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AUTOMATED MENU PLANNING

by

ROBIN MARY BROWN

Diploma of Home Science
University of Otago, New Zealand, 1961

914

A MASTER'S THESIS

submitted in partial fulfillment of the
requirements for the degree

MASTER OF SCIENCE

Department of Institutional Management

KANSAS STATE UNIVERSITY
Manhattan, Kansas

1966

Approved by

Barbara B. Hemphill
Major Professor

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INTRODUCTION

The food service industry in the United States of America is a rapidly expanding multi-billion dollar industry. Projections for estimated value of food consumed in away-from-home eating situations are \$26 billion for 1965, and over \$34 billion by 1980 (Brotten, 1965). Acute problems confront this industry, chief among them being reconciliation of ever-rising costs of production with maintenance of quality output and adequate profit margin. Development of the food service industry not only has been slower than that of other major enterprises, but has been hampered by lack of fundamental information providing the basis for efficient control.

Until recently identified mainly with hospitals, dietitians are now an integral part of the food service industry at large. Emphasis in academic preparation has been on scientific principles of nutrition and traditional methods of food production management. Too often dietitians have become involved in routine clerical tasks and have given little or no attention to managerial aspects of the work. Repeated criticism of their performance arises from apparent failure to apply concepts of industrial efficiency and economy to the administration of food services.

Automated techniques in manufacturing and application of electronic data processing in business, marketing, and science have resulted in profound changes in traditional

methods of management. Evident in many fields, the computer has presented management with a tool that when properly programmed, is reliable, quick, and has the added advantage of a colossal memory. Further, it is flexible, requires no training, and is neither temperamental nor prone to absenteeism. Continued shortages of adequately prepared administrators plus various pressures resulting in the need for quick decision-making and problem-solving efforts have focused attention upon the use of computers and automatic data processing as a managerial tool in food service systems. Increasing numbers of applications have been noted in such areas as inventory control, fiscal control, dietary calculations, cafeteria line simulation, and some limited menu planning with emphasis on nutritional content and cost.

A vital factor in any food service is the menu. It is the hub of all food service operations and largely influences financial stability. A time-consuming duty when properly done, menu-planning requires consideration and interrelation of many factors such as: (1) age, sex, and occupation of group to be served; (2) climate and season; (3) flavor and appearance of food; (4) variety; (5) type of food service; (6) number to be served; (7) food budget; (8) equipment available; (9) number and experience of employees; (10) availability and seasonability of foods; (11) cooked foods on hand; and (12) recipes to be used (Fowler et al., 1961). Successful integration of all these

factors is essential for efficient food service. Objective evaluation is difficult.

Emphasising nutritional and cost factors and certain acceptability factors, several computer programs for planning menus have been formulated. However, proper nutrition is attained not only through a nutritionally adequate diet but also consumption of the food. Therefore nutritious food must be as attractive and appetizing as possible. The computer program should include acceptability, palatability, and management factors in food production and service.

The aim of this study was to develop a computer program to plan a non-selective menu with emphasis on color, shape, texture, and flavor suitable for service in university residence halls.

REVIEW OF LITERATURE

Menu Planning

Goals. Three distinct goals of menu planning for food services, according to Smith (1963) are: (1) fulfillment of nutritional needs; (2) consideration of cost factors; and (3) palatability of the food. The United States National Research Council (1964) has defined quantities and classes of foods necessary for optimum nutrition with regard to age, occupation, activity, and habits of the people. Smith (1963) said that economy should be achieved in the utilization of labor, equipment facilities, and time available for

preparation and service of food. Factors of contrast and balance in the aesthetic quality of food are important in determination of eventual nutritional value of that food, as only food that is eaten has actual nutritional value to an individual. Color contrasts, flavor, texture balance, variety in shape and size of food, as well as in different preparation methods help make wholesome food more attractive, and thus more likely to be eaten. General well-being, noted Dylla (1962), resulting from nutritional adequacy could be related to performance in classrooms. One commercial food service used popular menus to attain nutritional standards for high school students.

Qualifications of Menu Planners. Frahm (1965) stated that planning menus challenged intelligence, imagination, and skills of the menu planner. Many authors commented that menu planners need scientific knowledge of principles of good nutrition, creative ability, and imagination to present interesting and attractive combinations of food. Kinder (1963) explained that part of a "satisfying dining experience" was achieved by providing pleasing relationships of texture, flavor, and color in foods accompanying the main dish selection.

Menu Planning Factors. Food had a psychological aspect, stated Frahm (1965), and satisfaction of psychological and aesthetic factors needed careful consideration. Sight of food, its color, shape, size, and surface should tempt

people to eat, declared McLean (1959). Many things influence the planning of menus such as texture, flavor, color, shape, variety in preparation methods, variety in foods, and other factors.

Texture. Results obtained in a word association test used to determine consumer awareness of food attributes, according to Szczesniak and Kleyn (1963), indicated that texture was a discernible characteristic of food, and was more evident in some foods than in others. Highest numbers of texture responses were given either for bland-flavored foods or for foods with characteristics of crispness or crunchiness. Texture was the most-mentioned response, followed by flavor, then color.

Variations in texture and temperature of foods in a meal, pointed out McLean (1959), add to the attractiveness of a meal. Although a meal of soft foods was disagreeable to some age groups, a meal of coarse and scratchy foods was also unpleasant to eat. However, much satisfaction may be derived from contrast and variation in texture (McLean, 1959). Degree of cooking, noted Hughes (1962), greatly influences texture.

Flavor. McLean (1959) observed that the sensation of flavor was interrelated with odor, taste, feel, and texture. Taste referred to tongue taste, but in popular use was synonymous with flavor. Four basic tastes are sweet, sour, salt, and bitter; however, most foods are blends of two or more flavors. Combination and contrast of tastes in recipes

and menus resulted in more eating pleasure. Many variables occurred in human taste. Research showed: (1) people were able to taste over half a million flavors; (2) taste sensation and sense of smell were interrelated closely; (3) taste buds detected only degrees of salt, sweet, sour, and bitter flavors; and (4) taste was affected considerably by appearance (Anon., 1964).

In a report of a study of psychological expectations of perceptions and preference for different taste mixtures, Gregson (1963) concluded that subjects demonstrated a high degree of error in perception of mixtures preferred. Degree of real insight varied considerably between individuals. Based on these results, existence of interrelationship between taste, vision, and other senses was suggested.

A balance between taste and flavor should be achieved, observed McLean (1959), so that excessive use of intense flavors within one meal does not dominate more delicate flavors. The recommendation that not more than one strong-tasting food should be present in one meal was repeated throughout the literature.

Color. Color is the only aesthetic factor of food that can be evaluated by objective measurement. Color of food could determine its acceptability (Anon., 1965). Colors naturally associated with foods were more appealing than unfamiliar colors, and clashing colors were unpleasant (McLean, 1959). Birren (1963, p. 553) stated that "color is forever a part of food, a visual element to which human

eyes, minds, emotions, and palates are very sensitive." Hues in the red-orange range of the color spectrum seemed to arouse agreeable sensations, whereas the color with lowest appetite appeal was in the yellow-green range.

Shape. No scientific studies of form of food related to its acceptability could be found. However, many authors recommended careful attention to form of foods in a meal and variety in shape as aids in overcoming monotony and adding interest (Fowler et al., 1961, p. 334). Irregular shapes, commented McLean (1959), or natural shape of foods are often more attractive than smooth or definite shapes.

Variety in preparation methods. According to McLean (1959), variety in presentation of food is the criterion of good menu planning. Provision of variation in preparation and cooking of food from meal to meal requires imagination and adds to the enjoyment of food. If preparation and cooking of food differs greatly from traditional methods, food may often be rejected (Hughes, 1962).

Variety in Food. Reactions of volunteers to monotony in food over a period of 24 days were reported by Kamen and Peryam (1961, p. 173), who stated that "proneness to monotony is a dimension along which foods may be evaluated," and that individual points of reaction were highly subjective. In trials, 2 diets were preplanned and 1 was self-planned. With restricted food items available, self-planned diets were preferred, and morale was higher in that group.

Repetition, concluded Schutz and Pilgrim (1958), resulted in reactions to monotony of lowered consumption and preference ratings. Monotony might be related to initial preference and palatability of food. Fruits, desserts, and staples did not significantly change in preference rating. Cereals were rated higher, whereas meat and vegetables decreased in rating as testing progressed.

Other Factors. Fowler et al. (1961) considered factors affecting menu planning in 2 categories; those directly affected by clients or guests, and those related to management. Factors to be considered in relation to the group being fed were age, sex, and occupation of its members, as determinants for nutritional requirements; suitability of foods for the group; consideration of economic levels, ethnic, cultural and religious influences; food preferences; and tradition.

Management factors of menu planning were type of food service, number served, and time lapse between preparation and service; budget allowances and balance between high- and low-cost menus; purchasing procedures, season, and storage facilities; available equipment and work space that might limit use of some types or combinations of foods in meals; number, experience, skill, and responsibility of personnel; organization and distribution of work, time management, and time available for preparation; and standardization of recipes and procedures. Finally, overall

policies of an institution would have direct bearing on selection of foods in each institution (Fowler et al., 1961).

Application of Computers to Decision-Making

Application of electronic data processing in business and industry, observed Salveson (1963), has been one of the most profitable innovations of this century. Reduction in labor costs; increased total output; improved quality of production; better working conditions because of improved utilization of time, personnel, and physical plant; and survival in a competitive world were given as valid reasons for automation by Kruger (1963). Computers have had a profound effect on management processes, and their application to decision-making has resulted in a new "information technology." Salveson (1963) hypothesized that computers have extended the ability and scope of human minds to think, manipulate information, and make decisions. Traditional methods of decision-making have undergone re-evaluation and re-specification (Whisler and Shultz, 1962).

Computers are able to examine and evaluate many possible solutions within a short period of time. Before submitting data to computer processing, an operation must be studied in depth and detail, and all aspects of the problem and methods of solution precisely defined, pointed out Salveson (1963). Quality and value of computer decisions will depend directly on reliability of data and analysis presented as input.

Improvement in operation and profitability occurred in 3 ways, according to Salveson (1963), after introduction of computers for managerial decision-making. Computerized management demanded and provided greater understanding of an entire operation. Better analysis and information was permitted at all stages of planning, decision, and control. Generally, cost reduction was realized as well as increased quality of "information processing" in operations which were automated.

Menu Planning by Computer

Minimum Cost Subsistence Diets. A mathematical model of a diet emphasizing minimum cost of physiological subsistence was first solved by Stigler in 1943 (Smith, 1963). The diet was planned for a 70 Kg male city-dweller. Nutritional standards were based on recommended dietary allowances of 1943, and retail prices on reports of Bureau of Labor Statistics. Allowance was not made for variety, palatability, or cultural considerations. Foods used were enriched wheat flour, corn meal, evaporated milk, peanut butter, lard, cabbage, potatoes, spinach, dried navy beans and beef liver.

Toussaint (1959) reviewed a study by Francovic et al., in which linear programming techniques were utilized to check Yugoslav family food expenditures against physiological dietary needs. Use of computer techniques indicated that food expenditures were inadequate to support a

physiologically-required minimum diet, although caloric requirements were satisfied.

In planning adequate nutritional diets suitable for British dietaries, Vajda (1958) set requirements of 75 g protein, 90 g fat, and 300 g carbohydrate, which were met from a list of 8 foods. A computer planned a daily diet that included steamed fresh haddock, national wheat-meal bread, and margarine.

Smith (1963) described the "Beckman Model" which in 1959 computed a minimum cost subsistence diet for a 45 year old male. Nutritional values were based on recommended dietary allowances in 1958. The solution of the problem was checked for amino acid requirements. A list of 25 foods was used, from which the following foods were selected to satisfy requirements: lard, fresh orange juice, beef liver, soy bean meal.

Adequate Nutritional Diets. In another study reported by Smith (1963), 4 diet models were designed in an effort to formulate descriptive models for British working class diets. Fifteen groups of foods were listed, at average prices for each group. Tight restrictions resulted in a diet plan with large excesses of bread and potatoes. When restrictions were relaxed, diets simulated by computers included vegetable and cereal groups. Compared with actual diets of British working class, the modified model included all food groups except fruit.

The "Smith Midget Model" was a diet planned by computer to fulfill nutritional needs over 28 days for a family of 3. Food lists were selected from a report of actual food purchases of 76 Michigan families. The Midget Model listed fresh homogenized milk, oleomargarine, carrots, potatoes, picnic ham, and white flour, to fulfill requirements.

Subsequent efforts by Smith to produce a minimum cost diet that would achieve recommended nutritional values sought to increase palatability. Application of "conventional restraints" helped force diets into more conventional and acceptable form. These restraints were (1) defining maximum limits that prevented satiation, (2) defining minimum limits that insured that food preferences were not ignored, (3) "complementarity restriction" that allowed some foods to be more palatable in combination than when eaten alone. Further "cooking aids" such as baking powder, baking soda, flavoring extracts, vinegar, and prepared mustard were allowed to enter the original list. These raised cost and increased palatability without contributing to nutritional value. When more foods were added to the Midget Model list, costs rose and modification of amounts of foods took place (Smith, 1963).

