of a permanent census card to be filled out by the parents. A card would only have to be filled out once during the school life of each child. Figures 5 and 6 are examples of these cards.

lame	Colorado, Public Se	hools Sex
(Last name)	ne first)	
Date of Birth School Grade Las	honth Day	Year
Nativity of Pare	Father	Mother

Pigure 5

ame of Parent or	Guardi	Lan					
	I				Date		
ames of Children	White	Colored	Male	remaie	month	Day	IBBI
						• • • • •	
• • • • • • • • • • • • • • • • • • • •						• • • •	• • • •
	1						

Figure 6

Recording Absences. As soon as school starts, the question of recording absences must be met. Thirteen schools recorded absences in classroom alone, five in home room, and the rest did the work in both home room and classroom. Two recorded absences in assembly which is a type of home room for that school. The usual form for collecting absences is shown in Figure 8. Three schools posted these absences outside the class door where they were collected. In six cases the teachers brought the sheets to the office at the end of the day, and two schools had teachers record absences on a main absence sheet in the office at the end

of the day. One such sheet is shown in Figure 7. The teacher puts an "X" over the hour that the pupil was absent in her class. Its advantage in a small system is that it readily assembles all the data on one sheet for quick recording in the permanent record. The copies of this sheet are mimeographed.

High School Roll Girls Abell, Clarence 1 2 3 4 5 6 Bacon, Florence 123456 Bonar, Christine 1 2 3 4 5 6 123456 Abell, Glenn 123456 Bone, Ellen Mae 1 2 3 4 5 6 Bacon, Ray Bigelow, Charles 1 2 3 4 5 6 Bowling, Fern 123456 Bowling, Verslee 1 2 3 4 5 6 123456 Brown, Lawrence Schultz, Norman 1 2 3 4 5 6 White. Helen

Faculty please check Mr. Murphy Mr. McKown

.....

Figure 7

One school has teacher fill out absences in permanent register. One wonders how the teachers are checked so that the principal knows that the absences are all recorded. In sixteen schools the principal recorded the absences in the permanent record. Six had office girls, two had teachers do

the work, and one had the work done by a student. The writer has found it impossible to get students accurate enough to do this work without error.

	COLUMN TO SERVICE STREET	or Colonial	26	MEET STATE	O	19	
Names		I	2	3	4	5	6
		- seleves de	-	-			
		- Mathematical	-	-	-	-	-

Figure 0

In only a single instance did the report show a weekly summary of absences. Figure 9 illustrates the form.

A-Absent T-Tardy	Week Weekl	y Sum	Weekly Summary Absentees		Date		The state of the s
		1	Day of Week				
Student's Name	Mon. Tue	Tues.	Wed.	Thurs.	·LT.	0	Remarks
	Some Dome Rame Dame Bame Dame Bame Bame Bame	Delle	Balle Dalle	Selle Dell	e Belle	D.	
	William Control of the Control of th						
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0							
0 0							
			Teacher	2			

Figure 9

Teacher's Daily Report. The three following examples give special sheets for the teacher's daily report to the principal's office. The first is especially noteworthy (Figure 10). It gives so many angles of the teacher's day that it cannot help being a big aid to the problems of supervision. Not only is the regular space given for absences but there is also a space for the daily failures. Note the special column at the bottom of the page for the teacher's problem, her extracurricular work, examinations given, supplies needed, suggestions for school betterment, cases of discipline, and visitors. On the opposite side of the sheet are found spaces for the daily lesson plans and assignments. If this were checked against the weekly plans as indicated it would be quite a help to the young and inexperienced teacher. The next two sheets, Figures 11 and 12, are summaries of the day's absences for the principal's desk. In the third case, Figure 12, this sheet is prepared by a monitor for the principal.

The second sheet is used where lunches are served from a school cafeteria. The unusual feature is the log of the day's happenings that are jotted down by the principal after the day's summary is completed.

Your lesson plans on the reverse side of this should be made out at least one west in advance. These plans should always be left in your desk in a convenient place for the supervisor to find.

Man Sobool Teachers	Teachers	Absent of	 Absent pag	1	-	Beaf	Potatoes	Mice	

Remarks:

Figure 11

Reentry Slips. The next question is whether the frequent absence of the pupil is taken up with the parent.

Twenty-one answered in the affirmative, five in the negative, and two did it infrequently. One principal noted the fact that such absences were taken up by telephone. Many principals have to use party lines. In that case the phone might not be the best method to call the parent's attention to the pupil's shortcomings. The method is taken up more fully

Date 193	12 A 3 4 5 6 7 8						
Bethany Mgh School	1245578						
Attendance Daily Record							

Figure 18

in the poor work reports sent out by so many schools since lack of attendance is so often linked with poor scholarship.

As to permits to reenter school, the use of slips from the office is almost universal. Three schools did not require slips. Twelve mentioned the writing of slips by parents, and twelve others who issue slips from the office may require parental excuses. Two schools required doctor's certificates after two and three days absence respectively. The writer has had rather sad experience with slips from parents. In many cases the notes were forged and the parents upheld these pupils in the forgeries. Of course the principal knows the pupils whose absence is unnecessary but the proof of guilt is often lacking. Small communities seem, in many cases, to hold an absence lightly and do not see any harm in taking the pupils out of school on the slightest pretext. Boys who work do not hesitate to put the job above the school if one must be given precedence. A number of absence slips are illustrated on the following pages.