Intended to be reasonably palatable, a larger model used a list of 572 foods, provided for coffee and condiments, demanded that certain nutritional needs be met at least cost, and applied the restraints of the previous models. With this model, the computer met prescribed nutritional

requirements at a cost of \$43.96 for 3 people for 4 weeks. Prices were based on those in Michigan in May, 1955. Cost per person per meal for the computer-planned diet was less than 17½¢, whereas in a consumer survey at that time, no family who spent less than 20¢ per person per meal achieved recommended nutritional levels (Smith, 1963).

Nonselective Hospital Diets. Mathematical designs for computer system menu planning have been studied. Balintfy and Blackburn (1964) reported a successful attempt in formulating nonselective low cost, nutritious diets for hospital patients. Data processed by the computer included nutrients, costs based on yield adjustments, standardized recipes, serving portions, and patient preferences (Balintfy and Balintfy, 1965). A paper by Balintfy and Nebel (1965) described experimental procedures followed for evaluation of problems and results arising out of trial menus planned by computer. A panel of dietitians evaluated menus prepared by different methods and indicated general acceptance of computer-planned diets. Balintfy and Blackburn (1964) quoted cost savings of up to 30 per cent, using computer menu planning techniques.

Balintfy and his co-workers are proceeding in their development of mathematical models to aid computer menu planning. The random nature of nutrient composition of menu items, lack of predictability in menu selection, and differences in nutrient intake requirements were problem areas encountered by Balintfy and Prekopa (1965) in attempts

to formulate accurate and comprehensive mathematical models for menu planning.

Selective Hospital Diets. An attempt to adapt methods of mathematical programming and digital computers to planning selective menus for hospital patients was reported by Gue (1965). Results from an exploratory study indicated success in adaptation of Balintfy's nonselective menu planning methods. Emphasis was placed on adequate nutrition; 9 nutrients were considered. Provision of choice from each menu class was sought. Variation in menus was a third criterion. Cost savings were not as dramatic as those proposed by Balintfy and Blackburn (1964), but because of random selection of menu items by patients, Gue (1965) found them difficult to predict. According to this report for each meal the computer calculated the combination of menu items with lowest possible nutritional content, and the probability of such a selection.

Other Computer Applications in Food Service

In 1964 Hartman observed that 600 hospitals were using data processing techniques, and suggested that dietitians study potential of computer applications for management of food services. Advantages of computers as a tool of management, stated Hartman (1964), were accuracy of machine calculation, saving of professional time, and an increased depth of information from detailed analyses that could

become available with no additional manpower expenditure once initial data were assembled.

Three stages of applications of electronic data processing in management practice were cited by Hertz (1965). The first stage was replacing manual clerical tabulation processes with computer techniques. Second was utilization of electronic data processing in management analysis. The third stage of application was use of operations research and systems analysis in decision-making and problem-solving by computers at managerial level.

Stage 1. Application of Tabulation Processes. At least 1 hospital used a computer to count menu item selection (Balsley, 1964). Savings in man hours, increased accuracy of tabulations, less food wastage, and more efficiency in tray assembly were noted as advantages.

Stage 2. Application of Management Analysis. The next stage in applying computer techniques to management involved development of new types of information. Detailed analyses and reports previously unavailable because of time involved in preparation, could be provided frequently by computers (Fellers and Gue, 1965). Food service applications include nutrient analysis, labor cost analysis, inventory control, and food cost analysis.

Nutrient Analysis. Veterans Administration hospitals have been using computer techniques to check nutritional adequacy of manually-planned diets since 1962, disclosed Brisbane (1964). Basic data on food codings and 14 nutrients

were provided for each food on punch cards. Knowledge of nutritional content of daily and weekly diets was improved greatly as a result, and manually-planned menus showed improvement in nutritional content. One data processing center analyzed information for 28 hospitals during a test period, and Brisbane (1964) said that the system could be implemented in 170 hospitals throughout the nation.

Labor Cost Analysis. A system for analysing labor costs in a food service was described by Balsley (1964). Time spent in specific task areas of food service were calculated by a computer. Information useful to management was provided concerning labor costs and calling attention to areas of excessive cost.

Work Sampling. Work sampling was another application discussed by Balsley (1964). Tasks in different areas of a cafeteria were coded. Observations were punched on 29,000 cards and processed by computer. Results were classified by the computer showing activity time, time spent by each employee in each type of activity, and total time in each area at each hour of the day.

Inventory and Food Cost Control. Seventy-nine institutions under control of the Commonwealth of Pennsylvania utilized computer control to improve food service (Taylor, 1965). Aims of the system were adequate nutrition, economy of diet, determination of accurate budgetary requirements, and maintenance of cost controls. Nutritional values and cost of food were calculated for each institution. Machine

analysis made it possible to compare food costs within and between institutions. Depth of information made available enabled closer control of food usage, budget management, and a general insight into efficiency of food service operations.

Another hospital analyzed food purchase orders and costs which were compared with kitchen consumption. A close check on food inventory resulted (Balsley, 1964). Food cost analysis included total cost, costs by food category, and cost per meal.

At the University of Missouri, a computer monitored the perpetual inventory system. Total daily food costs were made available (Ohio State University conference notes, 1965).

Stage 3. Application of Decision-Making and Problem-Solving. The third stage of computer application to management practice, and probably the most useful, was that of decision-making and problem-solving (Hertz, 1965). However, in the food service industry little has been accomplished in this area (Fellers and Gue, 1965).

Cafeteria Simulation. Knickreim et al. (1963) studied the possibilities of the simulation of cafeteria service lines by a computer. A mathematical model was established to determine effects of changes in layout, or operating procedures, on time customers spent waiting for service. Effects of these changes were determined also for dining room seating patterns. The technique could be used to

ensure optimum utilization of cafeteria facilities and personnel.

Total Dietary Systems. Reports by Fellers (1965), and Fellers and Gue (1965) indicated that total computer control of a dietary system was feasible. Installation of such a system would depend on computer-planned menus, as menus and recipes are the basis of all other activity in food service operations. Under such conditions, computers would control inventory, food specification and purchasing, work assignments, and equipment scheduling. Preparation instructions would be issued by computer also.

A food service system was envisioned by Casbergue (Ohio State University conference notes, 1965) in which computers would be used for menu writing; recipe calculation; tallying patient's selections; purchasing and forecasting costs and supply needs; ordering of supplies from storeroom for kitchen consumption; scheduling food production, equipment, and work load; and provision of cost and nutritional data. He stated that development of menu planning by computer had reached a more advanced state than had use of computer control in production and management aspects of food service systems.

PROCEDURE

Selection of Menu Items

Foods used in the spring semester of 1965 by the residence hall food services of Kansas State University were the basis for menus to be planned by the computer. These foods were obtained from the actual menus used during that period.

Menu Analysis. The menus were analyzed for the following classes of foods: dinner entree, potato, vegetable, dinner salad, dinner dessert, lunch entree, lunch salad, lunch dessert. Different menu items used in this period for these classes were noted and the number of times that each was served was tallied. The weeks in which each item was served were observed, so that some indication of frequency intervals between appearances of a particular food on the menu could be obtained.

Breakfast. Breakfast in the residence hall food services was a relatively stable meal pattern featuring juice, hot and cold cereal, usually an egg in some form, toast, jelly, and beverage. Therefore, for the purposes of this study, the decision was made to omit this meal and the foods it utilized.

Lunch. Lunch featured a selective menu. Although juice, soup, vegetable, or potato often was served, no pattern seemed to be associated with the use of these items on the menu. In order to standardize the problem,

these foods were eliminated from consideration. For lunch during the period checked, a total of 74 entrees, 74 salads, and 73 desserts was used. Thirty-seven salads appeared on lunch and dinner menus (Appendix A, Table 5).

Dinner. For dinner, selection was limited to salad and dessert. During the semester surveyed, 52 entrees, 16 variations of potatoes, 41 vegetables, 82 salads, and 72 desserts were counted on the menus. As previously noted, 37 of the 82 salads also were found in the lunch list (Appendix A, Table 5).

Standardized Recipes. In order to have standard recipes from which to work for costing purposes, "Food for Fifty" by Fowler, et al. (1961) was used as a point of reference. Only those menu items for which recipes appeared in this book were considered for computer input. From this shortened list of menu items, a selection was made for computer input (Appendix B, Form 1). To simplify the problem, 21 menu items were chosen arbitrarily for each of the following classes: lunch entree, dinner entree, vegetable, lunch dessert, and dinner dessert. Thirteen of the 16 potato variations appearing on the residence hall menus were listed for computer input. One list of 34 salads was obtained by randomly selecting 21 salads from each of the lunch and dinner lists (Appendix A, Table 5), and then eliminating duplications.

Menu Structure

Balintfy and Blackburn (1964) developed a method of calculating nutrients and cost for nonselective hospital menus planned by computer. Because the dietary intake of college students eating in residence hall food services cannot be controlled, the decision was made to define a menu structure that would ensure adequate nutrition if all foods in the pattern were selected and eaten in a 24 hour period.

Nutritional Requirements. The U. S. Department of Agriculture (1964) recommended that the Basic Four food groups be used to form a foundation for an adequate North American diet (Appendix B, Form 2). Using this guide, at least two servings from the meat group, four servings from the fruit and vegetable group, four servings from the bread and cereals group, and a milk allowance varying according to sex and age, should be included in the daily diet.

Although breakfast was not included in this study, it may be assumed to consist of at least one serving from the fruit and vegetable group, one serving from the bread and cereals group, and possibly one serving from the meat group. Milk allowances were disregarded in this study, since milk is available for drinking to students eating in the residence hall food services at all three meals. Also, a certain amount of milk would be incorporated into the cooking or preparation of some menu items. Thus, food

allowances remaining to be satisfied would be two servings of meat or substitute, a minimum of three servings from the fruit and vegetable group, and at least three servings from bread and cereals group.

Menu Pattern. The basic menu pattern used in the Kansas State University residence halls at the time of this study was followed with some modification. In order to simplify and standardize the menu pattern for computer programming purposes, five items were set for dinner, and three menu items were set for lunch (Table 1). Beverages and bread were not included. The outlined menu structure would give a total of two servings of meat or substitute, at least four servings from the fruit and vegetables group, and at least three servings from bread and cereals group. When breakfast menu pattern is added, the menu structure should fulfill all requirements of the Basic Four, except that of milk.

Input Data

For this study, the input data included only palatability factors, costs, frequency ratings, and menu classification. No attempt was made to add descriptive terms to the basic menu items. Palatability factors used were texture, flavor, color, shape, and variety as denoted by preparation method.

Palatability Coding. Numerical codes were assigned to food items in an attempt to describe those elements of foods recognized by human senses. Foods were coded

Table 1. Menu structure for meals planned by computer.

Meal	Food group	Menu item classification		
		Name	Code	
Breakfast	(Not included in computer planning)			
	Fruit and vegetable	Fruit juice	not included	
	Meat or substitute (fish, poultry, egg)	Egg	not included	
	Bread and cereals	Cereal	not included	
	Bread and cereals	Toast	not included	
Lunch	Meat or substitute (as above)	Lunch entree	5	
	Fruit and vegetable	Lunch salad	3	
	Bread and cereals or fruit and vegetable	Lunch dessert	6	
	Bread and cereals	Bread item	not included	
Dinner	Meat or substitute (as above)	Dinner entree	1	
	Fruit and vegetables	Potato	7	
	Fruit and vegetables	Vegetable	2	
	Fruit and vegetables	Dinner salad	3	
	Bread and cereals or fruit and vegetables	Dinner dessert	4	
	Bread and cereals	Bread item	not included	

according to palatability factors of texture, flavor, color, shape, and variety described by preparation methods.

Texture. Initially, 5 characteristics were devised for texture rating as follows: (1) soft; (2) chewy, crunchy, or crisp; (3) medium texture; (4) food served with sauce, gravy, or dressing; (5) liquid. Further definition of characteristics for texture ratings proved necessary. Soft foods were distinguished from very soft foods, and medium texture was differentiated into moderately chewy. The liquid characteristic was eliminated as this was not used in the present food listings. A total of six categories for texture characteristics resulted (Table 2).

Table 2. Index to palatability codings of menu items.

Palatability factor	Characteristic						
	1	2	3	4	5	6	7
Texture	soft	chewy crisp crunchy	medium texture	sauce over food	very soft	moderately chewy	
Flavor	sour bitter	strong spicy	meat fish poultry cheese	bland	sweet	savory vegetable	
Color	white	brown	orange yellow golden	green	red pink	mixed	purple black dark blue
Shape	round oval	square	sticks shreds long forms	diced	wedges	no definite shape	slices
Preparation method	boiled steamed	fried	baked	roast	grilled broiled	raw	cold

Flavor. Six characteristics of flavor were defined: (1) sour or bitter; (2) strong, spicy; (3) flavors related to protein foods (meat, poultry, fish, cheese); (4) bland; (5) sweet; (6) flavors of vegetable nature (Table 2).

Color. Seven characteristics were assigned for color: (1) white; (2) brown and grey-brown; (3) orange, yellow, and golden; (4) green; (5) red, pink; (6) mixtures of colors; (7) purple, dark blue, and black (Table 2).

Shape. Originally 6 characteristics were assigned for shape. These were (1) round or oval; (2) square; (3) shreds, sticks, or long, narrow forms; (4) diced; (5) wedges; (6) liquid. A seventh characteristic was added for slices (Table 2).

Preparation method. Methods of preparation were coded as follows: (1) boiled, steamed, and other moist heat methods of cookery; (2) fried; (3) baked; (4) roasted; (5) grilled and broiled; (6) raw; (7) cold, chilled, and frozen (Table 2).

Coding problems. Where two distinct characteristics fell within the same factor, the more dominant attribute was chosen; e.g. ice cream and chocolate sauce were color coded brown. Garnishes were ignored. Coding for shape was sometimes difficult, as in fried chicken. Any food that was served with a sauce or gravy was placed in texture characteristic code 4 (foods served with sauce or gravy). The texture of solid food in such combinations was

disregarded, so that a predominance of gravies and sauces might be avoided in one meal, or in a day's meals.

Costs. Costs were estimated from recipes in "Food for Fifty" by Fowler et al. (1961). Using current institutional prices, total cost for each recipe included on the final food list was calculated and divided by 50 to give the cost per serving which then was entered on data cards.

Frequency Ratings. All menu items from lunch and dinner menus of the spring semester, 1965, menus were listed and circulated to dietitians in the residence halls (Appendix B, Form 3). They were asked to indicate whether they considered a menu item sufficiently popular among students to be served once every 2, 4, 8, 16 weeks (once a semester), or never. Fifteen dietitians cooperated in the survey. Frequency opinions were tabulated, and a rating for each menu item was established according to how often the majority of opinions indicated each menu item should be served (Appendix A, Table 5).

Frequency ratings were assigned as follows: 2 indicated that the menu item could be served once every 2 weeks; 4, 4 weeks; 8, 8 weeks; and 16, 16 weeks. Thus the frequency rating stated the time lapse between appearances of the same item on the menu. This information was entered on data cards.

Menu Classification. Each menu item was assigned a number corresponding to its place in menu structure, e.g. roast beef was a dinner entree; tossed salad, a salad; and

chocolate cake, a dinner dessert (Table 1). The computer was programmed so that 1 item from each menu classification would be selected for 1 day.

Evaluation of Menus

The computer planned a day's menu consisting of lunch and dinner as one menu. Subject to certain restrictions, 8 menu items were selected and sorted into 3 for lunch and 5 for dinner. To evaluate the computer planned menus, therefore, both lunch and dinner had to be considered together.

Menus for 7 days (Table 3) were selected from 21 menus planned by computer (Appendix A, Table 6). Because dinner entrees were the menu item around which an entire day's menu was planned, selection of computer menus for evaluation was based on variety in dinner entrees. Representation of different meats, meat cuts, and meat substitutes was sought.

Residence hall menus for the 1965 spring semester were used to evaluate the computer-planned menus. From these menus, 2 meals having entrees identical to the selected 14 computer-planned meals were chosen. Three menus having identical entree items, 2 from residence halls and 1 computer-planned, were put together in random order. In all, 14 dinner and 14 lunch menus were taken from the residence hall menus. All menus were uniform in appearance making identification of origin impossible.

Table 3. Menus selected from computer output for evaluation.

Menu	: Palatability :					: Cost per : : portion : : cost	: Meal : cost
	: codes						
	: T	: F	: C	: S	: PMA		
<u>Menu 1</u>							
Ham Salad Sandwich	1	3	5	2	7	.10	
Rhubarb Mold	1	5	5	2	7	.03	
Gingerbread with Topping	1	2	2	2	3	<u>.03</u>	.16
Barbequed Chicken	3	2	2	1	3	.29	
Parsley Buttered Potato	3	4	1	1	1	.02	
Baked Squash	5	4	3	1	3	.04	
Cabbage Salad	2	6	4	3	6	.01	
Lemon Chiffon Pie	5	2	3	5	7	<u>.03</u>	.39
<u>Menu 2</u>							
Creole Spaghetti	4	2	2	6	3	.09	
Cucumber in Sour Cream	4	6	1	7	6	.05	
Spice Cake	1	2	2	5	7	<u>.03</u>	.17
Pork Cutlet	3	3	2	1	3	.28	
Scalloped Potato	4	4	1	7	3	.04	
Whole Kernel Corn	6	6	3	4	1	.05	
Pineapple, Marshmallow, Grape Salad	6	5	3	4	6	.08	
Strawberries and Cookie	2	5	5	1	7	<u>.10</u>	.55
<u>Menu 3</u>							
Grilled Cheese Sandwich	2	3	2	2	5	.05	
Egg Slice and Asparagus Salad	3	6	6	3	7	.16	
Chocolate Chip Cookie	2	5	2	7	3	<u>.03</u>	.24
Roast Turkey	3	4	1	7	4	.29	
Franconia Potato	3	4	2	1	4	.02	
Lima Beans	6	6	4	4	1	.05	
Macaroni Salad	4	4	1	1	7	.08	
Lemon Chiffon Pie	5	2	3	5	7	<u>.03</u>	.47
<u>Menu 4</u>							
Corned Beef Sandwich	3	2	5	2	7	.13	
Tomato and Cucumber Salad	2	6	3	7	6	.04	
Oatmeal Fruit Bar	6	5	3	5	7	<u>.02</u>	.19
Ham Loaf	1	3	5	2	3	.16	
Mashed Potato	5	4	1	1	1	.02	
Buttered Peas	3	5	4	4	1	.05	
Tossed Salad	2	6	6	4	6	.04	
Chocolate Cake-Fluffy Icing	1	5	2	5	7	<u>.03</u>	.30

Table 3 (concl.)

Menu	Palatability					Cost per portion	Meal cost
	codes						
	T	F	C	S	PM ^a		
<u>Menu 5</u>							
Cheese Souffle	5	3	3	2	3	.06	
Celery and Beet Salad	2	6	5	1	6	.06	
Baked Apple	5	4	2	1	3	<u>.07</u>	.19
Roast Beef	3	3	2	7	4	.32	
Creamed Potato	4	4	1	1	1	.03	
Harvard Beet	4	2	5	3	1	.08	
Applesauce Mold	1	5	4	2	7	.04	
Frosted Brownie	3	5	2	2	7	<u>.06</u>	.53
<u>Menu 6</u>							
Bacon, Lettuce, and Tomato Sandwich	2	6	6	2	7	.14	
Lime Gelatin and Pear Salad	1	5	4	2	7	.05	
Fudge Pudding	4	5	2	2	3	<u>.05</u>	.24
Baked Sole in Tomato Sauce	4	3	5	3	3	.16	
Franconia Potato	3	4	2	1	4	.02	
Baked Squash	5	4	3	1	3	.04	
Relishes	2	6	6	3	6	.03	
Lady Baltimore Cake	1	5	1	5	7	<u>.05</u>	.30
<u>Menu 7</u>							
Pizza	2	2	5	5	3	.10	
Tomato and Cucumber Salad	2	4	3	7	6	.04	
Apricot Whip	5	5	3	1	7	<u>.02</u>	.16
Swiss Steak	4	3	2	2	3	.28	
Parsley Buttered Potato	3	4	1	1	1	.02	
Asparagus	3	6	4	3	1	.14	
Pickled Beet Salad	3	2	5	1	7	.07	
Angelfood Cake and Straw- berries	5	5	5	5	7	<u>.02</u>	.53

- ^a T texture
 F flavor
 C color
 S shape
 PM preparation method

Lunch and dinner menus were listed separately for purposes of evaluation (Appendix B, Form 4). Residence hall menus did not show combinations of dinner and lunch entree items in same sequence as that of computer-planned selection.

Dietitians evaluating the menus were asked to score palatability aspects of each menu. A 5 point rating scale was used: 1 equalled unacceptable combination or variety of foods and 5, excellent combination or variety of foods (Appendix B, Form 4). Evaluators were asked to indicate for each set of 3 menus which had the most pleasing combination of menu items.

Scores on returned forms were tabulated. Average ratings for each characteristic were calculated for the individual menus. Preference ratings were tallied to establish the menu in each set that was considered by dietitians to be the most pleasing combination of menu items.

Description of Program

The program for menu planning was written in Fortran language for an IBM 1410 computer in the Computing Center at Kansas State University. To write 1 day's menu including lunch and dinner, 8 selections were made (Appendix B, Form 5).

The program relied on random selection techniques, through generation of random numbers. Input consisted of menu item names that were read in as 7 menu item groups.

A blank card separated each group. The 7 menu categories were entered into computer storage as rows of a matrix. Dinner menu items occupied rows 1 through 21. Subsequent menu item groups followed; 1 row of the matrix was used for each menu item.

Selection of Menu Items. To select an item from the dinner entree list, a random number was generated. Since dinner entree items occupied rows 1 through 21, the number computed had to be within this range. If the random number was outside these limits, random number generation processes were continued until an acceptable number was found. In order to be usable, the random number had to be within maximum and minimum row number limits for each menu item list. The process was repeated for the eight selections necessary to make up a day's menu.

Menu items were selected in the following order: dinner entree, lunch entree, dinner potato, lunch dessert, dinner dessert, dinner vegetable, dinner salad, and lunch salad. Salads were placed last in the selection order, as they were a menu item group with a high range of variability in texture, flavor, color, and shape characteristics. As each selection was made, the possibilities of selecting any menu item that fell within restrictions placed in the program sharply decreased. Desserts, as a menu item group showed little range of variation in characteristic codings (Appendix B, Form 1). When lunch and dinner desserts were last in the selection order, variation was difficult to

obtain in dessert items. Dessert selection showed improvement when order of selection was changed.

Checking for Conflict. Eight selections were made to form a day's menu. Within 8 selections, any 1 characteristic code could appear a maximum of 3 times for each palatability factor. In 1 day up to 3 red, 3 soft textured, 3 square shaped menu items, and so on could appear.

As each selection was made, characteristics codes for the particular selection were entered in a "conflict matrix" in which columns could be scanned for appearance of a characteristic code more than 3 times. The first 3 menu selections did not need to be checked as no conflict could arise. The remaining 5 menu items each had to be examined for conflicts against previously chosen menu items. If a conflict existed, the menu item immediately following a conflicting selection was compared for conflicts. This process was repeated through the entire list if necessary, until a non-conflict item was located. If no non-conflict item was found the computer entered zeros, and proceeded to the next menu item list where selection and checking processes were repeated.

A further restriction was placed on dinner entree and lunch entree items, stipulating that each menu item in these lists could be used only once. When selection was made, the program instructed that that menu item be eliminated from the list. A similar instruction was placed on

salads, whereby a salad selection could not reappear within 3 days.

Output. Menus were printed out with menu items arranged in conventional order, viz., lunch entree, lunch salad, lunch dessert, dinner entree, potato, vegetable, dinner salad, and dinner dessert. A blank space appeared between lunch and dinner menus. All characteristics codes were included in output, and costs were printed with totals presented for each meal. No daily total costs were given (Appendix A, Table 6).

This program selected 21 menus, the limit of dinner entree items and lunch entree items. Time for selection of these menus was 6 minutes.

RESULTS AND DISCUSSION

Twenty-one menus were planned by computer (Appendix A, Table 6), from which 7 were selected for study and analysis (Table 3). Computer printout consisted of lunch menus followed by dinner menus; each menu was costed. No daily total cost was given, although such a total could be provided within the scope of the present program.

Menu Structure

The program chose and combined menu items by means of a random selection technique. Thus, on rare instances when traditional combinations and patterns of foods showed in computer output, it was due to chance.

The limited number of menu items used as data in this study restricted the choice available for computer selection. As each day's menus were planned, selection lists became subject to elimination of some items and restriction on use of other items, therefore decreasing possibilities of optimum considerations. Final output should be improved by augmented food lists. Even though not included in actual menu planning, fixed menu items served at each meal, such as breads and beverages, should appear in the printed output. Allowance should be arranged for the nutritional contribution and cost of these foods to daily meals.

Nutritional Requirements. Dietitians must ensure that adequate, nutritious meals are served in all food services. Although exact computations of daily nutritional intakes may be desirable in hospital meal planning, this was not considered necessary for residence hall food services. In residence halls, assurance of adequately nutritious meals may be achieved satisfactorily through establishment of a meal pattern that fulfills daily requirements of the U. S. National Research Council for adequate nutrition (1964). Stated in more popular terms by the U. S. Department of Agriculture (1964), the daily recommended allowances may be fulfilled by the Basic Four Food Groups (Appendix B, Form 2). This system could be used in all situations other than those where a record of definite nutritional intake is needed. However, an addition to the computer program

enabling occasional spot checks of specific nutrient intakes provided by residence hall diets would be desirable.