Must be signed by the Teacher of each ported to which student has been absent.	1		• 0 0
Nevade High School Admission Blank-Excused This Will Admit:	Absent	Homa Room Teacher	Date Student mat return this ellp to Home Room Teacher at the end of the day.
Nevada High School Admission BlankExcused	Last name first	Date	Romarks :

Figure 15

Excused Unexcused Time	All Day	1027	Seldon	6 27 28 29 50
Name This Will Admit	Reason Parents knew Parents did not know Date	Remarks:	Irin. Mgh School	2 3 3
Absent Tardy Month	Sept. Oet. Nov.	Feb.	June	00 10 10 10 10 10 10 10 10 10 10 10 10 1

Figure 14

B.m.	er.	1	Pup11	Principal	eturn
Tardy Silp	ardy minutes on (day) (date) the time I have been tardy this semester	The reason for my being tardy was I desire to have this tardiness excused and to be	d to olasses.	Admit Excused Princ	The teacher signing will take up this slip and return to office.
	This 1	The re	admitt	Perlod	The teacher to office.

Figure 15

Blank for Excuse

This form should be used for all excuses. Elanks may be obtained from the teacher. The excuse should be in the hands of the teacher within twenty-four hours from the time when the absence or tardiness occurs. Parents are required to furnish the following information:

Irregular attendance greatly retards the progress of the pupil and the school. For this reason parents are requested to secure the prompt and regular attendance of their children at all the sessions of the school. The cordial cooperation of parents in this matter will be appreciated.

......Supt. of Schools

Figure 16

The form in Figure 13 gives the office as well as the teacher a slip record. Teachers must sign and the slip has to be returned. A yellow slip shows that the absence is not excused. The next slip, Figure 14, is the one in most common use, of course with slight variations.

Figure 15 is a tardy slip and the one following it, Figure 16, is a slip for the parents to sign before the absence occurs. The chance for dishonesty in such a slip cannot be overlooked.

Nevada High School Petition for Admit When Tardy

Franklin said to a servant who was always late, but always ready with an excuse, "I have generally found that the man who is good at an excuse is good for nothing else."

Instructions to Student

1. Carefully fill out this sheet with ink and be seated until the clerk has an opportunity to consider your case. Do not talk while wmiting.

2. This shoot must be signed by the teacher of the class to which tardy, your home room teacher and your parents or the person responsible for your attendance. A forgod signa-

ture will result in a severe discipline case.

3. After all required signatures have been obtained, this sheet must be returned to the office. Student will not be admitted on day following tardiness unless this sheet has been properly signed and returned.

	Date
Name of Student	Grade
Address	Distance to School
Fime of Arrival	(To be filled out by clerk)
Reason for tardiness (Be	specific and definite)
Please admit this studen tardiness as excused un Signature of: Principal	
Parent or Guardian	Home Rm. Teacher

(Con't. on next page)

Important Information for Student and Parents

Frobably the place where punctuality is most readily seen to be of importance in a dollars and cents way is in business; however, a habit formed in earlier years will often persist in later years—watch it! If you apply for a position in the business world and tell the manager you will be at his office at eight to talk over agreements and you come about five minutes after eight, do you think there would be the least hope of your getting the position? How do you feel if you make an engagement with some one and have to wait? Is this sensation pleasant? Competition is keen in the business world today. The man or woman who cannot be depended on must lose his or her job to the one who has formed habits of punctuality. Which will you be? Habits formed in Nevade itigh School will make or mar your future.

Figure 17

Figure 17 is decidedly unusual. It might stir parents out of the complacent attitude that it does not matter whether the student is absent or not. That is, providing the sheet reached the parent. The majority of students is honest but the few who are habitually absent are often not.

Work Make-up. After the pupil is back in school, the question of making up work is the next problem. Two make-up slips are shown. The first, Figure 18, was duplicated in seven schools. The color is white if the absence is excused and pink if the absence is not excused. The part of the slip shown below the main part can be torn off and retained in the office. The second slip, Figure 19, is smaller and

	S Days	Teacher's Signature		
Re-entrance Card and Make-up Work Roport	Tandy Ferlods Days	Assignment Te		
Ro-entra	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Subject		
	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Period Teacher Subject		
No.	Name	Perlod	65 2	0

m.seod:	Towel was Down ods
Mame Date Time missed:	-

Figure 18

	6.000.2	mony Public		
To H. S. Tead	thers:	***************************************	Date ought a satisfa	193
Name of pu		excuse	for absence on may make up th	1
Subject	Date	Teacher	Signe	d:
			H. S. or arrangements of returning	

Figure 19

accreely gives room for a comprehensive report by the teacher. It is doubtful if such definite information is necessary.

Absence Limitation. In only seven cases was there a limit on the number of absences. In the average Mansas community, at least, the parent regards the attempt of a principal to force regular attendance as impertinent. Is he not a taxpayer, and if it were not for him where would the principal be? The majority of parents supports the principal, but not the parent of the delinquent. It is a sad fact

that the amount of effort necessary to "get by" in our schools is negligible. Is this not due to the fact that we have so many who cannot do good work that we have lowered our standards to medicerity?

When schools were asked how they limited absence, the answers were varied. One school reduced grades. Another reduced the grade two to four per cent unless the work was made up within two days. A third reduced grades and limited extracurricular activity. One, where attendance is compulsory, sent the truency officer. Hany of us have doubtless longed for this last weapon. One principal stated that there was no absence allowed except for sickness. This should be the case everywhere but it is impossible to realize in most communities.

Checking Failures. Failures in work are reported to the office in nearly all instances, although three schools reported that there was no specified time when they should be reported. Twelve checked these every six weeks, six looked up failures weekly, and two checked poor work twice a quarter. Individual answers gave the time as, "when they occur, monthly, every nine weeks, every five weeks, and every three weeks". Athletos had to be checked weekly.

When asked how failures were checked, the principals gave a multitude of answers. Six did not answer this question. Five used failure slips, one took failures from grade cards, three merely stated that the superintendent checked the number, and six had teachers make report lists to be handed in. The home room teacher checked all failures in one system. What a fine opportunity for the home room teacher who really is vitally interested in the work of those in her home room. The association should be much closer with the home room teacher and pupil than with the principal and the result should be better. One principal reported close personal attention, one handled failures in faculty meeting, and two executives depended upon the oral complaint of teachers. One school reported that a letter was sent to parents.