Palatability Coding

No attempt was made in this study to numerically describe menu items on the basis of unique attributes. For example, the computer could not differentiate between a pork chop, pork cutlet, or roast pork. Therefore, repetition of the same type of food could occur in consecutive menus. At the present stage of computer development, perceptive power of the machines is limited by a specific method of programmed instruction. Either the present program must be refined or some other means must be found to describe foods and menu items. When this has been done, problems of repetition of similar foods would be overcome and more variety attained.

Texture. Decisions concerning numerical description of textures of different food items was difficult and requires further development. More categories must be created for texture characteristics in order to provide sufficient scope for computer selection within restrictions placed in the program. However, when the original 5 texture characteristics were further broken down to give 7 texture codes, menus showed a trend toward monotony in texture, because of fine distinctions involved in breaking down broader classification groups. The computer was not programmed to recognize minor differences between soft and

very soft characteristics, and could select up to a maximum of 6 menu items in these 2 characteristics, 3 from the soft group, and 3 from the very soft group, without violating restrictions (Table 3, Menu #1).

Flavor. For purposes of this study, flavor characteristics were adequate to enable the computer to make selections within restrictions of the program and yet maintain variety in output. Although 3 strong flavors could appear in 1 meal, this did not occur in output obtained. The only strong flavor combination occurred in the lunch meal planned with Creole Spaghetti and Spice Cake for dessert (Table 3, Menu #2). The computer could choose a total of 6 bland and sweet foods in one day's meals; but in the 7 menus evaluated, only on 1 menu did a combination of 5 foods having these characteristics appear (Table 3, Menu #6). Excessive monotony of flavor of foods does not occur readily in North American diets because of the variety of foods available and the customary food pattern. Taste of food is a vital factor in food acceptance, and judgement of flavor is highly subjective.

Color. With the program used for this study, 2 difficulties might be encountered: color clashes between characteristics of red and yellow-orange, and/or lack of variety in color. For the same meal, the computer could select Harvard Beets and a Sliced Tomato Salad or Carrot Rings with Rhubarb Salad. When Chicken Salad was used for

lunch, 2 other white foods could appear on the menu. This could not occur in the dinner meal where 5 selections ensured at least two different colors.

Shape. Shapes of menu items selected by computer generally showed satisfactory variation. One problem related to round shapes. For portion control, foods are served frequently with a scoop. Also many foods that have a round form are sliced for the same reason. As a result of the manner of coding, Pork Cutlet, Mashed Potato, Peas, and Cherry Pie could be served in one meal. Cherry Pie has been coded as a wedge shaped food; but its components, cherries, are round in shape and retain their individual characteristics in this menu.

Recipes also may affect the shape of a menu item as in the case of Creole Spaghetti. If the ingredients hold together, this may be served with a scoop and assume a round shape; but if more liquid is used, the portions may be served with a ladle and not remain in a definite shape. Actual observation of menu items in food services may clarify many of these problems.

Preparation Method. Achievement of variety in preparation method did not prove difficult when planning menus by computer with emphasis on palatability. This factor would become more important if equipment capacity was to be incorporated into this program.

Coding Problems. Conflicting characteristics within the same factor in menu items pose a difficult decision.

At the present state of development in the program used in this study, only 1 digit has been made available for each characteristic. The use of 2 or more digits in describing characteristics subsequently might prove necessary.

Problems in establishing upper bounds in the number of digits used in descriptions may occur. The number of digits has to be consistent for computer input and definition of this must be reached prior to further work.

Costs

The program did not place maximum or minimum limits upon cost factors. Because tallies of costs of each meal were provided by the computer, human appraisal of costs could rapidly eliminate menus considered to be above maximum desirable costs. Elimination of 1 menu in this manner should not affect remaining menus, as the computer planned each daily unit separately without regard to previous day's menus, or those of the following day.

Accuracy of cost data was not achieved in this study, and no allowance for cost of certain fixed menu items, breads, beverages, etc., was made. The program did not seek to balance high-cost menu items with low-cost menu items.

Frequency Ratings

Frequency rating data were not considered in programming restrictions, as the minimum lapse for frequency

ratings was 1 week and only 7 day's menus were planned in this study. Frequency rating data did not appear in the printed output because of lack of storage space in the processing unit of the computer. Fortran language, used in programming, utilizes computer storage for instructions concerning conversion of relatively simple program-writing formulae to detailed procedures for machine calculation. More storage space in the processor could be available if a different language were used, or if care were exercised in programming with Fortran to ensure economy of space.

Menu Classification Rating

Menu classification ratings were found to be superfluous for the method of programming used. As with frequency ratings not enough space was allowed in the computer to have the information printed out. However, programming methods ensured that menu items were selected from appropriate lists, which proved to be an efficient system. Menu classification ratings might ultimately have a use in the development of numerical descriptions of foods and menu items and would be necessary where computer applications were used as filing systems for recipes and accompanying data.

Menu Evaluation

Of 14 sets of 3 similar menus, 5 computer-planned menus and 9 dietitian-planned menus were preferred. Results

are summarized in Table 4. Each set of menus contained 1 computer-planned and 2 dietitian-planned menus for which to indicate a preference. Average scores for the 5 palatability factors (texture, flavor, color, shape, preparation method) were not always highest for the preferred menu. In dinner menu set E (Table 4), the second menu was preferred although characteristic ratings for that menu were highest only in the texture factor. In lunch menu set B (Table 4), the third menu was preferred. Average characteristic ratings for that menu were highest only in 3 characteristics, whereas the first menu was scored highest in 4 characteristics. In texture and shape characteristics the 2 average scores were the same (Table 4).

Ice cream appeared as a dessert on 4 menus. Three of these 4 menus were rated as preferable although in some "preferred" menus average scores for characteristics ratings did not always support the preference choice (lunch set B, lunch set C, Table 4, both featuring ice cream for dessert). One or 2 popular menu items featured in a meal might influence the judgment of a dietitian. Results of the evaluation used in the present study were considered at face value. Factors influencing individual menu judgments are complex and might be worthy of independent research.

Results of the evaluation favored menus planned by dietitians. Computer-planned menus in one third of the sets were judged more acceptable than those planned by dietitians.

Table 4. Tabulation of average ratings and preferences from menu evaluations.

Menu number	Palatability codes ^a					Number of votes	Preferred menu	
	T	F	C	S	PM ^b			
Dinner								
A	1	1.9	2.8	2.5	2.8	3.6	0	
	2	2.9	3.1	1.7	2.6	3.4	3	
	3*	3.6	3.7	3.7	3.4	4.0	13	X
B	1*	3.2	3.1	3.0	3.4	4.0	5	
	2	3.6	3.7	3.2	3.7	3.8	9	X
	3	2.8	3.3	2.5	2.9	3.2	2	
C	1	2.1	2.9	2.4	2.5	3.6	0	
	2*	2.2	2.3	1.9	2.6	3.3	1	
	3	4.1	3.8	3.9	3.9	4.0	15	X
D	1	3.1	3.3	3.4	3.1	3.5	5	
	2	2.4	3.2	3.3	3.1	3.1	2	
	3*	3.6	3.4	3.3	3.6	3.8	9	X
E	1	2.3	3.1	3.4	3.6	3.4	5	
	2	3.4	3.0	2.9	3.5	3.6	6	X
	3*	3.3	3.3	2.8	3.4	3.8	5	
F	1	2.9	3.1	3.4	3.4	3.5	1	
	2*	3.7	3.8	3.6	3.5	3.9	9	X
	3	3.8	3.6	3.4	3.4	3.6	6	
G	1*	2.5	3.1	3.2	3.0	2.9	5	
	2	3.4	3.3	3.4	2.8	3.6	9	X
	3	2.9	3.0	2.1	2.8	3.3	2	
Lunch								
A	1	2.8	2.8	2.6	3.1	3.4	1	
	2	3.8	3.9	3.5	3.6	3.9	14	X
	3*	3.1	2.3	2.9	3.3	3.4	1	
B	1*	3.7	3.6	3.3	3.6	3.8	7	
	2	2.7	3.1	2.8	3.3	3.3	1	
	3	3.7	3.4	3.4	3.6	3.6	8	X
C	1	3.3	3.2	3.0	2.9	3.4	9	X
	2*	2.9	3.1	2.5	3.1	3.4	5	
	3	2.1	2.9	2.6	3.0	3.1	2	
D	1	3.8	3.5	3.2	3.4	3.6	11	X
	2	2.4	2.2	2.3	2.5	2.8	1	
	3*	3.4	2.8	2.8	3.4	3.3	4	

Table 4. (concl.)

Menu number		Palatability codes ^a					Number of votes	Preferred menu
		T	F	C	S	PM ^b		
E	1	2.6	3.2	3.1	3.3	3.5	2	
	2*	2.8	2.8	2.8	2.8	3.6	5	
	3	3.6	3.5	3.4	3.4	3.6	9	X
F	1*	3.4	3.7	3.6	3.4	3.8	10	X
	2	3.2	2.6	3.8	3.3	3.1	1	
	3	3.2	3.1	3.2	3.1	3.1	5	
G	1	1.9	1.9	1.5	2.1	2.9	1	
	2	1.8	2.2	2.1	2.8	2.9	2	
	3*	3.5	3.6	3.3	3.6	3.6	13	X

^a Score key: 5 excellent combination of menu items
 4 good combination of menu items
 3 acceptable combination of menu items
 2 poor combination of menu items
 1 unacceptable combination of menu items

^b T texture
 F flavor
 C color
 S shape
 PM preparation method

* computer-planned menu

Program

Despite the use of random selection techniques in programming, some measures of control over computer choices were available. The random number generator was given a 3 digit numeric argument that could be changed, resulting in a new set of menus. Another simple method of altering output was by changing the order of input cards. A change in programmed order of selection of menu items also would result in a different set of menus.

Restrictions placed on the computer selections had a definite influence over the output. Restrictions in the program related to characteristics of the menu items and the number of times that certain menu items could appear. If characteristics codings were changed, or if restrictions pertaining to the appearance of certain food items were extended or removed, different menus would result. Also, a maximum cost restriction would serve to alter the computer's choice, as would a restriction to minimize cost. Frequency ratings were not utilized. Extension of the program to cover a period of over 7 days would involve frequency restrictions. Additional restrictions thus introduced would again change the output. Provision of longer lists of input data would result in a different, and possibly improved computer selection.

Further Considerations

All food service systems contemplating conversion to computer control would require thorough and exhaustive analysis of their functions. Without comprehensive, accurate, and detailed knowledge of operations involved, automated techniques may create confusion. Quality output from a computer is directly dependent on quality of input. Food service operations are no exception to this rule. Another important factor in conversion to new managerial methods would be education of professional and non-professional personnel who would be involved in the operational functions.

Objectives of Menu Planning by Computer. The objectives of computer menu planning dictate the type of data required. The current study used the menu item name only, whereas a total electronic data processing system would be more likely to use recipe ingredients. Standardized recipe systems in conjunction with computer techniques could control such aspects of food service management as nutritional analysis, costs, serving size, food requisitioning from supplier or storeroom, work schedules, instructions for cooks, equipment use, and work load distributions. A comprehensive system would demand flexibility of program design to take care of fluctuation in costs, workers available, numbers to be served, as well as other variables.

Input Data. Much work remains to be done for the developmental stages of programming. Data gathered for the current study were neither accurate, comprehensive, nor representative for actual application. They served primarily to structure a programming model.

Costs. The ultimate cost of a menu item is more than the cost of its component ingredients. In an inclusive cost system, cost factors such as delivery charges, inventory, storage and preparation losses, labor, serving equipment, fuel, and maintenance would need to be calculated. The simplified program using only menu item names, in the beginning at least might be concerned with ingredient cost per serving only.

Palatability Coding. Coding categories developed for the study should be reviewed critically. A detailed study of menu composition would provide a more lucid basis for definition of menu item characteristics and subsequent coding. Where possible, decisions concerning assignment of codes should be objective rather than subjective.

Additional Studies. The psychological impact of food on the individual was not considered in the present study. Despite admonitions of menu planners to observe variation, harmony, and balance in texture, flavor, color, and shape of component items in planning a meal, reasons for this care are not widely reported in literature. Psychological reactions to color combinations, effects of monotony of aspects of texture, flavor, and shape, offer wide opportunity

for investigation in depth. Because of the need for precise appropriate data for input, computers are forcing food service management into realization of the present haphazard, piecemeal state of basic scientific information in the food service industry.

Additional Data. In order to attain total computer system menu planning, the breakfast meal should be included in programming. Nutritional adequacy cannot be assured unless all 4 food groups are included in menu planning. Therefore data on milk consumption should be assembled.

Breakfast Studies. Nutritional and cost values of the breakfast meal should be estimated in a university residence hall food service; numbers of each sex attending breakfast and type of food selected should be established, so that cost and nutritional allowances may be included in computer-planning of lunch and dinner. The alternative would be to add breakfast to the programmed menu selection.

Milk consumption. So that nutritional adequacy of computer-planned menus may be calculated, accurate milk consumption figures should be obtained. This would include not only milk used as a beverage, but that used in food preparation.

Student Attitude Studies. Information regarding student attitudes about food likes and dislikes and frequency of serving various menu items would be desirable. A simple method for ratings could be developed, whereby data processing methods could be applied to tally results.

Freshmen, a large group in the residence hall population, may undergo change in food habits and attitudes after exposure to residence hall food service. A lapse of time after commencement of the fall semester would allow familiarization with food served and consolidation of attitudes, thus yielding more useful results for frequency ratings. Popularity of foods may be estimated by observation of food consumption from serving lines and plate waste in the dishroom.

SUMMARY

Automation and data processing techniques have been accepted by many major industries and recognized as a force changing methods of management. Administrative capabilities have been extended because these management tools perform highly repetitive tasks in a minimum of time. In the past, the food service industry has been slow to accept new management applications. However, it is facing an acute shortage of management personnel and should be receptive to the implications of computer potentialities.

Menu planning is an example of a repetitive, time-consuming task of food service management. Recently, linear programming techniques have been developed to plan economical, nutritionally-adequate diets on a computer. Other factors such as texture, flavor, color, and shape of foods are important considerations in the planning of good menus.

The storage capabilities, or memory, of the computer should make it a valuable instrument in menu planning.

Emphasizing palatability, an approach to planning menus suitable for residence halls was attempted on a computer using random selection techniques. Data used for computer input consisted of selected menu items served in residence halls at Kansas State University, raw food costs, serving frequency ratings, and menu item classification. Each menu was coded with a 5 digit number related to texture, flavor, color, shape, and method of preparation. Restrictions were placed on the number of times that each characteristic could appear in one day, and on the appearance of certain classes of menu items. Recommended nutritional allowances were fulfilled by establishing a menu pattern compatible with recommendations of the U. S. Department of Agriculture (1964). Each day's menu included lunch and dinner meals only.

Menus for 21 days, using 152 menu items in each of 7 menu classes were planned. From these 21 menus, 7 were selected for closer evaluation. Each of the 7 computer menus was compared with 2 residence hall menus featuring the same entree by a panel of dietitians. Preference for computer-planned menus was indicated in 5 out of 14 instances.

The menus presented as computer output demonstrated that approaches to menu planning by computer through aspects of palatability and use of random selection techniques were

feasible. However, palatability codes will require further development and refinement, and selection lists for menu items will need expansion in order to improve output.

CONCLUSIONS AND RECOMMENDATIONS

Under the conditions of this study, techniques of random selection appeared feasible for planning nonselective menus by computer for university residence hall food services with emphasis on the palatability factors of texture, flavor, color, shape, and preparation methods of foods. Procedures used need refinement of input and output format. If the menu planning program designed for this investigation either is to be developed further, or modified, the following general recommendations should be considered.

1. Comprehensive objectives for the use of electronic processing as a tool of management in a residence hall food service system should be established.
2. A total system of electronic data processing should be designed to include menu planning, recipe information, purchasing procedures, inventory control, food production management, and fiscal controls.
3. A system of record-keeping and information retrieval should be designed to supply accurate

and appropriate data to be used for programming and input data.

4. An educational program should be developed to orient residence hall food service management in the advantages and use of such systems.

Specific recommendations for realistic application of the program developed in this study for residence hall food services are as follows:

1. Selection lists for menu items should be expanded, based on standardized recipes with descriptive names.
2. Refinement, expansion, and definition of characteristic codings is essential.
3. All aspects of costing should be thoroughly investigated.
4. Cost and nutritional allowances for fixed menu items (breads, spreads, condiments, beverages) should be included in the programmed output.
5. Breakfast meals should be included in a complete menu planning system.
6. Milk usage should be investigated and included in a complete menu planning system.
7. Student attitudes toward food should be determined.

Finally, total implications of the introduction of computer techniques into dietary management should be considered. Some authorities warn of the dangers of incoordinated research in food service management and urge that

standardization of coding on a national scale should be undertaken. If this is not done, masses of unrelated data will be developed, wasting valuable research effort and confusing ultimate goals.

ACKNOWLEDGEMENT

Sincere appreciation is expressed to Mrs. Marjorie Hemphill, Assistant Professor of Institutional Management, for guidance and encouragement in undertaking this study, and direction in preparation of this thesis; to Mrs. Grace Shugart, Head, Department of Institutional Management, for her interest in this study; and to Mr. Jacob Smaltz, Professor, Industrial Engineering, for invaluable assistance and advice concerning computer aspects of the program. Also appreciation is due to Jon Peterson who wrote the program; to Miss Jean Riggs, Director of Residence Hall Food Service; and to all Residence Hall Dietitians who cooperated in certain phases of the study.

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APPENDIX A

Table 5. Menu items from residence hall menus, spring semester, 1965, and frequency ratings.

Dinner entree items	FR ^b	Dinner entree items (cont.)	FR	Vegetable items (cont.)	FR
1 Roast Turkey**	4	48 Catfish with Lemon*	4	23 Beets in Orange Sauce**	8
2 Baked Chicken	4	49 Fried Perch**	4	24 Brussel Sprouts*	4
3 Barbequed Chicken*	4	50 Fisherman's Feast	8	25 Celery**	8
4 Chicken Cutlet	8	51 Swordfish**	16	26 Parsnips**	16
5 Cornflake Chicken	4	52 Baked Haddock	16	27 Carrots*	2
6 Oven-fried Chicken*	4			28 Candied Julienne Carrots*	4
7 Antoinnes Chicken Creole	16	Potato or substitute		29 Asparagus*	4
8 Chicken Giblets	16			30 Scalloped Asparagus	16
9 Oklahoma Chicken Loaf	16	1 Whipped (Mashed)*	2	31 Rutabaga**	16
10 Baked Chicken Leg and Thigh	4	2 Rissole Potato*	2	32 Hominy**	16
11 Roast Beef*	2	3 Creamed Potato*	2	33 Zucchini**	16
12 Pot Roast of Beef*	4	4 French-Fried Potatoes*	2	34 Squash*	8
13 T-Bone Steak**	8	5 Potato O'Brien	4	35 Sweet and Sour Red Cabbage	16
14 Chopped Round Steak	4	6 Oven-browned Potato*	2	36 French-Fried Cauliflower**	16
15 Steak**	4	7 Parsley Buttered Potato*	2	37 Vegetable Timbales**	8
16 Minute Steak	8	8 Scalloped Potatoes*	4	38 Grilled Peach	4
17 Meat Loaf*	4	9 Jacket Potato*	2	39 Buttered Apple*	8
18 Baked Flank Steak	8	10 Tater Tots	2	40 Broiled Tomato*	8
19 Brunswick Stew	8	11 Potato au Gratin*	4	41 Stewed Tomato	4
20 Smothered Steak*	4	12 Franconia Potato*	2		
21 Salisbury Steak	4	13 Hash-Brown Potatoes*	4	Dinner dessert items	
22 Swiss Steak*	4	14 Rice*	4	1 Karet German Spice Cake	4
23 Beef Pot Pie*	8	15 Green Rice**	8	2 Spice Cake with Coconut Pecan Frosting	4
24 Turnovers with Gravy	8	16 Sweet Potato*	4	3 Spice Cake with Burnt Sugar Frosting*	4
25 Pizza*	4			4 Angel Food Cake (AFC) with Chocolate Frosting**	4
26 Porcupine Meat Balls	8	Vegetable items		5 AFC with Strawberries*	4
27 Swedish Meat Balls*	8	1 Buttered Green Beans*	2	6 AFC and Lemon Sauce**	8
28 Italian Spaghetti	4	2 Canned Beans**	2	7 Chocolate Cake with Fluffy Icing*	4
29 Liver with Onions*	8	3 Wax Beans*	4	8 German Chocolate Cake**	8
30 Smoked Knackwurst	16	4 Creamed Beans	16	9 Pineapple Cashew Cake**	8
31 Roast Pork**	4	5 Lima Beans*	8	10 Cherry Glaze Cake	4
32 Pork Cutlet*	4	6 Lima Beans and Broccoli	0	11 Marble Cake*	8
33 Pork Chop*	4	7 Succotash**	8	12 Lady Baltimore Cake*	4
34 Butterfly Pork Chop	4	8 Whole Kernel Corn*	2	13 Lemon Coconut Cake	8
35 Baked Ham*	4	9 Scalloped Corn*	8	14 Yellow Cake with Chocolate Icing**	4
36 Ham Loaf*	4	10 Broccoli*	4		
37 Glazed Ham Patty**	16	11 Spinach with Vinegar*	8		
38 Barbequed Spareribs*	8	12 Wilted Spinach*	8		
39 Lamb Chops**	16	13 Peas*	2		
40 Veal Cutlet**	8	14 Continental Peas	2		
41 Barbequed Veal Chops*	8	15 Turnip and Peas in Cream**	16		
42 Veal Fricassee*	16	16 Peas and Onions*	16		
43 Veal New Orleans	8	17 Boiled Baby Onions*	16		
44 Baked Sole in Tomato Sauce*	16	18 Creamed Onions**	8		
45 Shrimp Jambalaya	16	19 French-Fried Onions*	4		
46 Halibut Steak*	16	20 Sauerkraut**	16		
47 French-fried Groper	16	21 Buttered Mixed Vegetables*	2		
		22 Harvard Beets*	4		

^a Key - * Items chosen for computer input
 ** Items with recipes in "Food for Fifty"

^b Frequency Ratings

Table 5. (cont.)

Dinner dessert (cont.)	FR	Dinner dessert (cont.)	FR	Lunch entree items (cont.)	FR
15 White Cake with Green Icing*	16	52 Peach Shortcake**	8	26 Pizza*	4
16 Brownies with Icing*	2	53 Peach Cobbler*	4	27 Chicken Cutlet on Bun*	8
17 Lemon Cake Pudding**	8	54 Strawberry Shortcake**	4	28 Chicken Cutlet	4
18 Pear Ginger Upside-down Pudding	16	55 Apple Cobbler*	4	29 Chicken Giblets on Rice	16
19 Apricot Upside-down Pudding**	16	56 Cherry Cobbler**	4	30 Chicken Salad on Roll*	8
20 Cranberry Upside-down Pudding	16	57 Apricot Cobbler**	4	31 Creamed Chicken on Biscuit*	8
21 Banana Cream Pie**	4	58 Blueberry Cobbler*	4	32 Chicken a la King on Pancake**	0
22 Streusel Apple Pie	2	59 Blueberry Crisp	4	33 Mock Chicken Leg**	16
23 Key Lime Pie	8	60 Canned Pineapple	8	34 Turkey Tetrazinni	8
24 Cherry Pie*	2	61 Frozen Cherries*	8	35 Creamed Turkey on Potato**	16
25 Raisin Pie*	16	62 Applesauce**	2	36 Turkey a la King	8
26 Peach Pie*	4	63 Cherries and Topping with Cookie	4	37 Turkey Salad	8
27 Dutch Apple Pie**	4	64 Peach Slices*	4	38 Beef Chow Mein on Rice	8
28 Lemon Cake Pie	8	65 Pear Halves	2	39 Beef and Pork Casserole*	8
29 Chiffon Pie*	16	66 Blue Plums*	8	40 Baked Beef Hash*	8
30 Cream Puffs, Ice Cream Filling and Chocolate Sauce**	4	67 Banana Slices	4	41 Chipped Beef with Macaroni or Mashed Potato**	8
31 Cream Puffs with Cream Filling	4	68 Grapefruit Halves	8	42 Chili*	4
32 Sherbert	2	69 Apricot Halves	8	43 Spaghetti and Meat Sauce*	4
33 Sherbert with Topping or Fruit Sauce	2	70 Strawberries and Cookie*	2	44 Beef Pot Pie*	8
34 Sherbert and Cookie	2	71 Fresh Fruit Cup and Cookie*	4	45 Beef Biscuit Roll**	8
35 Ice Cream Cake Roll	4	72 Fruit Cup with Sherbert	4	46 Creole Spaghetti*	4
36 Neopolitan Ice Cream Slice	4			47 Beef Andalouse on Rice	16
37 Ice Box Dessert**	8	Lunch entree items		48 Beef, Tomato and Macaroni	8
38 Frozen Lime Dream	16	1 Hot Roast Beef Sandwich*	2	49 Meat Pinwheels	8
39 Cheese Cake with Raspberry Sauce	8	2 Bacon, Lettuce, Tomato Sandwich*	4	50 Cabbage Rolls	16
40 Peppermint Ice Cream and Chocolate Sauce	8	3 Reuben Sandwich**	8	51 Stuffed Green Peppers*	16
41 Cherry Sundae	4	4 Corned Beef Sandwich*	8	52 Corned Beef and Cabbage**	16
42 Poire Belle Helene	16	5 Spiced Lunch Meat Sandwich	8	53 Ham, Egg, and Noodles au Gratin	16
43 Frozen Lime Crunch	8	6 Ham Salad Sandwich*	8	54 Grilled Ham and Pineapple	8
44 Meringues with Chocolate Ice Cream and Chocolate Sauce	8	7 Salmon Salad Sandwich**	16	55 Fish and Potato Chip Casserole**	8
45 Ice Cream and Sherbert Parfait	4	8 Grilled Cheese Sandwich*	2	56 Whiting	8
46 Date Torte	8	9 Poor Boy Sandwich	8	57 Creamed Tuna on Biscuit**	8
47 English Toffee Pudding*	8	10 Salami Sandwich	8	58 Cheese Souffle*	16
48 Banana Pudding	8	11 Egg Salad Sandwich**	16	59 Macaroni and Cheese*	8
49 Angel Delight Pudding	8	12 Meat Salad Sandwich	16	60 Buttered Apple and Sausage*	16
50 Cherry Tarts*	4	13 Turkey Salad Sandwich	8	61 Cherry Pancakes with Canadian Bacon	16
51 Rhubarb Crisp	8	14 Hot Tuna Bun Sandwich**	4	62 Corn Fritters and Canadian Bacon	16
		15 Weiners in Bun**	2	63 Canadian Bacon, Cheese Sauce, and Tomatoes	16
		16 Hamburgers*	2	64 Cold Plate (Bologna and Cheese)	8
		17 Bolognaburger	16	65 Vegetable Plate	16
		18 College Joe	4	66 Frozen Fruit Salad and a Bread	16
		19 Pork Tenderloin on Bun	4	67 Meat Salad, Soup and Roll	8
		20 Beef, Tomato, Cheese on Bun	8		
		21 Friday Burger	8		
		22 Deep Sea Dandy in Bun	4		
		23 Deutsch Cheeseburger	16		
		24 Jumbo Pizza Sandwich	8		
		25 Pizza Burger	4		

Table 5. (cont.)