Probably more important than the checking of failures is the follow-up with the parent. Three schools did not take up poor work with the parent. Six sent letters, five mailed notification slips, five gave no explanation of method, one reported that there was no regular method employed, and one principal stated that a few wore taken up by phone, but that there was no fund available to mail out reports. One school has the teacher call on the parent personally. This might offer some difficulties where the district had many rural pupils, but the parent-teacher contact should be fine. Probably visits should be made before

attitude toward the teacher when poor work shows up. One school uses the phone plus a form. Another merely stated that the teacher does the work without indicating the method. One principal checks low grades through the Parent-Teacher Association. There were three rather vague answers as to method. Some of the report sheets sent to the office are illustrated in Figures 20 to 29. They are quite good and are very comprehensive. The first is a report of honor students (Figure 20).

	-Honor Roll Report-
	Six-Week Period Grade School Year 19 19
	"High Honor Students"
	(Students whose average is between 90 & 100)
1.	4.
2.	5.
3.	6.
	"Honor Students"
	(Students whose average is between 80 & 90)
1.	5.
2.	6.
3.	7.
4.	8.

Figure 20

	A 555 &	1 4
it ta utio are olio	Student's Mame Check Subject Period No. Day Reported for inferior wark	
Tockly Repart of Students Doing Unsatisfactory Work For week ending. Tocklos (V) students about to fail; "double cheek" (V) students who are failing. Present at principal's office Frider noon of each week.	Timos st Reported fo	
Ing Unsati Teacher ble check?	Bo Day	
lents Do	Portod	
rt of Student to fast	Subject	
ly Reper no.	Check	
Took ending (V) stud Fresen	e Mamo	
For west ending "Check" (v) stud falling. Frosse	Student	

Figure 21

Teacher's Report of Pupils Reading Attention Name of Pupil School	Residence Resent Resent for Reports Rate Principal
--	--

Figure 22

Total Total Hoys Otris Derte Mumber of Failures Six Wooks Ho. Pupils in Subject Report of Subject Toacher

This always Teachers will please avoid giving grades between 65% and 70%, causes difficulty. Remarks: This form is to be made out as soon as it can be done conveniently at the close of the six weeks period. Give it to your principal who will send it to the office of the superdutendent.

Figure 23

Orede Subject	Toach	S see	T. Washington 1 Reno. Oklahom 1r-Weeks Schola Year 19 . 19	oningt Okla is Sch	Booker F. Washington School Si Remo, Ottahoum Toachers' Six-Wests Scholastic Report Year 19. 19 Emrollment S	ol. Reper	Semester.		
A.D.A. (1)	(8)		(3)		Average for year	aoJ of	year		1
Teacher	-	Len	gth of	Perio	Longth of Portod T	Inos p	Times per week		-
Marne			60	13-70	Es Peri	ods			
		. A.	let. Period	End.	D. A. Mark D. A. Mark D.A. Mark	Srd.	Feriod	Semester D.A. Mark	Hark
1.									
ca ca									-
'n									-
\$									

Figure 25

Figure 26

-	Work Done		Naported
instructor	Extra Curricula Work Dono	t to Fall	Rondon
ingii ediloo teedilor e edular neper-	Roason Ivvegular	Pupils Failing or About to Fail (Check Those Failing)	Subject
For Wook Anding	Arrival Done Control Control Done	Pand	Name of Publi
For Wee	lon. Tues. Prins.		Maria de la companya della companya

Outstanding Pieces of Work Done

Name of Pupil	Subject	Remarks Reported
9 9 9		
What students in your study period seem to have nothing to do?	riod seem to	List special problems this week.
What patrons have you held conferences with this week?	ferences with	Which of your classes the past week have been unsatis- factory?
How many examinations have you given this	given this	How many sets of papers have you graded this week?

Figure 27

Period ending Sarollment first day Envolument by grades now Envolument by grades now Envolument by grades now Cays in season this ported Cays carelled by grades Carls envoled by carls by page six woods Carls envoled by carls by page six woods Carls envoled by carls by carls by page six woods Carls envoled by carls by carls by page six woods Carls envoled by carls by carls by page six woods Carls envoled by carls by car
Attendance - days this poried . All periods to date . Also are this paried . Total all periods . Accord of attendance, room (not grades)

Pomeroy Public Schools

(Fill out and give to your principal) Report of Unsatisfactory Work

....Age...... Orade...... Berchen.

Physical Defects Attitude Does he Work?

Attendance

Harne . .

Interest

What remedial work has the teacher done? Deportment

Suggestions by the teacher.

Principal's disposition of case or suggestions.

Final disposition.

Pigure 29

Report to Parents--Unsatisfactory Work. Below is a number of reports to parents (Figures 30-36). The honor card, Figure 30, is fine. Why should we not mention good work instead of sending only the bad reports? Can we be too busy to build up cordial relations with those people who furnish us our living? Figure 32 gives room for suggestions by parents. This should be helpful to all concerned. Too often we do not know the home problems of our pupils.

(To navents	Student's Honor Card	
(20)/000 00000	Date	,19
This is to cert		has
		. It is our pur

Figure 30

Report to Parents on Progress of Pupil Date
This is to certify thatis doing unsatisfactory work in
9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9
Absent from classtimes, tardytimes
It will be necessary to devote more attention to these subjects in order to secure a passing grade. We desire to cooperate with you in whatever may be done to encourage and stimulate the pupil to make the most of his opportunities. The teacher will be glad to confer with you regarding the pupil's work.
Superintendent of Schools

Figure 31

Notice to Parent or Quardian of Dolinquent Pupil
Office of Superintendent of Schools
City of
12
Dear Perents: son Your daughter
is falling behind her class in the following subjects:
2 5 9
2
Unless he improves it may be necessary to
Suggested remedy by paronts:
1
Note:Please return this notice to teacher.