Lunch salad items (cont.)	FR	Dinner salad items (cont.)	FR	Dinner salad items (cont.)	FR
54 Melon Cubes**	4	22 Belgian Endive and Dress- ing	16	64 Goodie Salad	4
55 Cantaloupe and Watermelon	2	23 Cooked Vegetable Salad	2	65 Shimmering Salad	8
56 Apricot and Apple	4	24 Egg, Celery, and Olive	16	66 Peach Gingerale Mold	4
57 Apricots with Blushed Mayonnaise	4	25 Egg and radish	16	67 Strawberry and Banana Mold	4
58 Apricot with Grapefruit Section	8	26 Egg Slice and Asparagus*	16	68 Fruit Gelatin	4
59 Apricot and Banana*	4	27 Cottage Cheese on Lettuce*	4	69 Applesauce Mold*	4
60 Ambrosia	4	28 Macaroni Salad*	8	70 Lime Gelatin with Citrus**	4
61 Mixed (canned) fruit	4	29 Red Kidney Bean Salad	16	71 Blueberry Mold	4
62 Stuffed Prune	8	30 Peach Half with Cole Slaw	8	72 Strawberry Pineapple Gela- tin*	4
63 Raw Cranberry	4	31 Peach Slice with Cherry	4	73 Ribbon Mold*	4
64 Overnight Fruit	4	32 Peach Half with Marsh- mallow	4	74 Raspberry Mold**	4
65 Orange Slice with Gelatin Cube	4	33 Persimmons with Grape- fruit Segments	16	75 Golden Glow	4
66 Jellied Apricots and Cherries*	4	34 Apricots with Grapefruit Sections	8	76 Perfection Salad**	16
67 Perfection Salad**	16	35 Citrus Sections	2	77 Fruit Juice Gelatin*	4
68 Fruit Juice Gelatin*	4	36 Citrus Pinwheel	4	78 Rhubarb Mold*	4
69 Rhubarb Mold*	4	37 Ambrosia	4	79 Lime Gelatin and Pear*	4
70 Lime Gelatin and Pear*	4	38 Pineapple with Lime Gela- tin	8	80 Jellied Cherry Salad**	4
71 Jellied Cherry Salad**	4	39 Pineapple, Marshmallow, Grape*	4	81 Italian Salad	8
72 Blue Plum Mold*	8	40 Pineapple Twist	4	82 Melon Cubes**	4
73 Lemon Cheese	16	41 Pineapple and Pepper	8		
74 Peach and Watermelon	4	42 Banana, Apricot and Prune	4		
		43 Banana, Orange and Apple	2		
Dinner salad items		44 Banana and Orange*	4		
1 Tossed*	2	45 Apricot and Banana*	4		
2 Lettuce Wedge*	2	46 Apricot and Coconut	4		
3 Cabbage Slaw**	4	47 Apricots with Blushed Mayonnaise	4		
4 Cabbage Salad*	8	48 Pear with Cranberry	8		
5 Cabbage-Raisin	8	49 Pear with Mandarin	4		
6 Cabbage-Carrot*	16	50 Pear Half with Gelatin Cubes	4		
7 Chinese Salad	8	51 Pear and Cheese	2		
8 Relishes*	4	52 Apple and Cheese	16		
9 Celery and Beet*	16	53 Blushed Apple Sauce	4		
10 Stuffed Celery	4	54 Blue Plum with Apple	8		
11 Tomato, Celery, Onion	8	55 Blue Plum with Peach	8		
12 Cucumber and Radish	16	56 Raw Cranberry	4		
13 Cucumber with Watercress**	16	57 Cider and Cranberry	8		
14 German Cucumber	16	58 Fruited Cider	4		
15 Cucumber in Sour Cream*	16	59 Waldorf Salad*	4		
16 Cucumber Mold	16	60 Grape Waldorf*	4		
17 Raw Cauliflower	8	61 Winter Fruit Salad	4		
18 Pickled Beet*	16	62 Mixed (canned) fruit	4		
19 Beets, Onion and Spinach*	16	63 Overnight fruit salad	4		
20 Pea, Celery and Cheese**	16				
21 Sweet Onion Rings in Sour Cream	16				
				Salad items that appeared on both lunch and dinner menus	
				1 Tossed salad*	2
				2 Raw Cauliflower	8
				3 Cabbage Salad*	8
				4 Cabbage-Raisin	8
				5 Lettuce Wedge*	2
				6 Chinese salad	8
				7 Egg slice and Asparagus*	16
				8 Cottage Cheese on Lettuce*	4
				9 Red Kidney Bean Salad	16
				10 German Cucumber	16
				11 Cucumber in Sour Cream*	16
				12 Cucumber Mold	16
				13 Stuffed Celery	4
				14 Pickled Beet*	16
				15 Cooked Vegetable Salad	16
				16 Macaroni*	8
				17 Pea, Celery and Cheese**	16
				18 Melon Cubes**	4
				19 Apricots and Blushed Mayon- naise	4
				20 Citrus Pinwheel	4
				21 Apricot with Grapefruit Segment	8
				22 Pineapple and Pepper	8
				23 Ambrosia	4

Table 5. (concl.)

Salad items that appeared FR on both lunch and dinner menus (cont.)		Salad items that appeared FR on both lunch and dinner menus (cont.)	
24	Banana and Orange*	4	
25	Apricot and Banana*	4	
26	Apple and Cheese	16	
27	Mixed (canned) Fruit	4	
28	Overnight Fruit Salad	4	
29	Pear and Cheese	2	
30	Raw Cranberry	4	
			31 Peach Half with Marsh- mallow
			32 Blue Plum with Peach
			33 Perfection Salad**
			34 Fruit Juice Gelatin*
			35 Rhubarb Mold*
			36 Lime Gelatin and Pear*
			37 Jellied Cherry Salad**

Table 6. (concl.)

Menu	Characteristic					Cost
	T	F	C	S	PM ^a	
Beef and Pork Casserole	4	3	2	4	3	.13
Applesauce Mold	1	5	4	2	7	.04
Lemon Cake Pudding	4	2	3	2	3	.04
						<u>.21</u>
Smothered Steak	4	3	2	1	3	.28
Parsley Buttered Potato	3	4	1	1	1	.02
Candied Julienne Carrots	3	5	3	3	1	.03
Rhubarb Mold	1	5	5	2	7	.03
Grapefruit Half	6	1	3	1	6	.10
						<u>.46</u>

- ^a T texture
 F flavor
 C color
 S shape
 PM preparation method

APPENDIX B



Form 1. Printout of input data.

SCALLOPED CORN	042 46343 8
SQUASH	042 54313 8
BRUSSEL SPRCUTS	092 62411 4
CARROT STICKS	022 65331 4
CARROT RINGS	022 65371 4
WAX BEANS	052 66331 4
WHOLE KERNEL CORN	052 66341 2
BUTTERED GREEN BEANS	062 66431 2
LIMA BEANS	052 66441 8
MIXED VEGETABLES	052 66641 2

SALAD LIST MENU CLASS 3

SPICED PEAR	073 12516 2
COTTAGE CHEESE ON LETTUCE	053 14116 4
RIBBON MOLD	033 14527 4
FRUIT JUICE GELATIN	013 15327 4
APPLESAUCE MOLD	043 15427 4
LIME GELATIN AND PEAR	053 15427 4
STRAWBERRY-PINEAPPLE GELATIN	053 15526 4
RHUBARB MOLD	033 15527 4
JELLIED APRICOTS AND CHERRIES	043 15527 4
BLUE PLUM MOLD	043 15727 8
BEETS, ONION-SPINACH	073 2254716
TOMATO AND CUCUMBER	043 26376 4
SHREDDED LETTUCE	023 24436 2
WALDORF SALAD	063 26147 4
CABBAGE-CARROT SALAD	023 2643616
CABBAGE SALAD	023 26436 8
LETTUCE WEDGE	023 26456 2
CELERY AND BEET	063 2651616
RELISHES	033 26636 4
TOSSED SALAD	043 26646 2
PICKLED BEET	073 3251716
GRAPE WALDORF	063 35116 4
APRICOT AND BANANA	073 35316 4
BANANA AND ORANGE	073 35316 4
SLICED TOMATO ON LETTUCE	043 36376 2
EGG SLICE AND ASPARAGUS	163 3663716
MACARONI SALAD	083 44117 8
CUCUMBER IN SOUR CREAM	053 4617616
APPLE SAUCE	033 55167 2
PINEAPPLE AND MELON	043 65316 8
PINEAP-MSH-MAL-GRAPE	083 65346 4

DINNER DESSERT LIST MENU CLASS 4

SPICE CAKE	034 12257 4
LADY BALTIMORE CAKE	054 15157 4
FROSTED BROWNIES	064 35227 2
ENGLISH TOFFEE PUDDING	084 15227 8
CHOCOLATE CAKE WITH FLUFFY ICING	034 15257 4
PEACH SLICES	044 15336 4

WHITE CAKE-GREEN ICING	024 1515716
MARBLE CAKE	024 15657 8
BLUE PLUMS	044 15716 8
STRAWBERRIES AND COOKIE	104 25517 2
FRESH FRUIT CUP AND COOKIE	104 25666 4
APPLE COBBLER	054 35223 4
RAISIN PIE	064 3525716
PEACH COBBLER	054 35323 4
BLUEBERRY COBBLER	094 35723 4

CHIFFON PIE	034	5235716
ANGELFOOD AND STRAWBERRIES	024	55557 4
GRAPEFRUIT HALF	104	61316 8
FROZEN CHERRIES	044	65516 8
CHERRY TARTS	124	65557 4
CHERRY PIE	084	65557 2

3

LUNCH ENTREE LIST MENU CLASS 5

TUNA FISH SALAD	125	13117 8
BAKED BEEF HASH	105	13213 8
HAM SALAD SANDWICH	105	13527 8
PIZZA	105	22553 4
GRILLED CHEESE SANDWICH	055	23225 2
CORN FRITTERS AND CANADIAN BAC	165	2351216
BACON, LETTUCE, TOMATO SANDWICH	145	26627 4
STUFFED GREEN PEPPER	125	3241316
CORNERED BEEF SANDWICH	135	32527 8
CHICKEN SALAD AND ROLL	155	33117 8
HAMBURGER ON BUN	155	63215 2
BUTTERED APPLE AND SAUSAGE	175	3322316
HOT ROAST BEEF SANDWICH	145	33224 2
CREOLE SPAGHETTI	095	42263 4
CHILI AND CRACKERS	105	42541 4
SPAGHETTI AND MEAT SAUCE	135	42541 4
BEEF AND PORK CASSEROLE	135	43243 8
MACARONI AND CHEESE	065	43363 8
CREAMED CHICKEN ON BISCUIT	175	44161 8
CHEESE SOUFFLE	065	5332316
BEEF POT PIE	295	63243 8

LUNCH DESSERT LIST MENU CLASS 6

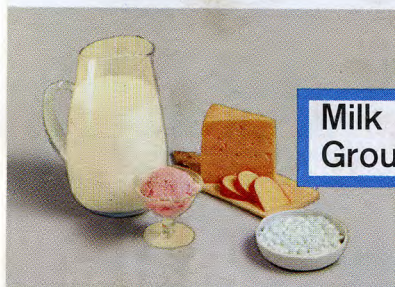
GINGERBREAD WITH TOPPING	036	32223 4
ICECREAM	066	55116 2
TAPICCA CREAM	036	15167 4
CRAPENUT PUDDING	056	15267 8
CUSTARD	046	15313 8
SHERBET	046	55317 2
CANNED BLUE PLUMS	046	1571716
SUGAR COOKIE	026	25177 4
CHOCOLATE CHIP COOKIE	036	25277 8
PEANUT BUTTER COOKIE	026	25277 2
STEWED RHUBARB	036	35547 8
LEMON CAKE PUDDING	046	42323 4
FUDGE PUDDING	056	45223 4
BANANA IN ORANGE JUICE	056	45376 4
BAKED APPLE	076	54213 4
APPLE SAUCE	036	55167 4
APRICOT WHIP	026	55317 8
BANANA CREAM PUDDING	056	55357 4
STRAWBERRY BAVARIAN	086	55527 4
CATMEAL FRUIT BAR	026	65227 4

CHERRIES 046 65516 4

* COLS 31, 32 COST
 COL 33 MENU ITEM CLASS
 COLS 35 TO 39 PALATABILITY CODES
 COLS 40, 41 FREQUENCY RATING

A Guide to Good Eating

Use Daily:



Milk Group

3 or more glasses milk — Children smaller glasses for some children under 9
 4 or more glasses — Teen-agers
 2 or more glasses — Adults
 Cheese, ice cream and other milk-made foods can supply part of the milk

2 or more servings

Meats, fish, poultry, eggs, or cheese—with dry beans, peas, nuts as alternates

Meat Group



4 or more servings

Include dark green or yellow vegetables; citrus fruit or tomatoes

Vegetables and Fruits



4 or more servings

Enriched or whole grain
 Added milk improves nutritional values

Breads and Cereals



This is the foundation for a good diet. Use more of these and other foods as needed for growth, for activity, and for desirable weight.