Figure 52

-0.1			
Report to Parents on Progress of Pupil	This is to certify that. 1s doing unsatisfactory work in. Cause from classtimes, tardytimes	It will be messessy to devote more attention or these subjects in order to secure a passing grade. We desire to cooperate with you in the manufacture may be done to encourage and stimilises, the pupil to make the most of his opportunities. The teacher will be glad to confer with you regarding the pupil's work.	Parent or Guardian Pr. or Supt.

Figure 35

Date	Parent or Guardian:	Inte is to notify you that	is doing poor, railing, work in the rollowing:		Probable Cause	Teachers
Name	(last name first)	Subject	Keason	*************	Teacher	Orade

Pomeroy Public Schools Pomeroy, Ohio Senior Righ School

Figure 36

Grade Cards. The majority of schools send out grade cards every six weeks. Twenty-one follow this practice.

Five send them quarterly or every nine weeks. One school sends them out monthly, and one school did not answer.

Schools reported 100 per cent that the card is given to the student. One school used to mail the final report to the parent but the lack of funds has stopped this practice.

The cards varied considerably. All gave the grades by periods of course. Most of the cards required parent's signature but some did not. Again, the question comes up of the forged signature. With all the report of unsatisfactory work, is the parent's signature necessary or is it a hold over from other days? Many cards gave some rating on citizenship. The article in a recent issue of the American

School Board Journal where the superintendent states that his school has done away with all formal grades and is substituting a letter on the pupil's progress from the teacher is one to cause one to pause. One city of the first class is merely giving two grades, "satisfactory and unsatisfactory". One card, shown in Figure 37, gives grades alone on a slip that the pupil does not have to return to the school. No absences or tardies are recorded. It does away with the constant check to get pupils to return cards and the forging of parent's signature on an unsatisfactory card. It does make a little more work for the teacher in making out new slips, but it has worked satisfactorily in two schools in Kansas, and over a period of years in one of these schools. Scholarship has been just as good and the parents who are really interested still get the reports. Those who do not care did not get the old form or did nothing if they did receive it. This card is shown together with several others. The various citizenship forms are also shown.

A separate attendance card is given in Figure 38. A separate card seems scarcely justified.

Figure 59 shows the pupil's rank in the class. Figure 40 gives a graphic illustration of the pupil's grade. Following it are several evaluations of citizenship.

Lat 6 weeks 5th 7 weeks Sxd 6 weeks 6th 6 weeks Sxd 8 weeks Sxd 9 weeks Sxd 9 weeks Sxd 9 weeks Charl Exa Sxd 9 weeks	dth 7 weeks Gth 6 weeks Gth 6 weeks Final Exs Semestor average Year average.
	A
	AV
Year average	
	B above Average, C Average,

Figure 57

	Symbo	518	**	1-ab	Sen	t; J	1113	At	tenc	lance-excu	Daily Attendance Report T-tardy; X-excused; D-	D-dro	pod;	Symbols: 1-absent; T-tardy; X-excused; D-dropped; E-entered	ped
eek 90k	Week A.W. P.W	3-4	1 88	A.M	F1 64	100	A.N	1	, H	A.M.	P.M.	A.W. P	P. H.	Menne Or Dubil. Wook A.W. P.W. A.W. P.W. A.W. P.W. A.W. P.W. A.W. P.W. Absent Tardy	Tardy
4	:	-			+			+		dudantendired					
eman	PK8:	1	Perlod	po									Tot	11	
nd .	IId	18	dro	pedd	8	ter	3	ays	abi	A pupil is dropped after 3 days absence		ı	ı	ı	

This is a report of the progress your child has made in school subjects. The marks used are the letters A,B,C,D, and F, which appear at the top of the columns. The number of pupils receiving each mark shows opposite the name of the subject. The number in one column has a circle drawn around it, which indicates the group for your child. The graph indicates the progress of your child as compared with the progress of the other members of his classes.

		First Semester									
lst			Per	lod	2	2nd Period					
Subjects	No. in	Number Receiving			No. in	Re	CE	11	ring		
Agriculture								-			
Arithmetic											
Civies			-				-				
Classics							-				
Composition		-	-	-	-	-	-		-		
Dom. Science		-	-	-	-	-	National Control	-	-		
Drawing	-	-	-	-	-				-		
Geography	-	-	-	-	17	-	-	-	-		
Mistory U. S. Mistory State	-	-	-	-	-		-	-	-		
Lang. & Gram.	-	-	-	-	-			-	-		
Mamual Tr.		-	-		-		-	-	-		
usic	-	-	-	-	-		-		-		
Physiology	-	1	-	-	1	1	-	-			
Reading		1		-	1		market	-			
Spelling					1						
riting											

Figure 39

Name of pupil	Consider each pupil as an Average student and start sach on the Average Line at the beginning of the school year.	Bonor Condit Cone							
.Dist	100	98	8	88	80	75	70	65	9
	°ON 6								
	. Old 8	Ī				90		1	
eache	° Oil &	Ī				Passing Idne			
30	. OH 9	I		Line		Passi			
Name of teacher	. old 8			Arerage Line					
	· OH P			V				1	
off.	. Oil &								
and Jo	S Mo.								
Name of pupil	, Olf I								

Figure 40

Six Weeks Periods	1	2	3	4	5	6
Lack of Preparation						
Does not Follow Directions						
Wastes Time			-			
Careless						
Discourteous						

Figure 41

Qualities of a Good Citizen

- Does not quarrel or lose control of temper. 1.
- 2. Does not molest other people.

attitude is satisfactory.

- Has respect for property and rights of others. 3.
- Obeys those in authority courteously and promptly. 4.
- Obeys rules and regulations of the school. 5.
- 6. Pays attention while others are talking and does not interrupt.
- 7. Talks and laughs quietly.
- Has polite habits of speech.
- Is serious in attitude towards work.
- 10. Tries to measure up to high standards of workmanship.

Teacher's Report of Student's Habits and Activities Desirable	Nine First Semeste	r	Seme	ond	
for Good Citizenship	1 2		3	4	100
Is punctual in attendance					

Figure 43

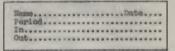
Absence From Room. The next problem is that of pupil absence from the room during the day. Sixteen schools use some sort of form to give to the pupil when he leaves the room. Two do not allow the pupil to leave the room except between class hours. Figures 45, 46, 47, 48, 49, 50, 51, and 52 are some typical slips.

Library Permit Date19
Mame
Teacher.
Librarian

Figure 45

Left Por	80	10	200	b	i	7		0								0				
Signed			0		0	0	4	0	0.0	D.	0.00	4	0	0			*	0 03	0 0	0
Arnelve	el .												٠.		4	9		•	0	4
VLLTI																				

Figure 46



Pigure 47

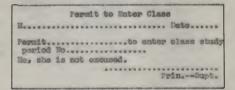


Figure 48

1	Assembly	Absence	Permit
Date Time I	eaving	Time 1	in charge

Figure 49

Excuse	Blank
4	Date
has permission to	
requested by released by 0.K.	
-	Principal

Figure 50

	Absent	From	Home	Room	
Day	Last	name			P.H.
Date					

Figure 51

	Date
Please excuse Fromin Room	at (time)
Signed.	
Time Excused Arrived Finished	Time Returned

Figure 52

When the question was raised as to what forms were used, eight schools answered with the printed slips as illustrated. Ten principals use no form, four have written permission from the teacher, one issued a library permit as illustrated, two had permits written in the office, and one had the pupil carry a wooden block bearing the teacher's name, that is, the teacher in whose room he belonged. A permit from the office might throw too much work upon the principal unless he had office help.

There is always the problem of having the pupil leave the room during class hour. Twelve schools permitted it, one allowed it only when the pupil was in study hall, and one system allowed the school pupil one such absence from room per day. Three had the pupil's leaving and time gone recorded in the office, one had only long absence recorded, and one had all absences of over five minutes recorded.

Figure 55 is a report sheet that two Kansas schools use for the teacher to hand to the principal at the end of the day.

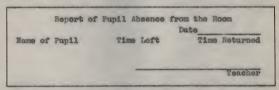


Figure 53

Telephone Calls. Then, there is the telephone.

Farents call to have groceries brought home. Children are called for every reason or for no reason at all. Administrators were asked if students could answer the phone at any time. Six answered "yes", but one added that there were few calls. One allows the student to be called at once if it is a long distance call, one, if parents call, and one in case of sickness or other emergency. Probably students could answer the phone in any school under such circumstances.

One school had no phone, and one allowed students to be called only from study hall. Fourteen use telephone slips which are made out and given to the pupil so that he may call back

at the end of the class hour. Figure 54 is a typical slip for such purposes.

Telephone Call	
	call
At musber	sudercementários
AND ADDRESS OF THE PARTY OF THE	

Figure 54

One school uses a telephone sheet upon which all calls are made out and the pupil is notified. It is given in Figure 55.

Grades—Recording. When asked if teachers made out grades on permanent record, fourteen principals answered "yes". In five cases, the principal does this work—a rather heavy burden for a principal. One school has the home room teacher do this work, one does it in faculty meeting, and six use office help, in two cases this being student help. Sixteen schools have the teacher make out grades on special class sheets, one for each class. One such sheet is illustrated in Figure 56. Only two schools do not publish an honor roll. One uses honor society recognition, one uses school newsletter, three use the bulletin board, one the school paper plus the bulletin board, five publish the list

in the school paper, eight employ the local paper, and six put the lists on the bulletin board and also use the local paper.

In twenty-two cases the student's record is kept up-todate in the office. Such records will be given below. The
various sheets are not given in exact reproduction since the
main items are the same. However, many good points are
found that will be considered separately. First, of course,
all records give grades, absences, and tardies. Several
give student activities with the number of points given in
each activity. Such a card is reproduced under point
systems. A record is kept of all vaccinations and inoculations. One school listed physical and mental development.
No school could use all, but all could use many such items
in the final or permanent record and have a better check on
the pupils enrolled.

School Finances. One of the biggest tasks in school administration is the handling of school finances. In eighteen cases, the board of education handles all financial records except extracurricular funds. In eight cases, the superintendent keeps the records. One superintendent writes all warrants, and in one instance both superintendent and board keep complete records. Three of the eight cases where the superintendent keeps the records reported that monthly

	Telephone Ca	lls	
Person calledNo	. to be call	edTime to	call
1.			
2.			
3.			
4.			
5.			
6.			
7.			
8.			

27.			
28.			
29.			
30.			

Figure 55

Neveda High School Class Report Be certain that every name is entered and that they are in alpha— All students win have enrolled should be included. Report all drops or failures as well as people who have earned credit. Include grades for both quarters and the semseter. Be sure your semseter grade is the correct syspace of your quarter grades. E B M I P D Semseter	Instructor Fordon Room	Students Stret) 1 8 50mcs Students 1 8 50mcs (last names first) 1 8 50mcs	
2. Make 2. Be ce 3. All 4. Inclus serves (Sem.	Instruct	(1000	* * *

Pigure 56

Purchase Order Rafer to Ho. When Vanted Towns Salestan.	Catalogue No. Description Frice Amount		by And Charge to account of State State by Atrice No. City State Supt.
To Send by	Cuantity	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Approved by

Figure 57

(original)	No
Attica City Schools Requisition	
This authorizes	
to purchase	
for the Attica City Schools, District No	0. 61.
	Superintendent.
Notice:The Board of Education wise any bill from any person unless an Requisition signed by the Superintendent	authorized t or Director

Figure 58

reports are made to the board of education. All teacher purchases are checked by the superintendent before the purchase is made in every school reporting. Figure 57 is a purchase order for all purchases. The superintendent keeps a duplicate of each order.