A Guide to Good Eating helps you plan or choose pleasing and satisfying meals that provide good nutrition. It suggests minimum amounts of food from each of 4 food groups which should be included in each day's meals. This menu plan shows one way to include the 4 important food groups in a day's meals:

Breakfast

Fruit
 Cereal or Egg or Both
 Toast or Roll and Butter
 Milk Coffee

Dinner

Main Protein Dish
 Vegetable Potato
 Bread or Roll and Butter
 Milk Dessert

Lunch or Supper

Main Protein Dish Vegetable Bread and Butter
 Milk Fruit

Vary your menus to suit your taste. In using the dairy foods for their important calcium . . .

1 glass milk = 8 ounces or $\frac{1}{4}$ quart
 1 slice American cheese (1 oz.) = $\frac{3}{4}$ glass milk
 $\frac{1}{2}$ cup creamed cottage cheese = $\frac{1}{3}$ glass milk
 $\frac{1}{2}$ cup ($\frac{1}{4}$ pint) ice cream = $\frac{1}{4}$ glass milk

In the meat group, 2 servings should give at least as much protein as 4 ounces cooked lean meat ($\frac{1}{3}$ pound raw). About equal amounts of protein come from . . .

1 ounce cooked lean meat, poultry, or fish
 1 egg
 1 slice cheese, American or Swiss (1 ounce)
 2 tablespoons creamed cottage cheese (1 ounce)
 2 tablespoons peanut butter (1 ounce)
 $\frac{1}{2}$ cup cooked dried beans or peas

An average serving of vegetables or fruits is $\frac{1}{2}$ cup; of bread, 1 slice; of cereal, $\frac{1}{2}$ to $\frac{3}{4}$ cup.

The nutritional statements made on this leaflet have been reviewed by the Council on Foods and Nutrition of the American Medical Association and found consistent with current authoritative medical opinion.

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Form 3. Frequency rating form.

In order to proceed ^{with} computer menu-planning, it is necessary to obtain information regarding frequency ratings of menu items.

The following items appeared on Residence Hall menus throughout spring semester 1965.

Evaluate the following menu items on a semester basis. A semester equals 16 weeks. Please check under one heading for each food, i.e. do you consider baked chicken sufficiently popular with students to be served 8 times a semester (once every 2 weeks) or 4 times a semester (once every 4 weeks) or 2 times a semester (once every 8 weeks) or once a semester, or is baked chicken so unpopular that it should never be served?

Certain menu items appeared in combination, e.g. pineapple chunks with sugar cookies. These were separated for purposes of this evaluation.

ENTREES - DINNER

	2 weeks <i>8x semester</i>	4 weeks <i>2x semester</i>	8 weeks <i>4x semester</i>	16 weeks <i>8x semester</i>	Never
Roast Turkey					
Baked Chicken					
Barbecued Chicken					
Chicken Cutlet with sauce					
Cornflake Chicken					
Oven-fried Chicken					
Antoin's Chicken Creole					
Chicken GIBLETS					
Oklahoma Chicken Loaf					
Baked Chicken leg & thigh					
Roast Beef					
Pot Roast of Beef					
T-bone Steak					
Chopped Round Steak					
Steak					
Minute Steak					
Meat Loaf					
Baked Flank Steak					
Brunswick Stew					
Smothered Steak					
Salisbury Steak					
Swiss Steak					
Roast Pork					
Pork Cutlet					
Danish Pork Chops					
Butterfly Pork Chops					
Ham with Cranberry sauce					
Ham Loaf					

2 weeks

4 weeks

8 weeks

16 weeks

Never

Glazed Ham Patty

Barbecued Spare Ribs

Lamb Chops

Lamb Chips

Veal Cutlets with cheese sauce

Barbecued Veal Chops

Veal Fricassee

Veal New Orleans

Baked Sale in tomato sauce

Shrimp Jambalaya

Halibut Steak

French Fried ~~Craper~~ ^{Craper}

Catfish with lemon

Fried Fish

Fishermans Feast

Swordfish

Baked Haddock

Beef Pot Pie

Turnovers with gravy

Pizza

Porcupine Meat Balls

Swedish Meat Balls

Italian Spaghetti

Liver with onions

Smoked Knackwurst

LUNCH - ENTREE

Weiners in bun

Hot Roast Beef Sandwich

Hamburgers

Bacon, lettuce, tomato sandwich

2 weeks 4 weeks 8 weeks 16 weeks Never

Bolognaburgers
Reuben Sandwich
Corned Beef Sandwich
College Joe
Pork Tenderloin on bun
Spiced Lunch Meat Sandwich
Ham Salad Sandwich
Salmon Salad Sandwich
Grilled Cheese Sandwich
Beef, Tomato, cheese on bun
Poor Boy Sandwich
Friday Burger
Salami Sandwich
Deep Sea Dandy in Bun
Hot Tuna Bun Sandwich
Jumbo Pizza Sandwich
Egg Salad Sandwich
Meat Salad Sandwich
Turkey Salad Sandwich
Deutsch Cheeseburger
Pizza
Chicken Cutlet on bun
Chicken GIBLETS on rice
Beef Chow Mein on rice
Pizza Burger
Beef and Pork Casserole
Corn Fritters and Canadian Bacon
Macaroni and Cheese
Chicken a la King and Pancakes
Mock Chicken leg

	2 weeks	4 weeks	8 weeks	16 weeks	Never
Baked Beef Hash					
Chipped Beef with Macaroni or mashed potato					
Chili					
Chicken Cutlet					
Cheese Soufflee					
Buttered Apple and Sausage					
Cabbage Rolls					
Fish and Potato Chip Casserole					
Turkey Titrazinni					
Beef Pot Pie					
Beef Biscuit Roll					
Creamed Chicken on Biscuit					
Whiting					
Beef Andalouse on rice					
Cherry Pancakes with Canadian Bacon					
Turkey a la King on Biscuit					
Ham, eggs, noodles au Gratin					
Creole spaghetti					
Canadian Bacon, cheese sauce with tomatoes					
Creamed Turkey on Potato					
Grilled Ham and Pineapple					
Beef, Tomato and Macaroni					
Creamed Tuna on Biscuit					
Meat Pinwheels					
Stuffed Green Peppers					
Corned Beef and Cabbage					
Chicken Salad and Roll					
Cold Plate (bologna and cheese)					
Vegetable Plate					

	2 weeks	4 weeks	8 weeks	16 weeks	Never
Turkey Salad					
Frozen Fruit Salad and a bread					
Meat salad, soup and roll					
Tuna Fish Salad					
Egg and Bean Salad					
Salad Bowl					
Tomato Stuffed with egg salad					
Tomato with Potato Salad					
Fruit Plate					
	POTATO				
Whipped (mashed)					
Rissole					
Cream					
French Fried					
Parsley Buttered					
O'Brein					
Oven Brown					
Scalloped					
Jacket					
Tater Tots					
Potato au Gratin					
Franciona					
Hash Browns					
Rice					
Green Rice					
Sweet Potatoes					
	VEGETABLE				
Buttered Green Beans					
Canned Beans					
Wax Beens					

2 weeks 4 weeks 8 weeks 16 weeks Never

Squash
 Sweet and Sour Red Cabbage
 French-fried Cauliflower
 Vegetable Timbale
 Grilled Peach
 Buttered Apple
 Broiled Tomato
 Stewed Tomato

SALADS

Served at lunch only:

Chinese
 Lettuce Cubes
 Shredded Lettuce
 Bacon Slaw
 Raw Spinach
 Garden Salad
 Tomato, Celery, Onion
 Carrot and Celery Sticks
 Peas, Celery and Cheese
 Sliced Tomato
 Tomato, Cucumber and Green Pepper
 Carrot-Raison
 Blue Plum and Apricot
 Orange Slices
 Blushing Pear (Spiced Pear)
 Pineapple and Cranberry
 Applesauce
 Pineapple and dates
 Pear and Apple
 Peach with Prune

2 weeks

4 weeks

8 weeks

16 weeks

Never

Blue Plum with Grapefruit

Banana and Orange

Pear and Cheese

Pineapple with Jelly

Blue Plum Mold

Cantaloupe and Blue Plum

Grapefruit and Cranberry

Pineapple and Melon

Cantaloupe and Watermelon

Pineapple with Strawberry Topping

Stuffed Prune

Apricot and Apple

Peach with Date

Jellied Apricot and Cherries

Pear and Cranberry

Peach and Watermelon

Orange Slice with Gelatin Cubes

Lemon Cheese

Devilled Egg

Pickled Egg Slices

Served only at dinner:

Combination Vegetable

Relishes

Celery and Beet

Cucumber and Radish

Peach Half with Cole Slaw

Tomato, Celery and Onion

Beets, Onion and Spinach

Cucumber with Water Cress

	2 weeks	4 weeks	8 weeks	16 weeks	Never
Sweet Onion Rings in Sour Cream					
Cabbage, Carrot, Radish					
Belgian Endive and Dressing					
Egg, Celery and Olive					
Persommons with Grapefruit Segments					
Pineapple with Lime Gelatin Garnish					
Goodie Salad					
Banana, Apricot and Prune					
Apricot and Coconut					
Winter Fruit Salad					
Waldorf Salad					
Pear with Cranberry					
Pineapple and Grape					
Peach Slice with Cherry					
Blushed Applesauce					
Citrus Sections					
Banana, Orange and Apple					
Pear and Mandarin					
Blue Plum with Apple					
Pear Half with Gelatin Cubes					
Grape Waldorf					
Cider and Cranberry					
Pineapple Twist					
Fruited Cider					
Shimmering Salad					
Peach Gingerale Mold					
Strawberry and Banana Mold					
Fruit Juice Gelatin					
Jellied Applesauce					
Lime Gelatin with Citrus					

	2 weeks	4 weeks	8 weeks	16 weeks	Never
Blueberry Mold					
Strawberry Pineapple Gelatin					
Ribbon Mold					
Raspberry Mold					
Golden Glow					
Italian Salad					
Egg and Radish					
Salads served at both lunch and dinner					
Tossed					
Raw Cauliflower					
Cabbage with Dressing					
Cabbage-Raisin with Marshmallow					
Lettuce Wedge					
Cabbage Slaw					
Chinese					
Egg Slice and Asparagus					
Cottage Cheese					
Red Kidney Bean Salad					
German Cucumber					
Cucumber in Sour Cream					
Cucumber Mold					
Stuffed Celery					
Pickled Beet					
Cooked Vegetable Salad					
Macaroni					
Pea, Celery and Cheese					
Melon Cubes					
Apricots with Blushed mayonnaise					
Citrus Pinwheel					

2 weeks 4 weeks 8 weeks 16 weeks Never

Apricot with Grapefruit Sections
 Pineapple and Pepper
 Ambrosia
 Apricot and Banana
 Mixed (canned) Fruit
 Pear and Cheese
 Raw Cranberry
 Peach Half with Marshmallow
 Blue Plum with Peach
 Perfection Salad
 Fruit Juice Gelatin
 Rhubarb Mold
 Lime Gelatin and Pear
 Jellied Cherry Salad

DINNER DESSERTS

Karet German Spice Cake
 Spice Cake with Coconut Pecan Frosting
 Spice Cake with Burnt Sugar Frosting
 Angel Food Cake with Chocolate Frosting
 Angel Food Cake with Strawberries and Topping
 Angel Food Cake and Lemon Sauce
 Chocolate Cake with Fluffy Icing
 German Chocolate Cake
 Pineapple Cashew Cake
 Cherry Glaze Cake
 Plantation Marble Cake
 Lady Baltimore Cake
 Lemon Coconut Cake
 Yellow Cake with Chocolate Icing
 White Cake with Green Icing