Figure 58 is a requisition sheet to be made out by the teacher desiring to make a purchase which is approved by the principal. The firm presenting a bill at the end of the month must also present this order with the bill.

				(remittance)	(remittance)		Remitt	Remittance No.	9
pes	find pa	Sholosed find payment for amount of invoices as follows:	amount	of invo	ices as f	Collows:	100		
Date of nvoice	Date Amount of of Involce	Freight Allow-	Short-	Over	Goods Re- turned	Amount Dis- count-	Rate of Dis-	Amount of Dis-	Net
Remarks:			To whom charged	sharged	28%			44040	
Dared		DISCIPLE NO.	o Mo		Stene	Staned	The state of the s	anga a	

Figure 59

	Librar	y Record	
		Date	
Name	Time In	Time Out	Purpose
2.	NP499-4110-10-1-10-10-10-10-10-10-10-10-10-10-1		
0.			
36.			
37.			

Figure 61

In Figure 59 is shown a blank sent with all remittances.

It accompanies the check or order and the duplicate copy in a different color is retained by the superintendent.

General Forms. There are three general forms in the regular classification. They are, a supervision sheet, Figure 60; a driver's report, Figure 61, for schools maintaining school bus service; and a library sheet. Figure 62, for the checking in and checking out of books.

Me	"seak Ending
7	1. Time of first stop in
0	MORNITAGE AL ACHOOL
2	bullding.
83	
4.	Time of last stop in
80	Symbol of times children
	became disorderly
0	225
-	7. Names of pupils late(Morningto meet vagon(Evening
00	Trips made by other than regular driver (name & day)
o	9. Complaints or suggestions if any
	ABAPAG

Extracurricular Forms

Finances. The next task is that of extracurricular finance. Twenty-five of the twenty-eight schools reporting have one central fund. The advantages of centralization are obvious. The local bank does not have to handle more than one fund. This is cheaper for the school as nearly all banks now charge a service fee for small accounts. Then there is no fund left by an outgoing class that might be forgotten. One school formerly had several such funds which had been lying idle for years, only a few dollars in each fund. Any money that is left from a class fund reverts to the general, central fund. In twenty-three cases the fund is administered by the principal, in three by a faculty member, and one by the principal's secretary. One principal handles the fund in cooperation with the student committee on finance. What a fine chance for the student to learn to handle funds in a efficient manner. Another fine recognition of the needs of pupil training is found in the four schools that have student treasurers, the five that have both student and faculty officers, and the one that is administered and recorded by a teacher plus the class treasurers. One has

a student secretary and treasurer. Eight schools have faculty treasurers and in eight cases the principal is the treasurer. The activity treasurer usually makes out a requisition which is signed by the activity sponsor, approved by the principal, and then the check is made out by the treasurer. Most schools have a special deposit slip for activity deposit, and one school sent a special form for reporting receipts of all activities taking in money. One principal has the treasurer of the junior class make out a complete financial statement of all expenditures for the junior-senior banquet. The complete statement was a revelation of what students are really capable of doing with the proper guidance. Figure 63 illustrates a deposit slip made in duplicate.

Hig Dep.	h School	Treasury	
Date	Fu	nd	
Currency Silver Checks			
Signed:			

Figure 63

Make no charges to Mevada High School Activity Fund or any department of Principal. a requisition signed by The School District of this school except when authorized to do so by

the sponsor, school accountant and principal. Nevada is not responsible for this account.

Figure 64

			Booker	r T. Washington S	Mask no,	OKIC	Booker T. Washington School El Reno, Oklahoma	001		
20	from	the	school	fund	of	the	Booker	ě	Date	Sehool
					9	10116	res for		Services to the services of the services service	
90	Approved by.					Signed,	1961,		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	
0										

Figure 68

No.	-	Dollars	Com.	
	8		To the Attles State Bank A.H.S. Finance Com.	
itties, Kans.,			A.H.S.	
Att			Bank	By
School	1		sa State	Attica, Kans.
Attica High School Finance Committee	Pay to the order of		e Attic	Attica,
Attio	Pay t		To th	
61	Dollars Cents			
	Dollar			DQ.
No. To	Bal.For'ed	Amt. Dep d	Amt. Ch.	Bal.For'ed

Figure 66

66

El Reno, Oklahoma Financial Report	El Reno, Oklahoma Financial Report	
Adult Price cents.	Date Childrens Price Competitor	cents.
Door Receipts (total) Collections or Donations 1.	Total Exponses	
Amount turned over to the school fund	e school fund\$	
Received of	Dallows to he swulfed to school ford	

Fund
Activity
School
High

Basketball	Balance				
Basket	Out				
	In				
a11	Out Balance				
Football	Out				
	In				
	Explanation				
	Date				

Figure 68

Figure 64 is a requisition blank made out in triplicate. Three colors are used. The school sponsor and student treasurer each keep one and the other is given to the merchant who must present it with his bill. Figure 65 is a student receipt for money received from the general activity fund. Figure 66 is a typical check and stub from an activity check book. Figure 67 is a report on activity receipts which each student manager must fill out when gate receipts are turned in. Figure 68 is a cost account sheet for all activities in the school fund. The sheet is not complete, but as many columns may be added as are necessary for all accounts in the fund.

One such sheet, as illustrated in Figure 68, is used for a year or semester, or month, depending upon the amount of entry work necessary. Such sheets are usually kept in a binder and the balance of each account may be seen at a glance. A separate sheet is kept to give the total balance of the fund. The check book is also a check against the total balance. The student treasurer may be given mimographed sheets so that he can keep all accounts on his books and the faculty aponsor may keep the permanent record.

Assemblies. While the assembly program may not be strictly extracurricular in character, it is being considered under that head. Programs are planned in a variety of ways. Two schools have home room teachers plan all such programs. Four schools use a faculty committee. Eight more are planned by teachers. Three schools depend upon the superintendent for all planning. Wine schools let a committee, composed of students, helped by a sponsor or adviser do this work. Again, a splendid chance for the training of citizens in a democracy is given by these student groups who are given the opportunity to plan entertainment and instruction for their own group. How much more pride and interest would be shown by the students in the programs under such a set-up. One principal has the program printed in the local paper one week in advance so that the patrons of the school may be advised of what the numbers will be. It has been said that the assembly should be the best advertising medium that the school has. Another statement that the assembly program should grow out of the work of the school and return to the school to enrich curriculum has been made. What is a better way to have such results than to allow the students to plan such a program and participate in 11:?

one school in which the writer was privileged to teach had just such a plan. The general outline of the program was planned by the student council with the sponsor as an advisor. Then each curricular class was responsible for so

many programs. The English classes gave talks, promoted debates, gave one-act plays and recited original posms and stories. The home making classes showed how to handle various details in the home, the vocational agriculture group gave a demonstration of the best way to feed hogs for market, and the history classes gave historical plays and stunts. Every student was given an opportunity to participate in the programs. A scoring chart was kept for freshmen, sophomores, juniors, and seniors. Every member of a class received a point for being in a program. He could not receive a point for a second performance until the entire class had been in a program, although he might have to appear without getting credit. The class with the greatest number of points was given a party by the rest of the school at the end of the year. All programs which featured outside speakers were given on other days. One student read the Scriptures, one gave announcements, and one handled the program announcements. No faculty members were in evidence at the regular program. They sometimes appeared in special assemblies. The plan was very successful. The real secret of the success of such a plan lies in the sponsor who must be a glutton for work.

Clubs. Only two schools did not report some kind of a club program. Six schools reported that assembly programs were reported in advance to the office, and twenty-six schools reported club proceedings to the office. These reports are made by sponsors, club secretaries, class presidents, or other officers.

Nome Rooms. Only four schools reported that they had no home room. Eight more reported no home room records. One reported that minutes were sent to the office by the home room. Five schools did not answer. Six home rooms handle attendance. One school has home rooms handle class records. Two schools have a form, one of which is illustrated. One home room handles all permanent records.

Ten schools do not have a home room program. Six have regular home room programs. Eight have partial programs. One of these reported that the program was continued through the ninth grade. Wine programs were planned by teachers or principals. Five schools let the programs be planned by students and sponsors. Figure 69 is the home room report mentioned above.

Booker T. Washington School El Reno, Oklahoma

Ho	me Room Waskly Report	
Home Room	Grade	Date
Sponsor	President	
2. Number of perso 3. Percentage of a 4. Cases of tardin 5. Disciplinary ea the principal. 6. Deportment in a 7. Number of perso pated in last 8. Number of perso clubs 10. Per cent of gro scholastic wor 11. Per cent of gro scholastic wor 12. Humber of perso with spensor. 13. Number of perso scholastic wor 14. Contests won du 15. Was contributio	seembly ms that particl- assembly program ms enrolled in ms not enrolled in up doing passing k up doing falling k the conferences the visits to the ring the week	
(These reports are at the close of so meeting.)	to be in the office of thool on the day of the	the principal home room

	Report of Home Room	
Section	Home Room Teacher	
Date	Number Present	Absent
Program:		
Other Business	8:	
Reports, resorred which usually	lutions, or recommende follows the discussion	ations of the group on of some problems:
Signature of:		
Chairman	Secretary	Teacher
(Wri	te on back of sheet i	f necessary)

Figure 70

Requirements for Farticipation. When asked what scholastic requirements were asked of pupils for participation in activities, five schools make no requirements except for athletes. Five require passing in all subjects, six in three subjects, and one in four. One principal reports an eighty per cent average. Three require "G" averages. In one school, officers must pass in three subjects. One stated that the student must be passing in three subjects for the past six weeks. One school reports that the student is given a diploma or certificate for excellence in activities. A certain Kansas school gives pins for points

in activities and scholarship. This school does not make athletic awards to its teams in interscholastic competition.

There were many forms that were submitted for each section, but only one home room program report sheet was received. It is illustrated in Figure 70.

Point System. Seventeen schools do not limit the number of extracurricular activities in which a pupil may engage. Four require passing grades in all subjects. Two mentioned scholastic requirements without stating the exact terms. One principal reported that those activities are limited which take place during school hours. One school allows only two activities to each pupil. One school bases the participation upon the general ability of the student, and one allows the home room teacher to limit the amount of participation. A scale of point where the point system is used is given in Figure 71.

Athletic Permit. Many schools have followed the practice for a long time of securing the parent's written permission for the pupil to compete in interscholastic athletica. The permit also states that the school will not be responsible in case of injury to the player (Figure 72).