2 weeks

4 weeks

8 weeks

16 weeks

Never

Lemon Cake Pudding

Brownies with Icing

Pear Ginger Upside-down Pudding

Apricot Upside Down Pudding

Cranberry Upside Down Pudding

Banana Cream Pie

Streusel Apple Pie

Key Lime Pie

Cherry Pie

Raisin Pie

Reach Pie

Dutch Apple Pie

Lemon Cake Pie

Cherry Chiffon Pie

Strawberry Chiffon Pie

Frozen Lime Dream

Cream Puffs, Ice Cream Filling
and Chocolate Sauce

Cream Puffs with Cream Filling

Sherbert

Sherbert with Topping or Fruit sauce

Sherbert and Cookies

Ice Cream Cake Roll

Neopolitan Ice Cream Slice with Topping

Ice Box Dessert

Cheese Cake and Raspberry Sauce

Peppermint Ice Cream and Chocolate Sauce

Cherry Sundae

Frozen Lemon Crunch

Meringues with Chocolate Ice cream
with Chocolate sauce

2 weeks 4 weeks 8 weeks 16 weeks Never

Ice Cream and Sherbert Parfait

Date Torte

English Toffee Pudding

Banana Pudding

Angel Delight Pudding

Cherry Tarts

Rhubarb Crisp

Peach Shortcake

Peach Cobbler

Strawberry Shortcake

Apple Cobbler

Cherry Cobbler

Apricot Cobbler

Blueberry Cobbler

Blueberry Crisp

Canned Pineapple

Frozen Cherries

Applesauce

Cherries and Topping with Cookie

Peach Slices

Pear Halves

Poire Belle Helene

Blue Plums

Banana Slices

Grapefruit Halves

Apricot Halves

Strawberries

Fresh Fruit Cup

Fruit Cup with Sherbert

2 weeks

4 weeks

8 weeks

16 weeks

Never

LUNCH DESSERTS

Custard

Bread Pudding

Tapioca Cream

Rice Pudding

Fruited Rice

Tapioca Pudding

Junket Cream

Sherbert

Popcicle

Ice Cream Bar

Ice Cream Slice

Rudgəcicle

Ice Cream Sandwich

Coffee Ice Cream Slice

Chocolate Sundae

Pistachio Ice Cream with Chocolate Sauce

Ice Cream and Assorted Sauces

Chocolate Chip Cookies

Rice Krispy Cookies

Oatmeal Cookies

Sugar Cookie

Cherry Crisp Square

Crisp Ginger Cookies

Chocolate Chow Mein Cookies

Chocolate Nut Cookies

Karet Cookies

Peanut Butter Cookies

Sour Cream Cookies

Almond Cookies

	2 weeks	4 weeks	8 weeks	16 weeks	Never
Oatmeal Fruit Bar					
Dutch Cookies					
Butterscotch Chip Cookies					
Chocolate Banana Square					
Brownie					
Soft Gingerbread with Topping					
Polish Kolachi					
Date Torte					
Russian Cream with Raspberry Sauce					
Butterscotch Pudding with Nuts					
Banana Cream Pudding					
Lemon Snow					
Polka Dot Pudding					
Grapenut Pudding					
Vanilla Pudding					
Strawberry Bavarian Cream					
Apricot Whip					
Marshmallow Pudding					
Nut Brown Pudding					
Chocolate Pudding					
Lemon Cake Pudding					
Fudge Pudding					
Coconut Cream Pudding					
Peanut Butter Chiffon Pudding					
Spice Cake with Pumpkin Icing					
Gelatin and Marshmallow Parfait					
Gelatin Cubes with Topping					
Tropical Lemon Mold with Topping					
Whipped Gelatin					
Orange-Prune Kuchen					

2 weeks

4 weeks

8 weeks

16 weeks

Never

Heavenly Hash

Canned Blue Plums

Grapefruit Half

Pineapple and Orange Tidbits

Stewed Phubarb

Pineapple Chunks

Baked Apple

Sliced Strawberries

Applesauce

Apricot Halves

Banana in Orange Juice

Pear with Meringue

Cherries

Boysenberries

Thank you for your cooperation



Form 4. Evaluation form.

Please consider from palatability aspects only the following sets of three menus.

I For each menu within the set, place a rating (see score key below), in appropriate column under each of the following five characteristics:

- (1) texture of foods within the meal,
- (2) blending of flavors within the meal,
- (3) harmony and variation of colors within the meal,
- (4) variety of shape of foods within the meal,
- (5) variety in preparation methods of foods within the meal.

II For each set of menus as a whole, indicate with a check mark in the column on right hand side of page, which one menu of the set of three you consider to be most pleasing combination of menu items. For example, in set A, is menu 1, or menu 2, or menu 3 most pleasing?

Score key

5. Excellent combination or variety of foods
4. Good combination or variety of foods
3. Acceptable combination or variety
2. Poor combination or variety
1. Unacceptable combination or variety



Form 5. Computer program.

```

C   R A N D O M M E N U P R O G R A M.
    DIMENSIONMATRIX(8,5),IFD(8),IMIN(7),IMAX(7),INAME(200,6),ICCHAR(200
1,6)
    DIMENSIONCOST(200)
1  FORMAT(6A5,F2.2,2X,5I1)
21  FORMAT(89X,4H---/77X,5HTOTAL,6X,1H$,F4.2)
20  FORMAT(/1X,14X,6A5,8X,I1,7X,I1,5X,I1,5X,I1,6X,I1,7X,1H$,F4.2)
23  FORMAT(1H1,52X,29HC H A R A C T E R I S T I C S/15X,19HMENU ITEM S
1ELECTION,16X,34HTEXTURE FLAVOR COLOR SHAPE VARIETY,5X,4HCOST/15X,
219(1H-),16X,34(1H-),5X,4(1H-))
    WRITE(3,23)
    ISEC=0
    ICNF=0
    IARG=485
    N=1
    DO2M=1,7
    IMIN(M)=N
3  READ(1,1)(INAME(N,J),J=1,6),COST(N),(ICCHAR(N,J),J=1,5)
    IF(INAME(N,1).EQ.0)GOTO2
    IMAX(M)=N
    N=N+1
    GOTO3
2  CONTINUE
    IDOMIN=IMIN(3)
    IDOMAX=IMAX(7)
    DO10ONTR=1,7
    DO5NZ=IDOMIN, IDOMAX
5  ICCHAR(NZ,6)=0
    DO10ONT3=1,3
    DO6I=1,8
    DO6N=1,5
6  MATRIX(I,N)=0
    DO9I=1,3
8  IFD(I)=IRANDM(IARG)
    IFD(I)=IFD(I)/100
    IF(IFD(I).LT.IMIN(I))GOTO8
    IF(IFD(I).GT.IMAX(I))GOTO8
    ISEL=IFD(I)
    IF(ICCHAR(ISEL,6).EQ.1)GOTO8
    ICCHAR(ISEL,6)=1
    DO9N=1,5
9  MATRIX(I,N)=ICCHAR(ISEL,N)
    I=4
11  IFD(I)=IRANDM(IARG)
    IFD(I)=IFD(I)/100
    IF(IFD(I).LT.IMIN(I))GOTO11
    IF(IFD(I).GT.IMAX(I))GOTO11
    ISEL=IFD(I)
    IF(ICCHAR(ISEL,6).EQ.1)GOTO11
16  DO12N=1,5
12  MATRIX(I,N)=ICCHAR(ISEL,N)
    DO13K=1,5
    ICSUM=0
    DO14J=1,7
    ITEST=I-J
    IF(MATRIX(I,K).NE.MATRIX(ITEST,K))GOTO27
    ICSUM=ICSUM+1
    IF(ICSUM.GT.2)GOTO15
27  IF(ITEST.EQ.1)GOTO13
14  CONTINUE
13  CONTINUE
19  ICCHAR(ISEL,6)=1
28  ICNF=0
    I=I+1
    IF(I.GT.7)GOTO30
    GOTO11
15  IFD(I)=IFD(I)+1
    IF(I.EQ.8)GOTO10
    IF(IFD(I).GT.IMAX(I))GOTO25
    GOTO33
10  IF(IFD(8).GT.IMAX(7))GOTO25
33  ISEL=IFD(I)
    IF(ICCHAR(ISEL,6).EQ.1)GOTO15
    GOTO16
25  IF(ICNF.EQ.1)GOTO26

```

Form 5


```
IF(I.EQ.8)GOTO34
IFD(I)=IMIN(I)
GOTO35
34 IFD(8)=IMIN(7)
35 ISEL=IFD(I)
ICNF=1
IF(ICHAR(ISEL,6).EQ.1)GOTO15
GOTO16
26 ICNF=0
IFD(I)=200
GOTO28
30 IF(ISEC.EQ.1)GOTO32
31 IFD(8)=IRANDM(IARG)
IFD(8)=IFD(8)/100
IF(IFD(8).LT.IMIN(7))GOTO31
IF(IFD(8).GT.IMAX(7))GOTO31
ISEL=IFD(8)
IF(ICHAR(ISEL,6).EQ.1)GOTO31
ISEC=1
I=8
GOTO16
32 ISEC=0
ISUB1=IFD(1)
ISUB2=IFD(2)
ISUB3=IFD(3)
ISUB4=IFD(4)
ISUB5=IFD(5)
ISUB6=IFD(6)
ISUB7=IFD(7)
ISUB8=IFD(8)
TOTCST=COST(ISUB2)+COST(ISUB4)+COST(ISUB8)
WRITE(3,20)(INAME(ISUB2,I),I=1,6),(ICHAR(ISUB2,I),I=1,5),COST(ISUB
12)
WRITE(3,20)(INAME(ISUB8,I),I=1,6),(ICHAR(ISUB8,I),I=1,5),COST(ISUB
18)
WRITE(3,20)(INAME(ISUB4,I),I=1,6),(ICHAR(ISUB4,I),I=1,5),COST(ISUB
14)
WRITE(3,21)TOTCST
TOTCST=COST(ISUB1)+COST(ISUB3)+COST(ISUB5)+COST(ISUB6)+COST(ISUB7)
WRITE(3,20)(INAME(ISUB1,I),I=1,6),(ICHAR(ISUB1,I),I=1,5),COST(ISUB
11)
WRITE(3,20)(INAME(ISUB3,I),I=1,6),(ICHAR(ISUB3,I),I=1,5),COST(ISUB
13)
WRITE(3,20)(INAME(ISUB6,I),I=1,6),(ICHAR(ISUB6,I),I=1,5),COST(ISUB
16)
WRITE(3,20)(INAME(ISUB7,I),I=1,6),(ICHAR(ISUB7,I),I=1,5),COST(ISUB
17)
WRITE(3,20)(INAME(ISUB5,I),I=1,6),(ICHAR(ISUB5,I),I=1,5),COST(ISUB
15)
100 WRITE(3,21)TOTCST
CONTINUE
STOP
END
```

AUTOMATED MENU PLANNING

by

ROBIN MARY BROWN

Diploma of Home Science
University of Otago, New Zealand, 1961

AN ABSTRACT OF A MASTER'S THESIS

submitted in partial fulfillment of the

requirements for the degree

MASTER OF SCIENCE

Department of Institutional Management

KANSAS STATE UNIVERSITY
Manhattan, Kansas

1966

ABSTRACT

Automation and data processing techniques have been accepted by many major industries and recognized as a force changing methods of management. Administrative capabilities have been extended because these management tools perform highly repetitive tasks in a minimum of time. In the past, the food service industry has been slow to apply new management applications. However, it is facing an acute shortage of management personnel and should be receptive to the implications of computer potentialities.

Menu planning is an example of a repetitive, time-consuming task of food service management. Recently, linear programming techniques have been developed to plan economical, nutritionally-adequate menus on a computer. Other factors such as texture, flavor, color, shape, and preparation methods of foods are important considerations in the planning of good menus suitable for food services. The storage capabilities, or memory, of the computer should make it a valuable instrument in menu planning.

Emphasizing palatability, an approach to planning menus suitable for residence halls was attempted on a computer, using random selection techniques. Data used for computer input consisted of selected menu items served in residence halls at Kansas State University, raw food costs, serving frequency ratings, and menu classification ratings. Each menu item was coded with a five digit number related to

texture, flavor, color, shape, and method of preparation. Restrictions were placed on the number of times that each characteristic could appear in one day, and on the appearance of certain classes of menu items. Recommended nutritional allowances were fulfilled by establishing a menu pattern compatible with recommendations of United States Department of Agriculture (1964). Each day's menu included lunch and dinner meals only.

Menus for 21 days, using 152 foods divided into seven categories, were planned. From these 21 menus, seven were selected for evaluation study. Each of the seven computer menus was compared with two residence hall menus featuring the same entree by a panel of dietitians. Preference for computer-planned menus was indicated in five out of 14 instances.

The menus presented as computer output demonstrated that approaches to menu planning by computer through aspects of palatability and use of random selection techniques were feasible. However, palatability codes will require further development and refinement, and selection lists for menu items will need expansion in order to improve computer output.