Transportation. Transportation is a big problem among smaller schools. Usually the cars are furnished by students

Course	Date of I	3170	th	de-contract		-
Age at Entrance Date of L	eaving	Ro	280	on		-
Perent or Guardian	Occupation	n			in and	valles pale
(raversod)						
Nationality of Father	Nationality	of	He	othe	P	
Point System	and the second control of the second		and the same	108		-
Student Activities	Points	1	2	3 4	5	6
Glee Clubs	1	-	-			
Chorus (contest)	3					_
Crchestra	3		-			
Migh School Quartette	3	-				
Debate (one of the six)	7					
Debate (inter-class)	2		-			
Declaration (contest)	5		-		7	
Oration (contest)	5				T	
Extempore Speaking (contest)	5	a Planting	eventur-			
Essay (contest)	6					-
Piano (contest)	4		-toprode-			-
Violin (contest)	4	-			-	
Voice (solo in contest)	4	H-2120-40-	-plette-	-	-	-
Operetta	1	*codine				-
Class Officers (Jr.H.I)	2	-	-	-		-
Class Officers (Jr.H.II)	8	-	CONTRACT OF		1	-
Class Officers (Jr.H.III)	3		regression o	-		
Class Officers (sophomore)	3	-	-		-	1
Class Officers (juniors)	5		-			
Class Officers (seniors)	4	-	-	-	-	-
Pootball (winning lotter)	3	-	-	-	-	-
Captain	2		character	-	-	
Track (winning latter)	3	-	athron	-01000000000000000000000000000000000000	-	
Captain	6		other	****	-	-
Basketball (winning letter)	3		-	-	-	
Cantain	2	-	-	-	-	
Frack (winning letter)			-		-	-
Captain	3 2	-	-	-	+-	-
Tennis (winning letter)	2	-		-	+-	rende
Secior Play	ī		-	-	-	-
Junior Play	7	-	-	-	+	-
Mathematics Club			-	-	-	-
Latin Club	1	-	-	-	-	-
President any school club	1	-	-	-	-	-
Typewriting (winning contest)	-	-	-	-	-	-

Penmanship	(winning contest)	2		
All grades	(years) of I's	5		
All grades	(years) of II's	2		
Cthers				
Total				

Figure 71

Parents Football Permit Gardner High School has our permission to partici (pupil's name) pate in Gardner High School athletics during the school season of 1934-56. It is understood that the school accepts no responsibility beyond that it provides proper smervised opportunities to play.

(Signed) (parent's name)

Figure 72

who resent any restraint under the circumstances. There are pupils who wish to go with their parents or in unchaperoned cars containing only students. Since it is almost impossible to transport large groups and get enough cars in which an adult may be placed, one often has to use other transportation. One principal uses the form illustrated in Figure 73 when the student requests the privilege of going in cars not provided by the school. The parent signs this

Transportation Permit Dear Parent:

The high school has always tried to provide cars, adequately chaperoned, whenever it is necessary for a large group to attend some contest or other function outside of the community. However, some pupils wish to go with parents or wish to go in cars not provided by the school. has made such a request for and we are asking you to sign this slip stating that this action meets with your approval. has my permission to attend (student's name) the (name of function or contest) in a car not provided for by the school. It is understood that this relieves the school of all responsibility in the matter.

Signed (narent)

Figure 73

slip and returns it to the office at least one day before
the event is scheduled to take place. This often accomplishes the result most desired. The pupil is refused such
permission when the responsibility is put squarely up to the
parent, and the pupil goes in the school cars. The lack of
a school bus presents many problems in school discipline
that could otherwise be avoided.

SUMMARY

From the data secured it is evident that enrollment cards are used almost without exception in all schools, and that they contain about the same information. In most schools the principal records the absences in the final record. Most schools take up the matter of excessive absences with the parents although few also inform the parents of outstanding scholarship. Only three schools allow the students to enter after being absent without an excuse from the office, nearly always accompanied with a slip from the parent stating the reason for the absence. Work make-up is left to the teacher in most cases although some schools require signed make-up slips. Few schools limit the total number of absences.

Failures are usually checked frequently in all schools reporting and then principals get in touch with the parent. Grade cards are usually sent out every six weeks, and most of these cards still require parent's signatures, give days absent or tardy, and state a definite grade. Only ten of the twenty-eight schools give a citizenship evaluation to the pupil's efforts, and only six gave the pupil's rank in his class. Sixteen schools use forms to allow pupils to pass

from room to room, and only six allow the students to answer the phone when the pupil is in class.

Most principals do not record grades in the permanent record. Eighteen out of twenty-eight schools have the board of education handle all school finances. Not a single school allows its teachers to make purchases without an order from the office. Twenty-three principals administer their own extracurricular fund. Only three schools do not have one central fund. Twelve schools have student treasurers who help to handle the activity funds and thus have a part in the work.

Hine schools allow their students to help plan the activity program for presentation in assembly. Only three principals do all the work without any help from students or faculty. All but two schools have some kind of a club program. Four schools have no home room, and only six have a regular home room program. Eight have partial programs. All but five schools make some scholastic requirement for participation in extracurricular activities. Several require grades above passing and nearly all have some limitation that prevents the student from neglecting school work for activity work.

CONCLUSIONS

The most surprising result of this study is that there is such a close uniformity in procedure not only between states but among schools of all sizes. Forms have probably been standardized through university and college courses as well as by supply houses that furnish forms.

Hearly all boards still feel that the superintendent cannot handle finances but must concern himself with teaching affairs alone.

Principals are learning to delegate responsibility, but too much time is still given to petty details that might be passed on to some teacher. However, the average teacher is so overburdened by work that the administrator may be loath to pile work on when class requirements are so heavy for the teacher.

There is a growing tendency for the principal to realize that we are training citizens for a democracy, but there is still much indication of the old type of school where the pupil has fulfilled his task if he obeys without questioning. It is encouraging to note the schools that are allowing the pupils to participate by planning assembly programs, taking care of extracurricular funds, and working in clubs and other similar organizations.

The home room program and work is still in its infancy as evidenced by the large number of schools not having a regular home room program. Still many of these have a partial program which may develop into a regular program. The principal is handicapped by young and inexperienced teachers who go to larger schools just as they reach the period of greatest usefulness.

In all cases the regular administrative duties of the school are carefully handled. Supervision of class work is necessarily meager where the principal has to teach many classes and handle outside activities as well.

Taken all in all, the results were surprisingly good considering the handicaps that the small school principal endures.